

**ORA DATA REQUEST
ORA-SCG-051-NS4
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 3, 2018**

Exhibit Reference: SCG-15

SCG Witness: Rick Phillips

Subject: PSEP

Question 01

On page RDP-A-34, SCG requests \$6,170,000 as an “allowance for pipeline failures.”

- a. Have allowances for pipeline failures previously been included in requested or approved PSEP costs in the form of a contingency or similar mechanism? If so, please describe.
- b. If the answer to part (a) above is anything other than ‘no,’ have duplicated costs for pipeline failures been removed from SCG’s request in this GRC? Please describe.
- c. How were cost associated with the one previous pipeline failure (page RDP-A-34, last paragraph) paid for? Please describe the cost category and whether the costs were shareholder- or ratepayer-funded.

Response 01

- a. No.
- b. Not applicable.
- c. The capital cost associated with the one previous pipeline failure will be included in the costs of the project when SoCalGas and SDG&E present the project costs for review in a future Reasonableness Review application.

**ORA DATA REQUEST
 ORA-SCG-051-NS4
 SOCALGAS 2019 GRC – A.17-10-008
 SOCALGAS RESPONSE
 DATE RECEIVED: DECEMBER 15, 2017
 DATE RESPONDED: JANUARY 3, 2018**

Question 02

On page RDP-A-38, SCG discusses “reports and Key Performance Indicators (KPIs)” that are reviewed by SCG management on a monthly basis.

- a) Please provide a list of all Key Performance Indicators used or measure by SCG.
- b) Please provide the last 12 monthly PSEP reports provided to SCG management. If any are not available, please explain why.
- c) Please provide the last 12 months of PSEP KPIs provided to SCG management. If any are not available, please explain why.

Response 02

The attached documents include Confidential and Protected Materials Pursuant to PUC Section 583, GO 66-C/D, and D.16-08-024. Note that the attached files have also been redacted to remove non-responsive, non-relevant employee information.

- a. See page two of the attachments provided in response to Question 2c below.
- b. SoCalGas objects to this question on the grounds that “monthly PSEP reports provided to SCG management” is vague and ambiguous. SoCalGas further objects under Rule 10.1 of the Commission’s Rules of Practice and Procedure that, depending on the meaning of the phrase “monthly reports provided to SCG management,” the burden or intrusiveness of this request may outweigh the likelihood of it leading to the discovery of admissible evidence. Subject to and without waiving the foregoing objections, SoCalGas responds as follows:

In the past, SoCalGas has maintained many different PSEP-related reports at the project level, portfolio level, and PSEP-wide. Below is a non-exhaustive list of reports that have been generated in the past to manage PSEP projects at the three levels (project, portfolio and PSEP-wide) on a regular basis, along with a general description of the purposes and/or functions of each. These reports are not necessarily produced at monthly intervals, and some of these reports may not be generated in the future.

<u>Report Level</u>	<u>Report Title</u>	<u>Function</u>
A. PSEP-Wide	1. Metrics, KPIs & Updates	Overall metric analysis conducted monthly
	2. Executive Steering Committee Presentation	Report to SoCalGas and SDG&E Executives
	3. Procedures	Materials, Engineering, permitting and Work Process map procedures defining how to perform these functions

ORA DATA REQUEST
ORA-SCG-051-NS4
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 3, 2018

	4. Bulletins	Bulletins provide updates to existing procedures
	5. Commodity Lead Times	Matrix developed for scheduling and forecasting material lead times
	6. Permit Lead Times	Matrix developed for scheduling and forecasting permit lead times
	7. Work Order Authorization (WOA) Funding report	Used monthly to monitor cost and forecast for each project in PSEP
	8. 30-Day Lookahead	Provide weekly status of the projects starting construction in next 30 days
	9. Quality Team Summary Report	Provides monthly updates on quality control and quality assurance
	10. Monthly P6 Master Schedule	Prepared monthly as a roll up of each individual project schedule
	11. Inspector Count Summary Report	Provides inspector resources for each project
	12. PSEP Monthly Progress Report	Provide monthly update of key areas and metrics
	13. Cost Report	Details cost of each project and PSEP wide cost by company and portfolio
	14. Customer Impact Report	Details customer outage and bypass needs for each project
	15. Support Organizations Charging PSEP Report	Shows the detail of support company labor by organization and Director
B. Portfolio Level	1. Project Status Report	Report reviewed bi-weekly by PSEP Leadership detailing project schedules costs and current status
	2. PM Bi-Weekly Planned Vs Forecast	Report used at bi-weekly PM meeting to review schedule, cost and current status
	3. PM Bi-Weekly Minutes	Minutes from bi-weekly PM meeting used to report on action items, project progress and overall PSEP performance
C. Project Level	1. Project Schedules	Monthly updates to each individual project schedules created and updated monthly by each project PM
	2. Project Cashflow Report	Report created to update cost each month by project PM
	3. Permit Execution Plan	Track and update permit status for each project
	4. Bill of Materials (BOM)	Used to order and specify materials needed for each project

ORA DATA REQUEST
ORA-SCG-051-NS4
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 3, 2018

	5. SAP Cost Reports	Various cost summary and detail reports run as needed by Project Manager
--	---------------------	--

PSEP Executive Steering Committee (ESC) and Metrics, KPIs & Updates (KPI)
Powerpoint slides prepared in the last twelve months are provided. Additional reports from the table above will be provided upon written request identifying which reports are sought and the approximate dates and projects for which they are sought.

- c. See KPI reports provided in response to Question 2b.

ORA DATA REQUEST
ORA-SCG-051-NS4
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 3, 2018

Question 03

On page RDP-A-12, SCG states “SCG and SDG&E have removed approximately 38 miles from the scope of PSEP, avoiding approximately \$250 million in replacement costs.” Please provide the workpapers, calculation, or replacement used to calculate this cost avoidance.

Response 03

The approximately \$250 million in cost avoidance was calculated based on a \$6.5 million/mile (loaded and escalated) forecasted replacement cost for the replacement projects included in A.17-03-021 (Forecast Application) multiplied by 38 miles¹ (\$6.5 million x 38 = ~\$250 million). See attached cost avoidance calculation.

¹ The 38 miles are noted in the Forecast Application A.17-03-021 (Mejia Chapter 1, page 7, line 5).

**ORA DATA REQUEST
ORA-SCG-051-NS4
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 3, 2018**

Question 04

Please provide the GIS files and data used to form the figures in SCG-WP-15 (Supplemental Workpapers of Rick Phillips) for PSEP projects 235 West Section 1, 235 West Section 2, and 235 West Section 3. The map and any underlying metadata should be readable in ArcGIS 10.3, Google Earth Pro, or both.

Response 04

The attached documents include Confidential and Protected Materials Pursuant to PUC Section 583, GO 66-C/D, and D.16-08-024. See attached KMZ and supporting files.