

Company: Southern California Gas Company (U 904 G)
Proceeding: 2019 General Rate Case
Application: A.17-10-008
Exhibit: SCG-09-R

REVISED

SOCALGAS

DIRECT TESTIMONY OF DEANNA R. HAINES

(GAS ENGINEERING)

December 2017

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**



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LIST OF ACRONYMS

SUMMARY

GAS ENGINEERING (In 2016 \$)			
	2016 Adjusted-Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
Total Non-Shared Services	7,786	12,226	4,440
Total Shared Services (Incurred)	9,437	14,403	4,966
Total O&M	17,223	26,629	9,406

GAS ENGINEERING (In 2016 \$)				
	2016 Adjusted-Recorded (000s)	Estimated 2017 (000s)	Estimated 2018 (000s)	Estimated 2019 (000s)
Total CAPITAL	12,583	12,622	13,361	14,101

The purpose of Gas Engineering is to establish and oversee the engineering aspects of the gas infrastructure for satisfying federal and state environmental and safety requirements; for implementing industry best practices; and for optimizing infrastructure and end-use equipment performance for both Utilities. Gas Engineering supports all groups within both Southern California Gas Company (SoCalGas) and San Diego Gas & Electric (SDG&E) (jointly referred to as “the Utilities”) that need engineering support or guidance related to the gas infrastructure or end-use equipment including but not limited to the key operating groups such as Transmission, Distribution, Storage, and Customer Services. Gas Engineering provides engineering programs, training, guidance, policies, designs, and data analytics focused on providing safe, compliant, reliable, resilient and cost-effective energy infrastructure for both Utilities. Gas Engineering also manages the land services and right-of-way function and related capital for SoCalGas.

These activities are described in this testimony under the following broad categories:

- Gas Engineering: Gas Engineering provides technical and engineering support and oversight to various groups at both Utilities. The department establishes programs and policies to facilitate compliance with the multitude of state and federal regulations related to the engineering issues around design of pipe and their appurtenances, compressors, instrument and controls, and other gas facilities. Gas Engineering also performs testing for gas and material quality to ensure they meet specifications, regulatory requirements and contractual obligations. This testimony supports the capital and operations and

maintenance (O&M) GRC requests for, but not limited to, nondestructive testing program for verifying integrity of pressure vessels and pipeline welds; the development of engineering data analytics to optimize performance of the system; and, the cross-utility initiatives and programs such as natural gas vehicle (NGV) station maintenance, meter and regulator technical support, and the engineering that supports compliance with state and federal safety and environmental regulations such as those related to cathodic protection or California Air Resources Board's Assembly Bill (AB) 32 (aka Global Warming Solutions Act of 2006).

- Land Services and Right-of-Way: The Land and Right-of-Way group manages the necessary property rights that allow for the access, operation, and maintenance of our pipeline infrastructure on public and private properties. This group is responsible for the complex discussions related to the renewal of the expiring rights-of-way for three transmission lines and distribution facilities located on the Morongo reservation. Cost recovery for the Morongo Right-of-Way renewal activities, which are directly related to SoCalGas' service, can be best managed by implementing a two-way balancing account because while SoCalGas can reasonably forecast it will incur costs in the upcoming GRC cycle to maintain operation of these lines, there is still material uncertainty on what those activities and related costs will be. A separate memorandum account for pre-construction costs related to a complete transmission relocation around the Morongo reservation is also proposed.
- Research, Development and Demonstration (RD&D): This area addresses the gas operations research, development and demonstration programs that can mitigate environmental impacts, enhance safety, increase reliability or optimize the gas infrastructure.
- Gas Engineering-Related Capital for Transmission and Storage: This area addresses the capital investments in tools, equipment, land rights, and the Supervision and Engineering Pool that support operations to provide safe, resilient and reliable delivery of natural gas to customers at a reasonable cost.

1 **REVISED SOCALGAS DIRECT TESTIMONY OF DEANNA R. HAINES**
2 **(GAS ENGINEERING)**

3 **I. INTRODUCTION**

4 **A. Summary of Gas Engineering Costs and Activities**

5 My testimony supports the Test Year (TY) 2019 forecasts for O&M costs for both non-
6 shared and shared services for both Utilities. My testimony also supports the capital costs for the
7 forecast years 2017, 2018, and 2019 associated with the Gas Engineering area for SoCalGas.
8 Table DRH-1 summarizes my sponsored costs. Costs in this testimony are presented in 2016
9 dollars, unless otherwise noted. In addition to this testimony, also refer to my workpapers,
10 Exhibits SCG-09-WP (O&M) and SCG-09-CWP (capital), for additional information on the
11 activities described here.

12 **Table DRH-1**
13 **Southern California Gas Company**
14 **Test Year 2019 Summary of Total Costs**

15

GAS ENGINEERING O&M (In 2016 \$)			
	2016 Adjusted- Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
Total Non-Shared Services	7,786	12,226	4,440
Total Shared Services (Incurred)	9,437	14,403	4,966
Total O&M	17,223	26,629	9,406

GAS ENGINEERING CAPITAL (In 2016 \$)				
	2016 Adjusted- Recorded (000s)	Estimated 2017 (000s)	Estimated 2018 (000s)	Estimated 2019 (000s)
Total CAPITAL	12,583	12,622	13,361	14,101

16 The purpose of Gas Engineering is to establish and oversee the engineering aspects of the
17 gas infrastructure for satisfying federal and state environmental and safety requirements; for
18 implementing industry best practices; and for optimizing infrastructure and end-use equipment
19 performance for both Utilities. Gas Engineering supports all groups within both Utilities that
20 need engineering support or guidance related to the gas infrastructure or end-use equipment
21 including but not limited to the key operating groups such as Transmission, Distribution,
22 Storage, and Customer Services. Gas Engineering provides engineering programs, training,
23 guidance, policies, designs, and data analytics focused on providing safe, compliant, resilient,

1 reliable and cost-effective energy infrastructure for both Utilities. Gas Engineering also manages
2 the land services and right-of-way function and related capital for SoCalGas.

3 To better understand the expansiveness of Gas Engineering's areas of responsibility, a
4 brief description of the SoCalGas' and San Diego Gas & Electric's (SDG&E's) gas operations
5 and the size of both natural gas systems is provided. The map in Figure DRH-1 depicts the
6 extent of both Utilities' gas operations.

7 **SoCalGas System Overview**

8 The SoCalGas natural gas system encompasses transmission pipelines, underground
9 storage fields, and distribution pipelines. The SoCalGas gas system is comprised of
10 approximately 3,455 miles of transmission pipeline, 11 compressor stations and four
11 underground storage fields. The system is designed to receive natural gas from interstate
12 pipelines and various California production sources from both offshore and onshore. The gas
13 quantity is measured, analyzed for quality, and then allowed to flow through the pipeline
14 network. This pipeline quality gas is delivered to the Company's distribution system, gas storage
15 fields, and non-core customers.

16 The SoCalGas distribution system is comprised of approximately 100,000 miles of mains
17 and service lines and 5.9 million meters¹. SoCalGas is the largest natural gas distribution
18 operation in the United States based on miles of mains and miles of services, providing service to
19 twelve counties.

20 SoCalGas operates four underground storage fields that are an integral part of the
21 SoCalGas system and mitigate reliability risks by providing natural gas when flowing supplies
22 are temporarily insufficient to meet customer load. Collectively, the storage fields support the
23 mission to provide southern California residents and businesses with safe, resilient, reliable, and
24 cost-effective energy.

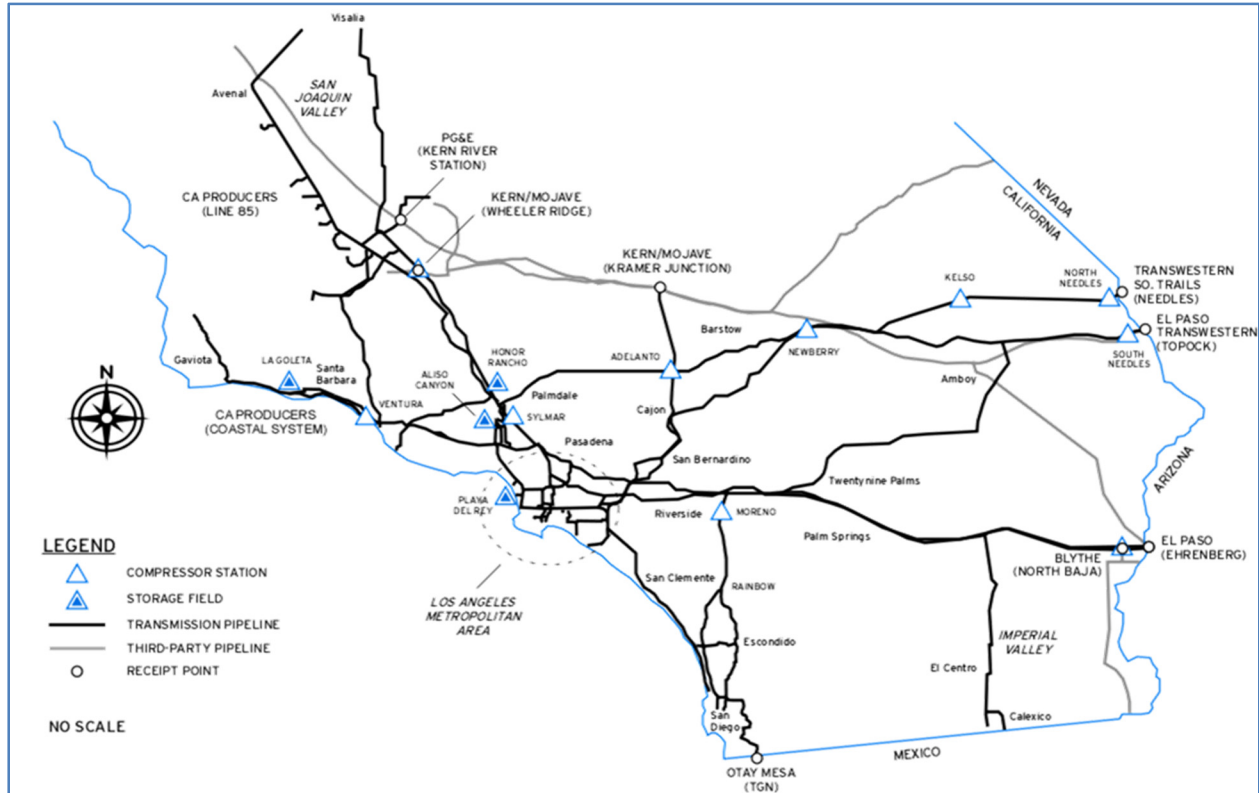
25 **SDG&E Gas System Overview**

26 SDG&E's Gas Distribution and Transmission operating units collectively operate
27 approximately 225 miles of transmission pipeline and approximately 15,000 miles of mains and
28 service lines. Collectively, these components allow SDG&E to deliver natural gas from receipt
29 point to customer reliably and safely.

¹ See www.socalgas.com/about-us/company-profile.

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Figure DRH-1
Southern California Gas Company
Southern California Gas Company and San Diego Gas & Electric
Natural Gas System



5

Collectively, these components enable SoCalGas and SDG&E to deliver natural gas from receipt point to burner tip reliably and safely to over 25.2 million consumers in an area of approximately 24,100 square miles stretching from Visalia in the north to Mexico in the south, and as far east as the California-Arizona border.

6

Gas Engineering's key activities and programs are described in my testimony under the following broad categories:

7

- Gas Engineering: Gas Engineering provides technical and engineering support and oversight to various groups at both Utilities. The department establishes policies to facilitate compliance with the multitude of state and federal regulations related to the engineering issues around design of pipe and their appurtenances, compressors, instrument and controls, and other gas facilities. Gas Engineering also performs all required testing on the system for gas and material quality. For example, Gas Engineering is responsible for nondestructive testing program and for verifying integrity of pressure

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1 vessels and pipeline welds. As another example, Gas Engineering develops engineering
2 data analytics to optimize performance of the system. Gas Engineering is responsible for
3 cross-utility initiatives and programs such as natural gas vehicle (NGV) station
4 maintenance, meter and regulator technical support, and engineering related issues to
5 comply with environmental regulations such as California Air Resources Board's AB 32²
6 greenhouse gas program. Gas Engineering also plays a key role in implementing
7 Transportation Security Administration (TSA) guidelines for managing physical security
8 of critical energy infrastructure. Further, Gas Engineering oversees the geohazard and
9 climate adaptation programs to support resiliency of the system. The physical security,
10 climate adaptation, geohazard programs, as well as engineering records management are
11 further discussed in the Risk Assessment Mitigation Phase (RAMP) section of this
12 testimony.

- 13 • Land Services and Right-of-Way: The Land and Right-of-Way group manages the
14 necessary property rights that allow for the access, operation, and maintenance of our
15 pipeline infrastructure on public and private properties. This group is responsible for the
16 complex discussions related to the renewal of the expiring rights-of-way for three
17 transmission lines and distribution facilities located on the Morongo reservation. Cost
18 recovery for the Morongo Right-of-Way renewal activities, which are directly related to
19 SoCalGas' service, can be best managed by implementing a two-way balancing account
20 because while SoCalGas can reasonably forecast it will incur costs in the upcoming GRC
21 cycle to maintain operation of these lines, there is still material uncertainty on what those
22 activities and related costs will be. A separate memorandum account for pre-construction
23 costs related to a complete transmission relocation around the Morongo reservation is
24 also proposed.
- 25 • Research, Development and Demonstration (RD&D): The Gas Operations' RD&D
26 program has the goal to develop, test, and introduce new technologies used in gas
27 operations beneficial to ratepayers, public safety, and the environment. A major portion
28 of SoCalGas' RD&D activities focuses on collaboration with many governmental and

² Assem. Bill No. 32 (2005-2006 Reg. Sess.), "Air pollution: greenhouse gases: California Global Warming Solutions Act of 2006."

1 private organizations to fund research development and demonstration projects of mutual
2 interest. These collaborative RD&D efforts provide significant financial benefits through
3 cost sharing while also increasing the probability of technical and commercial success by
4 tapping into the collective wisdom and experience of all participating organizations.

5 Key collaborative organizations are: Department of Energy (DOE), California Energy
6 Commission (CEC), Operations Technology Development (OTD), Pipeline Research
7 Council International (PRCI), California Air Resources Board (CARB),
8 NYSEARCH/NGA (Northeast Gas Association), national labs (e.g., Jet Propulsion
9 Laboratory), and universities (e.g., Stanford, University of California Irvine, Caltech).

10 SoCalGas conducts research and partners to support state and federal policy goals
11 broadly ranging from climate change to operational integrity and efficiency. SoCalGas
12 supports the goals of agencies such as the California Public Utilities Commission
13 (CPUC), the CEC, the CARB, DOE, and the Pipeline and Hazardous Materials Safety
14 Administration (PHMSA). For example, SoCalGas and SDG&E have been instrumental
15 in supporting the Climate Change Adaptation program that is sponsored by the CEC.

16 SoCalGas is also supporting CARB in establishing a better emissions profile at its meter
17 set assemblies. SoCalGas is working indirectly with DOE on methane sensor research.
18 Further, we are working with environmental groups, such as the Environmental Defense
19 Fund, supporting research on methane emissions from the natural gas value chain.

20 SoCalGas recently presented to the National Academy of Science the results of our
21 Advanced Meter analytics, which is helping to find and quantify leaks downstream of the
22 gas meter. SoCalGas is investigating and researching a range of engineering data
23 analytics tools (e.g., machine learning) that may access and derive value from the internal
24 and external data sources. These tools may be used to create predictive and prescriptive
25 models that may help evaluate the health of related gas assets and recommend actionable
26 steps to optimize engineering outcomes.

- 27 • Gas Engineering-Related Capital for Transmission and Storage: This discussion details
28 capital needed for acquiring essential tools, equipment, land rights, and the Supervision
29 and Engineering Pool that support Transmission and Storage operations.

- 1 • Renewable Gas (RG): Gas Engineering is supporting an increasing number of RG
2 projects and initiatives through design of interconnect facilities, gas quality evaluation,
3 and assessment of system capability to receive RG sources. Examples of the increasing
4 number of RG projects include biogas from landfills, waste treatment facilities and dairy
5 farm operations (SB 1383³).

6 SoCalGas and SDG&E take a shared-service approach to many natural gas pipeline
7 operator responsibilities, especially in Gas Engineering. The shared-service approach benefits
8 both Utilities and their ratepayers by enabling the Utilities to pool their collective knowledge,
9 experience, engineering expertise and intellectual property.

10 In preparing the Test Year 2019 (TY 2019) forecast for this testimony, a review of
11 historical spending and an assessment of future requirements was conducted. Because of the
12 mature nature of the activities, most of the forecasts rely upon a five-year (2012 through 2016)
13 average. In total, SoCalGas requests the Commission adopt a TY 2019 forecast of \$26,629,000
14 for Gas Engineering O&M expenses, which is composed of \$12,226,000 for non-shared service
15 activities and \$14,403,000 for shared service activities. SoCalGas also requests the Commission
16 adopt forecast capital expenditures for years 2017, 2018, and 2019 of \$12,622,000, \$13,361,000
17 and \$14,101,000, respectively.

18 **B. Summary of Safety and Risk-Related Costs**

19 Certain costs supported in my testimony are driven by risk mitigation activities described
20 in SoCalGas and SDG&E's November 30, 2016 Risk Assessment Mitigation Phase (RAMP)
21 Report.⁴ This testimony is sponsoring incremental costs associated with Records Management
22 and Climate Change Adaptation and capital investments related to Catastrophic Damage
23 Involving High-Pressure Pipeline Failure. How these risks are driving costs in Gas Engineering
24 are described in the RAMP portion of this testimony and each individual workpaper group.

³ Sen. Bill No. 1383 (2015-2016 Reg. Sess.), "Short-lived climate pollutants: methane emissions: dairy and livestock: organic waste: landfills."

⁴ I.16-10-015/I.16-10-016 Risk Assessment and Mitigation Phase Report of San Diego Gas & Electric Company and Southern California Gas Company, November 30, 2016. *Available at:* <https://socalgas.com/regulatory/I16-10-016.shtml>. Please refer to the Risk Management testimony chapters of Diana Day and Jamie York (Exhibit SCG-02/SDG&E-02, Chapters 1 and 3, respectively) for more details regarding the SoCalGas RAMP Report.

O&M-related RAMP costs and capital-related RAMP costs are summarized in Tables DRH-2 and DRH-3 respectively.

**Table DRH-2
Southern California Gas Company
Summary of O&M RAMP Overlay**

GAS ENGINEERING (In 2016 \$)			
RAMP Risk Chapter	2016 Embedded Base Costs (000s)	TY 2019 Estimated Incremental (000s)	Total (000s)
SCG-8 Records Management	5,442	522	5,964
SCG-9 Climate Change Adaptation	230	1,290	1,520
Total O&M	5,672	1,812	7,484

**Table DRH-3
Southern California Gas Company
Summary of Capital RAMP Overlay**

GAS ENGINEERING (In 2016 \$)			
RAMP Risk Chapter	2017 Estimated RAMP Total (000s)	2018 Estimated RAMP Total (000s)	2019 Estimated RAMP Total (000s)
SCG-4 Catastrophic Damage Involving High-Pressure Pipeline Failure	2,245	2,245	2,245
Total Capital	2,245	2,245	2,245

C. Summary of Aliso Related Costs

In compliance with D.16-06-054,⁵ the Aliso Incident Expenditure Requirements testimony of Andrew Steinberg (Exhibit SCG-12) describes the process undertaken so the 2019 Test Year forecasts do not include the additional costs from the Aliso Canyon Storage Facility gas leak incident (Aliso Incident), and demonstrates that the itemized recorded costs are removed from the historical information used by the impacted GRC witnesses.

As a result of removing historical costs related to the Aliso Incident from Gas Engineering adjusted recorded data, and in tandem with the forecasting method(s) employed and described herein, additional costs of the Aliso Incident response are not included as a component

⁵ See D.16-06-054, (Conclusions of Law 75) at 324, and (Ordering Paragraph (OP) 12) at 332.

of my Test Year 2019 funding request. Historical Gas Engineering costs that are related to the Aliso Incident are removed as adjustments in my workpapers, Exhibit SCG-09-WP, and also identified in Table DRH-4 below.

Table DRH-4
Southern California Gas Company
Gas Engineering Historical Adjustments to Remove Aliso Incident Costs

GAS ENGINEERING (In 2016 \$)			
Workpaper	2015 Adjustment (000s)	2016 Adjustment (000s)	Total (000s)
2EN000.000, GAS ENGINEERING ANALYSIS CENTER, NGV and ELECTRICAL FIELD MAINTENANCE	-5	-99	-104
2EN001.000, LAND SERVICES & RIGHT OF WAY	0	-53	-53
Total Non-Shared Services	-5	-151	-156
2200-0300.000, DIR ENG & TECH SERVICES	0	-7	-7
2200-0309.000, MRC MANAGEMENT & SPECIAL PROJECTS	0	-4	-4
2200-0310.000, MEASUREMENT & DESIGN	0	0	0
2200-0311.000, MEASUREMENT TECHNOLOGIES	0	-4	-4
2200-0320.000, RESEARCH & MATERIALS	0	-43	-43
2200-0320.001, 2200-2300 PIPELINE MATERIALS	0	-30	-30
2200-0323.000, RESEARCH PLANNING & DEVELOPMENT	0	-5	-5
2200-1178.000, ENGINEERING ANALYSIS CENTER - CHEMICAL LAB	-21	-59	-79
2200-2487.000, ELECTRICAL DESIGN	0	-1	-1
Total Shared Services	-21	-152	-173
Total O&M	-26	-303	-329

D. Summary of Costs Related to Fueling our Future (FOF)

As described in the Fueling Our Future Policy testimony of Hal Snyder and Randall Clark (Exhibit SCG/SDG&E-03), the Utilities kicked off the Fueling Our Future (FOF) initiative in May 2016, to identify and implement efficient operations improvements. My testimony addresses FOF initiatives that result in improvements in the Land Services and Right-of-Way department of SoCalGas (See Section III-B-1). These FOF benefits are shown as downward

1 adjustments to my forecasted costs, thus capturing the benefit to ratepayers. Table DRH-5
2 provides a summary of the FOF cost efficiencies described in my testimony:

3 **Table DRH-5**
4 **Southern California Gas Company**
5 **Summary of FOF Costs**

GAS ENGINEERING (In 2016 \$)			
FOF O&M	Estimated 2017 (000s)	Estimated 2018 (000s)	Estimated 2019 (000s)
FOF-Implementation	11	0	0
FOF-Ongoing/<Benefits>	-7	-45	-55
Total O&M	4	-45	-55

6 **II. RISK ASSESSMENT MITIGATION PHASE AND SAFETY CULTURE**

7 **A. Risk Assessment Mitigation Phase (RAMP)**

8 Gas Engineering supports SoCalGas and SDGE’s enterprise risk management approach
9 by identifying engineering or land services-related risk issues that become part of the risk
10 registry. The process Gas Engineering uses is consistent with other utilities and agencies, and
11 the Securities and Exchange Commission (SEC) guidance⁶ issued in 2010 that required that
12 publicly traded companies “consider climate change and its consequences”.

13 To that end, my testimony includes specific risk mitigations identified in three RAMP
14 chapters. Two of the RAMP chapters (SCG-8 Records Management and SCG-9 Climate Change
15 Adaptation) identify incremental expenditure in my testimony and one RAMP chapter (SCG-4
16 Catastrophic Damage Involving High Pressure Pipeline Failure) is related to capital investments.

17 **SCG-8 Records Management:** Part of the SCG-8 Records Management RAMP chapter
18 is included in my testimony and GRC request. It is included because Gas Engineering provides
19 the drafting and designs of the gas infrastructure and gas facilities. For example, Gas
20 Engineering is continuing its material traceability project. The material traceability project
21 allows for the traceability of pipe and related components from initial receipt from a supplier
22 through installation and then will relate the operational maintenance activities until permanent
23 removal from service. This can help to improve compliance with recently passed⁷ and/or

⁶ See Securities and Exchange Commission, *Commission Guidance Regarding Disclosure Related to Climate Change*, 17 CFR Parts 211, 231, and 241 (February 8, 2010), available at: <https://www.sec.gov/rules/interp/2010/33-9106.pdf>.

⁷ See e.g., Cal. Pub. Util. Code § 958; see also D.11-06-017.

1 emerging regulations⁸ mandating the maintenance of traceable, verifiable, complete, and readily
2 available documentation.

3 A potential alternative to the records management, discussed above, is to maintain the
4 current records management approach. This alternative is not sustainable because it can hinder
5 SoCalGas' ability to meet recently passed and/or emerging regulations and will not allow
6 SoCalGas to nimbly respond when parts or components have been recalled due to defects. For
7 example, with these new tools we can more readily find the defected part and replace them. See
8 Table DRH-2.

9 **SCG-9 Climate Change Adaptation:** The risk mitigations proposed in the Climate
10 Change Adaptation RAMP chapter are included in my testimony and GRC request because Gas
11 Engineering is responsible for the Geological Hazard Mitigation Program that performs the
12 analysis and recommendations related to geological, civil and structural engineering design
13 impacted by weather- and climate-driven events. One example of that responsibility is the
14 recommendation for strain gauges on pipelines that may be vulnerable to landslides and to
15 monitor the landslide areas for movement using sophisticated new tools such as satellite
16 monitoring integrated into our Geographic Information System (GIS).

17 As an alternative, SoCalGas considered reducing satellite monitoring efforts in favor of
18 static land movement information provided by publicly available government web sites. This
19 data would not indicate actual land movement, but instead would provide information that the
20 area is prone to a landslide. As a result, the data would not be useful for predicting potential
21 failure of pipelines from land movement and thus not helpful for preventing damage to pipelines.
22 See Table DRH-2.

23 **SCG-4 Catastrophic Damage Involving High Pressure Pipeline Failure:** Part of the
24 SCG-4 Catastrophic Damage Involving High Pressure Pipeline Failure chapter is included in my
25 testimony and GRC request. It is included because the Engineering Analysis Center within Gas
26 Engineering provides the mandatory 49 Code of Federal Regulations (CFR) 192 Subpart L –
27 Operations requirements to odorize the gas in the gas infrastructure and gas facilities. The

⁸ Dept. of Transportation, PHMSA; Notice of Proposed Rulemaking, *Pipeline Safety: Safety of Gas Transmission and Gathering Pipelines*, 81 Fed. Reg. 68, 20722 (April 8, 2016) (codified at 49 C.F.R. Pt. 191 and 192).

1 capital request in this testimony addresses investments in odorization equipment and techniques
2 for pipeline systems.

3 An alternative could be to rely on a third party to ensure adequate odorization. However,
4 given the mandatory odorization requirements in 49 CFR Part 192, it is not reasonably viable to
5 rely on a third party for a primary critical safety issue. See Table DRH-3.

6 **B. Safety Culture**

7 As a general matter, Gas Engineering supports SoCalGas and SDG&E's safety culture by
8 developing policies and standards; complying with applicable laws, regulations, and internal
9 policies; designing and building a system that supports safe, resilient and reliable delivery of gas;
10 communicating with stakeholders on engineering-related issues that impact safety; and using
11 data and analytics to help make informed decisions related to infrastructure safety management.
12 Gas Engineering enhances the safety culture by providing this support to gas operations for both
13 Utilities.

14 More specifically, for example, Gas Engineering supports SoCalGas' and SDGE's safety
15 culture and its objective of a safe, resilient and reliable system by supporting major projects.
16 Major projects can include the Pipeline Safety Enhancement Plan (PSEP), mobile home master
17 meter program, high speed rail, large transmission, distribution and storage projects, and
18 compressor station upgrades. Gas Engineering supports these projects by providing engineering
19 governance on infrastructure designs, hydrostatic testing, and any other related issues on major
20 projects.

21 Gas Engineering utilizes data and analytics to evaluate the gas system to recommend
22 capital expenditures associated with system improvements. These improvements are driven by
23 the objective to create a safe, resilient and reliable gas system. This data analysis process
24 requires asset, data, document, and analytical systems to capture, monitor, and model asset
25 health. These systems can be used to help prevent and predict likelihood and consequence of an
26 asset failure. The outcome of this analysis is the identification of asset risks and the design and
27 implementation of mitigation efforts.

28 Finally, Gas Engineering promotes continuous improvements by facilitating Process
29 Hazard Analysis (PHA) where appropriate to ensure designs of equipment are safe. Further, Gas
30 Engineering promotes quality assurance and quality control policies to ensure the gas
31 infrastructure is built to appropriate gas industry standards and best practices. Gas Engineering

1 performs root cause analysis of incidents and makes recommendations for process, policy or
 2 equipment changes.

3 **III. NON-SHARED OPERATIONS AND MAINTENANCE COSTS**

4 “Non-Shared Services” are activities that are performed by a utility solely for its own
 5 benefit. Table DRH-6 summarizes SoCalGas’ total non-shared O&M forecasts for the listed cost
 6 categories.

7 **Table DRH-6**
 8 **Southern California Gas Company**
 9 **Non-Shared O&M Summary of Costs**

GAS ENGINEERING (In 2016 \$)			
Categories of Management	2016 Adjusted-Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
A. GAS ENGINEERING	5,680	8,600	2,920
B. LAND SERVICES & RIGHT OF WAY	2,106	3,626	1,520
Total Non-Shared Services	7,786	12,226	4,440

10 **A. Gas Engineering**

11 Included in this section of the testimony are activities and associated O&M expenses to
 12 address the core Gas Engineering duties in the (1) Engineering Analysis Center (EAC), in the
 13 (2) Measurement, Regulation, and Control (MRC), and in the (3) Engineering Design
 14 departments that are strictly non-shared for SoCalGas. The first category includes the EAC and
 15 MRC cost centers, and the second category includes the Civil, Structural, and Hazard Mitigation
 16 group in the Engineering Design department. These activities and expenses are summarized in
 17 Table DRH-7 below and are broken down into two categories.

18 **Table DRH-7**
 19 **Southern California Gas Company**
 20 **SoCalGas Non-Shared Gas Engineering Costs**

GAS ENGINEERING (In 2016 \$)			
A. GAS ENGINEERING	2016 Adjusted-Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
1. EAC, NGV, AND ELECTRICAL FIELD MAINTENANCE	5,538	6,083	545

2. CIVIL, STRUCTURAL, AND HAZARD MITIGATION ENGINEERING	142	2,517	2,375
Total	5,680	8,600	2,920

1 **1. Engineering Analysis Center & Measurement, Regulation, and**
2 **Control**

3 **a. Description**

4 Under the broad category of non-shared Engineering Analysis Center (EAC) and
5 Measurement, Regulation, and Control (MRC), many core engineering activities are performed
6 to maintain safe, resilient and reliable operations and support to the various organizations at
7 SoCalGas. Below is a list of those cost centers:

- 8 • 2200-0301 and 2200-1199 - oversight and administration
- 9 • 2200-1179 - material and equipment group
- 10 • 2200-1180 - air quality and compressor services
- 11 • 2200-1200 - applied technologies
- 12 • 2200-2265 - field support to perform and maintain safe, resilient, compliant and
13 reliable operation and support to the NGV stations and other facilities such as
14 gasoline fueling stations.

15 **b. Forecast Method**

16 The forecast method developed for this cost category⁹ is a five-year average because it
17 best reflects the costs associated with this mature organization and better accounts for the work
18 that ebbs and flows over time. As compared to the 2016 recorded expense, the five-year average
19 corrects for the low recorded expenses, and provides the expected increase in work that cycles
20 over a five-year period. However, SoCalGas anticipates increasing requirements for personnel
21 and non-labor cost in which additional staffing and resources are identified and described in the
22 cost drivers below. These incremental costs have been added to the five-year average.

⁹ The forecast in this workpaper is shown in its historically non-shared form. This forecast incorporates new programs and activities that are expected to support both SoCalGas and SDG&E. This workgroup will be reclassified as utility shared services at that time.

1 **c. Cost Drivers**

2 The cost drivers behind this forecast are divided into two aspects. The first aspect is
3 related to new regulations or requirements in the EAC; specifically, Non-Destructive
4 Examination (NDE), RG-related costs, Advanced Meter device evaluation, coating inspector and
5 applicator qualifications, and engine analysis and condition monitoring.¹⁰ The second aspect is
6 related to the increased resources needed to support the increased number of NGV stations. For
7 the breakdown of cost adjustments, refer to my workpaper, Exhibit SCG-09-WP.

8 **2. Civil, Structural, and Hazard Mitigation Engineering**

9 **a. Description**

10 This category of non-shared Civil, Structural, and Hazard Mitigation Engineering within
11 the Engineering Design department encompasses the costs and forecast related to ongoing
12 structural engineering design and new hazard mitigation programs. The hazard mitigation
13 programs include but are not limited to mitigation related to geological hazards and climate
14 change related risks. The cost center for this category is 2200-2271.

15 **b. Forecast Method**

16 The forecast method developed for this cost category¹¹ is a base-year because it best
17 reflects the costs of this Engineering Design group. SoCalGas anticipates increasing mitigation
18 programs to be implemented within this group and therefore additional staffing and resources are
19 identified and described in the cost drivers below. These incremental costs have been added to
20 the base-year. Other forecasting methodologies, including five-year, are not appropriate because
21 Engineering Design is responsible for new enhanced monitoring, specifically satellite
22 monitoring, which did not occur in previous years.

23 **c. Cost Drivers**

24 The cost drivers behind this forecast include resources to manage the Geological Hazard
25 Engineering program, which includes an enhanced seismic mitigation program, strain gauge
26 programs, and Climate Change Adaptation proposed in the RAMP filing. For the breakdown of
27 cost adjustments, refer to my workpaper, Exhibit SCG-09-WP.

¹⁰ New Regulations and requirements include Sen. Bill No. 1383 and SED's closure letter for the Sempra NDE Compliance Audit GA2014-35.

¹¹ *Supra* note 9.

1 continue. The forecast for non-labor costs includes the Rights of Way lease payments. Other
2 forecast methodologies, such as the five-year average methodology, are not appropriate because
3 they do not account for the steady historical increases such as governmental increases in fee
4 schedules.

5 **c. Cost Drivers**

6 The cost drivers and forecasts contain a high level of uncertainty however historical
7 expenditure in this cost category shows a steady increase. This uncertainty level is often driven
8 by negotiated terms based on contractual arrangements and influenced by the perceived value of
9 the access and possible viable alternatives as well as governmental fee schedule updates. For
10 example, the Bureau of Land Management has a 10-year forecasted fee schedule with the ability
11 to increase fees every five years.

12 In support of the FOF initiatives discussed in the introduction section of my testimony,
13 the Land and Right-of-Way department identified FOF benefits that have been included in the
14 forecast. These FOF benefits are shown as downward adjustments to my forecasted costs, thus
15 capturing the benefit to ratepayers. The first FOF idea, Idea #660, includes the initiative to
16 create a central database for land and right-of-way mapping surveys collected internally and
17 externally. The second FOF idea, Idea #670, included the benefit of digitized and searchable
18 databases of land right documents, eliminating hard-copy archive cost while optimizing time
19 locating documents. For the breakdown of cost adjustments and benefits, refer to my
20 workpapers, Exhibit SCG-09-WP.

21 **2. Morongo Rights-Of-Way**

22 **a. Description and Background**

23 SoCalGas operates three gas transmission pipelines (Lines 2000, 2001, and 5000) that
24 cross federal land held in trust for the Morongo Band of Mission Indians (Reservation) near
25 Cabazon, California, and a gas distribution system located on the Reservation, serving residential
26 and commercial needs of the Morongo Band of Mission Indians (Morongo) pursuant to four
27 existing rights-of-way granted by the Department of the Interior (DOI) through the Bureau of
28 Indian Affairs (BIA).

29 In 1948 and 1950, the DOI/BIA granted 20-year term rights-of-way to SoCalGas to
30 operate and maintain Lines 2000 and 2001 across the Reservation. In 1968, when SoCalGas

1 planned the construction of Line 5000 crossing the Reservation, it compensated Morongo by
2 installing a gas distribution system on the Reservation to provide natural gas service to existing
3 residents at the time, in exchange for its voluntary agreement to the DOI/BIA renewing the
4 rights-of-way for Lines 2000 and 2001, as well as two new rights-of-way for Line 5000 and the
5 gas distribution system. The rights-of-way for Line 5000, and the renewals for the rights-of-way
6 for Lines 2000 and 2001, were then approved by the DOI/BIA in 1968 with no additional costs.
7 These four rights-of-way are scheduled to expire as follows:

8	March 29, 2018	Line 2000
9	August 21, 2018	Line 5000
10	March 22, 2020	Line 2001
11	August 21, 2018	Gas Distribution System

12 The three gas transmission pipelines are part of the Southern System and transport gas
13 received from interstate pipelines at the Ehrenberg and Blythe receipt points. The Southern
14 Transmission System has a receipt point capacity of about 1.2 billion cubic feet per day (Bcf),
15 which represents approximately 26% of the total system receipt point capacity. In August of
16 2011, a temporary pressure reduction was made on Line 2000 reducing the receipt point capacity
17 at Ehrenberg and Blythe receipt points from 1.2 to 1.0 Bcf.¹² These three gas transmission
18 pipelines are crucial to serving SoCalGas' customers, including Morongo as well as the SDG&E
19 gas delivery system. The pipelines provide a high level of service reliability on the Southern
20 System and are required to serve the needs of SoCalGas' core and noncore customers.
21 Removing these pipelines from service would cause a significant impact on service reliability
22 including reduction of SoCalGas' capacity to serve the SDG&E system and likely curtailment of
23 affected Southern System customers.

24 In light of the important role these pipelines serve to support system reliability and access
25 to low-cost supplies for its customers, SoCalGas is diligently pursuing the renewal of the
26 expiring rights-of-way. SoCalGas is making every effort to reach a voluntary agreement under
27 reasonable terms and conditions with Morongo, to be approved by the DOI/BIA, for the benefit

¹² See SoCalGas ENVOY Critical Notice, "Decrease in Maximum Operating Pressure on Line 2000," August 3, 2011, *available at*: https://scgenvoy.sempra.com/ebb/attachments/1312383620204_Line_2000_Drop_in_Max._Op._Pressure.pdf.

1 of its gas delivery system and its customers. As of the date this testimony was prepared,
2 SoCalGas and the Morongo Tribe have reached an impasse on the renewal. The following
3 timeline of events chronicles the key events of this renewal effort with Morongo.

4 In February 2015, SoCalGas and Morongo sought to conduct formal appraisals, in
5 accordance with Department of Interior (DOI)/Bureau of Indian Affairs (BIA) regulations and
6 requirements, to determine the appropriate valuation for the rights-of-way. SoCalGas and
7 Morongo jointly retained a qualified, certified, and licensed independent appraiser to appraise the
8 fair market value of the subject rights-of-way, for the express purpose of providing estimates of
9 the current market value and market rent for the renewal of the existing underground public
10 utility rights-of-way, along with associated access rights, for the SoCalGas transmission lines
11 and distribution system. The appraisals were completed in February 2015, and submitted to
12 Morongo, which then submitted the reports to the BIA/Office of Special Trustee (OST) for
13 approval.

14 In March 2015, BIA/OST subsequently reviewed and approved the appraisal reports as
15 compliant and consistent with federal regulations and guidelines.

16 In July 2015, SoCalGas made a formal offer of \$6.43 million for a 50-year renewal of the
17 three transmission pipelines (Lines 2000, 2001 and 5000) based on the appraisals. This proposal
18 included a proposed expansion of the width of the rights-of-way for Lines 2000 and 2001 from
19 16.5 feet to 50 feet, consistent with the width of the right-of-way for Line 5000. This additional
20 footage would provide SoCalGas additional space for operation and maintenance of the lines
21 (including space for adding remote control features on mainline valves) and to restrict building
22 encroachment.

23 Fifteen months later, in October 2016, Morongo orally rejected SoCalGas' proposed
24 compensation amount as "too low" but provided no explanation. Morongo did not meaningfully
25 engage SoCalGas after repeated attempts by the company to provide additional explanation and a
26 counter-proposal.

27 Morongo then waited another eight months, until June 27, 2017, to send SoCalGas a
28 letter formally stating that it had rejected SoCalGas' offer, and instead stated that the appropriate
29 price for the renewals was a total of \$1.25 billion (nominal) over 50 years (\$25 million per year
30 for 50-year renewals of the three rights-of-way), or an upfront payment of \$308 million. This
31 demand was far in excess of what is reasonable or just, as it is more than 100 times the appraised

1 fair market value of the renewals based on the current widths of the rights-of-way. SoCalGas
2 determined Morongo's demand to be excessive and inconsistent with SoCalGas' obligation to
3 provide reliable service at just and reasonable rates to ratepayers.

4 As of the date this testimony was prepared, and after many formal and informal
5 discussions, SoCalGas and the Morongo Tribe are at an impasse. Therefore, while SoCalGas
6 continues to maintain open lines of communication, the prospects of continued dialogue with
7 Morongo and its agreement to a voluntary renewal of the expiring rights-of-way are uncertain at
8 this time.

9 **b. Memorandum Account for Pre-Construction Costs**

10 Because system reliability may be negatively impacted if SoCalGas is unable to obtain
11 renewals for these rights-of-way, and because the results of any subsequent administrative or
12 legal proceedings are unpredictable, it is possible that SoCalGas could be placed in a position
13 where it must vacate and abandon the segments of transmission pipeline and the gas distribution
14 system within the Morongo Reservation. Therefore, SoCalGas is actively seeking Commission
15 approval to establish a memorandum account to record pre-construction costs associated with the
16 possible pipeline relocation around the Morongo Reservation. On March 10, 2017, SoCalGas
17 filed an amended application to establish Morongo Right-of-Way Memorandum Account
18 (MROWMA), which if granted, will facilitate SoCalGas' efforts to study, design, and make
19 informed decisions regarding potential relocation options, in furtherance of a long-term physical
20 solution to this system reliability need. *See* Application (A.) 16-12-011. The projected decision
21 on that Application is scheduled for the first quarter of 2018.

22 The stand-alone Application is being contested by several parties who argue in essence
23 that these types of costs should be sought in GRCs. SoCalGas continues to maintain its request
24 for a memorandum account outside the GRC is appropriate from a ratemaking perspective and
25 reasonable in light of the unique and unusual circumstances involving the renewal efforts with
26 Morongo to date; the possibility that a voluntary renewal will not be achieved; and the potential
27 benefits of a relocation solution to better serve the long-term stability, reliability, and cost
28 effectiveness of SoCalGas' system. However, SoCalGas is not certain at this time whether the
29 Commission will authorize the creation of the MROWMA.

30 In the event the Commission does not grant the requested relief in the stand-alone
31 application, SoCalGas is seeking the same relief in this GRC. Thus, it is seeking authority to

1 create a MROWMA for purposes of recording pre-construction costs as described in A.16-12-
2 011. If the Commission grants SoCalGas' relief in that proceeding, SoCalGas will withdraw its
3 GRC proposal seeking a MROWMA. Additional testimony on the regulatory accounting for the
4 proposed MROWMA can be found in the Regulatory Accounts testimony of Rae Marie Yu
5 (Exhibit SCG-42).

6 **c. Balancing Account for Costs Associated with Right-of-Way**
7 **Renewal Activities and Ongoing Operation of Lines**

8 As mentioned above, a proposal for a memorandum account for pre-construction costs, to
9 study possible relocation options, is currently before the Commission in a separate application
10 and in this GRC. SoCalGas is also proposing a separate and distinct regulatory account, the
11 Morongo Right-of-Way Balancing Account (MROWBA), to record and recover costs associated
12 with renewal of the three expiring rights-of-way for Lines 2000, 2001, and 5000, and any pre-
13 construction costs associated with potential relocations within and/or outside of the Morongo
14 reservation that would be incurred as of the beginning of TY 2019. SoCalGas is seeking through
15 this proposal the ability to recover reasonable costs which will be incurred in furtherance of its
16 obligation to serve customers, both in its service territory and those served by the Southern
17 System. These efforts are associated with maintaining long-term stability and reliability of its
18 transmission system.

19 SoCalGas proposes to include the following category of costs in the MROWBA:

- 20 1. Cost for the renewal of the rights-of-way (i.e., renewal payment). If a renewal of the
21 three expiring rights-of-way is achieved, it will involve a payment or payments for
22 the long-term property right. This cost would be recorded in the MROWBA.
- 23 2. Potential gas infrastructure modification, additions and/or partial relocation costs (i.e.,
24 infrastructure and associated pre-construction costs). To the extent SoCalGas must
25 perform some infrastructure modifications or enhancements to segments of
26 transmission and/or distribution lines to attain and maintain the long-term rights-of-
27 way or relocate, either within and/or outside of the Morongo reservation, these costs,
28 and the relevant pre-construction costs, would be recorded in the MROWBA. The
29 pre-construction costs to be recorded in the balancing account would be distinct from
30 those that would be recorded in the memorandum account (MROWMA) as these pre-

1 construction costs would be incurred in conjunction with a long-term renewal of the
2 rights-of-way, and not in furtherance of a complete relocation.

3 3. Costs incurred during renewal discussions with Morongo (i.e., renewal effort costs).

4 SoCalGas may incur costs associated with its renewal effort as of the beginning of the
5 test year. These costs may include, but are not limited to, internal labor, consulting
6 and legal fees, professional services, and Tribal member education and
7 communications in support of renewal. These costs would be recorded in the
8 MROWBA.

- 9 4. Additional costs incurred for interim operational period. Should the rights-of-way
10 expire before a renewal is granted, SoCalGas may incur additional costs to access,
11 maintain and operate the pipelines until a longer-term resolution can be reached.
12 These costs would be recorded in the MROWBA.

13 SoCalGas is proposing that the MROWBA be established as a two-way balancing
14 account, with no associated cost estimate. Additional testimony on the regulatory accounting for
15 the proposed MROWBA is described by Ms. Yu (Ex. SCG-42).

16 **d. Forecast Method**

17 Because ongoing discussions with Morongo are complex, sensitive, and uncertain as to
18 terms, price, and extent of activities to maintain continued operation of the three transmission
19 lines and the distribution facilities located on the Morongo reservation, SoCalGas cannot at this
20 time estimate a cost for the MROWBA. For example, as stated earlier the price range proposals
21 are far apart with SoCalGas offering a one-time upfront payment of \$6.43 million compared to
22 Morongo's demanded upfront payment of \$308 million which is equivalent to \$1.25 billion for
23 annual payments of \$25 million over the next fifty years. The beginning balance would therefore
24 be zero, and costs as they are incurred will be recorded in this regulatory account.

25 **e. Cost Drivers**

26 SoCalGas would describe in general terms the cost driver for this proposal to be the need
27 to continue to operate these transmission lines into the test year and beyond under terms and
28 conditions that promote long-term stability of SoCalGas' ability to locate and service these lines,
29 at a reasonable cost.

1 **IV. SHARED OPERATIONS AND MAINTENANCE COSTS**

2 As described in the Shared Services and Shared Assets Billing, Segmentation, and
3 Capital Reassignments testimony of James Vanderhye (Exhibit SCG-34/SDG&E-32), Shared
4 Services are activities performed by a utility shared services department (*i.e.*, functional area) for
5 the benefit of: (i) SDG&E or SoCalGas, (ii) Sempra Energy Corporate Center, and/or (iii) any
6 unregulated subsidiaries. The utility providing Shared Services allocates and bills incurred costs
7 to the entity or entities receiving those services.

8 I am sponsoring the forecasts on a total incurred basis, as well as the shared services
9 allocation percentages related to those costs. Those percentages are presented in my shared
10 services workpapers, Exhibit SCG-09-WP, along with a description explaining the activities
11 being allocated. The dollar amounts allocated to affiliates are presented by Mr. Vanderhye (Ex.
12 SCG-34).

13 Under the broad category of Gas Engineering, many core engineering activities are
14 performed to maintain safe, resilient and reliable operations and to support operations and other
15 organizations at SoCalGas. In my testimony, these core engineering activities are divided into
16 the following five groups to provide a clearer overview of the work and development of the
17 forecast:

- 18 • Director of Gas Engineering
- 19 • Measurement, Regulation, and Control
- 20 • Engineering Design
- 21 • Engineering Analysis Center
- 22 • Gas Operations Research and Materials

23 Table DRH-9 summarizes the total shared O&M forecasts for the listed cost categories.

24 **Table DRH-9**
25 **Southern California Gas Company**
26 **Shared O&M Summary of Costs**

GAS ENGINEERING (In 2016 \$)			
Incurred Costs (100% Level)			
Categories of Management	2016 Adjusted-Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
A. DIRECTOR OF GAS ENGINEERING	387	808	421

B. MEASUREMENT, REGULATION & CONTROL	4,930	6,648	1,718
C. ENGINEERING DESIGN	2,128	4,376	2,248
D. ENGINEERING ANALYSIS CENTER	1,501	2,133	632
E. GAS OPERATIONS RESEARCH & MATERIALS	491	438	-53
Total Shared Services (Incurred)	9,437	14,403	4,966

1 **A. Gas Engineering Director**

2 **1. Director of Gas Engineering (Workpaper 2200-0300)**

3 **a. Description**

4 The activities and expenses are those of cost center 2200-0300. This cost center includes
5 expenditures incurred by the Director of Gas Engineering and the organization’s administrative
6 and financial support functions. Expenses are typically for gas transmission, underground
7 storage, and gas distribution-related engineering and associated costs of engineering related
8 programs that cross business units or Utilities such as the cathodic protection oversight program
9 or engineering service provider quality management.

10 **b. Forecast Method**

11 The five-year average was chosen because the labor and non-labor expense requirements
12 for these two cost centers have been consistent over recorded historical data. However,
13 SoCalGas anticipates increasing requirements for personnel and non-labor cost in which
14 additional staffing and resources are identified and described in the cost drivers below. These
15 incremental costs have been added to the five-year average.

16 **c. Cost Drivers**

17 Cost drivers for this group include resources for overseeing the administration and
18 strategic direction of the Gas Engineering department. This group also manages engineering
19 programs or projects that span business units or Utilities. For example, this group oversees the
20 identification and implementation of engineering best practices for both Utilities. Specifically,
21 this group has a project manager overseeing best practices and performance of the cathodic
22 protection and leakage abatement programs.

1 To enhance engineering design and as-built drawings of gas assets, additional resources
2 and non-labor expenditures have been included to support the conversion of standard two-
3 dimensional design applications to a data-centric, three-dimensional (3D) model using state-of-
4 the-art computer-aided design software. The move to the new platform is a transformational
5 modernization of the engineering design system that will provide more intelligent, data-rich
6 drawings that allow queries on the design, detect conflicts, enhance compliance, support material
7 traceability (e.g., following a manufacturer recall), support engineering analysis such as
8 calculating stress forces, facilitate management of change, and integrate with existing work
9 management and GIS systems. The adjustments to the new design process and platform will
10 involve modeling and scanning of existing gas assets and will support the RAMP Records
11 Management risk mitigation as described in the RAMP filing¹³.

12 **B. Measurement, Regulation, and Control (MRC)**

13 The MRC shared cost centers are for engineering policy, design, material selection,
14 testing and field support related to measurement, gas regulation, automated control systems for
15 pipelines and compressor stations and other instrumentation for both SoCalGas and SDG&E.
16 Expenses are typically for transmission and gas distribution-related engineering services and
17 associated costs. In my testimony, these core gas measurement, regulation and control activities
18 are divided into the following six workgroups to provide a clearer overview of the work and
19 development of the forecast:

- 20 • MRC Management and Special Projects
- 21 • MRC Design
- 22 • MRC Technologies
- 23 • MRC Field Support
- 24 • MRC Instrumentation Repair and Field Maintenance
- 25 • MRC Standards, Materials and BTU Districts

¹³ *Supra* note 4.

1 **1. General Management and Special Projects (Cost Center 2200-0309)**

2 **a. Description**

3 This cost center provides the general management and administrative support for
4 approximately 82 employees performing work in shared cost centers 2200-0310, 2200- 0311,
5 2200-0312, 2200-2248, 2200-0799, 2200-2487, 2200-2488; and for similar support of non-
6 shared cost center 2200-2265. The shared cost centers are for engineering policy, design,
7 material selection, testing and field support related to measurement, gas regulation, automated
8 control systems for pipelines and compressor stations and other instrumentation for both
9 SoCalGas and SDG&E. Expenses are typically for gas transmission and distribution-related
10 engineering services and associated costs.

11 **b. Forecast Method**

12 The methodology used to develop the forecast was a five-year average for both labor and
13 non-labor expenses. This cost center is mature and well-established and the recorded historical
14 data best portrays the ebbs and flows of the work. Thus, the five-year average best represents
15 future expense requirements.

16 **c. Cost drivers**

17 As described in the underlying activities, the cost drivers supporting this cost center is the
18 general management and administrative support to the Measurement, Regulation and Pressure
19 Control group within the Gas Engineering department.

20 **2. MRC Design (Cost Center 2200-0310)**

21 **a. Description**

22 The MRC Design group is responsible for the detailed engineering design, planning,
23 policy, equipment standards and consultation activities performed and related to large meter and
24 regulator stations, interstate pipeline interconnections, and pressure protection for pipelines and
25 related automated controls. The workpaper and associated forecast for cost center 2200-0310
26 also represent the pole maintenance, electrical and control system engineering associated with
27 the design, operation and the related compliance and safety aspects of large gas handling
28 facilities. These engineering services are provided for both SoCalGas and SDG&E. Design,
29 material specifications and policy are typically managed for gas transmission, storage and gas

1 distribution assets, and this group supports the operational personnel associated with those
2 entities.

3 **b. Forecast Method**

4 The labor expense requirements for this cost center have been consistent over recorded
5 historical data. Thus, the 5-year average was chosen because it best represents the future
6 expense requirements, and because it captures the fluctuations that this cost center can
7 experience. These incremental costs have been identified and added to the 5-year average.

8 **c. Cost Drivers**

9 The cost drivers behind this forecast are the expense requirements and activities stated
10 previously as well as the requirements anticipated for the roll out of Senate Bill (SB) 1383,
11 which include additional staffing and resources. MRC Design is supporting an increasing
12 number of RG projects and initiatives through design of interconnect facilities. Examples of the
13 increasing number of RG projects include biogas from landfills, waste treatment facilities and
14 dairy farm operations (SB 1383).

15 **3. MRC Technologies (Cost Center 2200-0311)**

16 **a. Description**

17 The Measurement Technologies group is responsible for testing, evaluation, selection,
18 and deployment of strategic planning and policies and practices associated with gas metering
19 equipment ranging from the smallest residential diaphragm meters to the largest ultrasonic
20 meters and electronic measurement equipment. This work is conducted on behalf of both
21 SDG&E and SoCalGas. This group is also responsible for managing the company's meter and
22 regulator maintenance and inspection scheduling and reporting system, and for providing
23 auditing of company measurement sites to validate compliance with policy and technical
24 specifications. Furthermore, this group is also responsible for conducting engineering studies to
25 determine replacement and performance enhancement strategies for installed measurement
26 infrastructure.

27 **b. Forecast Method**

28 The labor and non-labor expense requirements for this cost center have been consistent
29 over recorded historical data. Thus, the five-year average was chosen because it best represents

1 the future expense requirements, while addressing the fluctuations that this cost center can
2 experience.

3 **c. Cost Drivers**

4 The cost drivers behind this forecast are the expense requirements and activities, as stated
5 previously, which include testing, evaluation, selection, strategic planning and policies
6 associated with gas metering equipment, ranging from the smallest residential diaphragm meters
7 to the largest ultrasonic meters and electronic measurement equipment.

8 **4. MRC Field Support (Cost Center 2200-0312)**

9 **a. Description**

10 This cost center includes measurement field support activities comprised of both the labor
11 and non-labor expenses that provide planning, field support, technical guidance, policy,
12 procedures and training in the areas of large automated control systems for gas compressor
13 stations, pipelines, California producers, metering and regulating stations, and ancillary
14 equipment for both SDG&E and SoCalGas. The gas systems and operational personnel
15 supported include Distribution, Transmission and Storage as well as Customer Services. This
16 cost center also provides field support to maintain over 200 field computers used by Distribution,
17 Transmission and Storage field personnel to program, calibrate and configure electronic field
18 instruments, such as measurement systems, gas chromatographs and programmable logic
19 controllers.

20 **b. Forecast Method**

21 The labor and non-labor expense requirements for this cost center have been consistent
22 over recorded historical data. Thus, the five-year average methodology was chosen as best
23 representing the future expense requirements because it best captures the fluctuations that this
24 cost center can experience. However, due to added upward pressure related to the electronic
25 devices, discussed below, additional staffing and resources were added to the five-year average.

26 **c. Cost Drivers**

27 The cost drivers behind this forecast are the expenses and activities described in the
28 current group as well as the upward pressures associated with increased gas infrastructure
29 monitoring systems such as leakage detection, cathodic protection, and pressure monitoring. In
30 addition, there are resources migrating from capital to O&M as described and planned during the

1 Advanced Meter project filing. For more details, refer to the Advanced Metering Infrastructure
2 Policy testimony of Rene Garcia (Exhibit SCG-17).

3 **5. MRC Instrument Repair and Field Maintenance (Cost Center 2200-**
4 **0799)**

5 **a. Description**

6 Cost center 2200-0799 includes activities that provide calibration of temperature and
7 pressure gauges and secondary standards (a recognized and acceptable alternative to using the
8 primary calibration standard) used for: field maintenance of gas facilities; field inspection of
9 large metering facilities using bore scoping techniques; maintenance of company gas standards
10 used to test and calibrate gas meters; and the laboratory configuration, programming, testing and
11 repair/assessment of electronic measurement devices used for customer billing. Special meter
12 testing is also conducted on gas meters removed from the field, where safety or other matters are
13 investigated. This cost center also provides for the maintenance, troubleshooting, repair and
14 upgrade of “bell provers” (primary measurement test standards) used by both SDG&E and
15 SoCalGas to test over 100,000 meters annually.

16 **b. Forecast Method**

17 The labor and non-labor expenses for this cost center have been consistent over recorded
18 historical data and this trend is expected to continue. As such, the five-year average
19 methodology was chosen as best representing future expenses.

20 **c. Cost Drivers**

21 The cost drivers behind this forecast are the expenses and activities, which include field
22 labor required for bore scoping and inspection of large metering facilities and maintaining
23 company calibration standards. Additional drivers include labor costs for calibration and
24 configuration of electronic meter correctors, flow computers, and electronic pressure monitors
25 and associated communications equipment; quality assurance of Advanced Meter modules and
26 incoming meters along with asset management activities for adopting new measurement
27 equipment; and identifying inventory requirements for such assets and triggering notifications
28 for procurement.

1 **6. MRC Standards, Materials and BTU Districts (Cost Center 2200-**
2 **2248)**

3 **a. Description**

4 This cost center includes the activities to develop material specification and technical
5 standards for small and medium-sized meter and regulator stations employed by both SoCalGas
6 and SDG&E. Other activities include the management of policy, standards and planning for the
7 measurement of gas heating value (e.g., BTU [British Thermal Unit] Districts) or composition
8 needed for any special reporting and planning in both companies.

9 **b. Forecast Method**

10 The methodology used to develop the forecast was a five-year average for both labor and
11 non-labor expenses because the labor and non-labor expenses for this cost center have been
12 consistent over recorded historical data and this trend is expected to continue.

13 **c. Cost Drivers**

14 The cost drivers behind this forecast are the expense requirements and activities to
15 develop material specification and technical standards for small and medium-sized meter and
16 regulator stations employed by both SoCalGas and SDG&E.

17 **C. Engineering Design**

18 The Engineering Design shared cost centers are for engineering policy and design for
19 both SoCalGas and SDG&E. Expenses are typically for storage, transmission, and distribution-
20 related engineering services and associated costs. The following seven categories are discussed
21 in this section:

- 22 • Engineering Design Manager
- 23 • Design Drafting
- 24 • Process Engineering
- 25 • Pipeline Engineering
- 26 • Mechanical Design
- 27 • Electrical Design
- 28 • High Pressure and Distribution Engineering Network Design

1 Each of these categories are discussed separately except for the discussion of Engineering
2 Design Manager, Design Drafting and Processing Engineering, which are combined.

3 **1. Engineering Design Manager, Design Drafting and Process Design**
4 **(Workpaper 2200-0318)**

5 **a. Description**

6 The Engineering Design manager's cost center has the administrative, managerial and
7 budgetary oversight over the following engineering activities; Design Drafting, Pipeline
8 Engineering, Process Engineering, Mechanical Design, Electrical Design, and High Pressure
9 Distribution Engineering Network Design. The cost center for the Engineering Design manager
10 is cost center 2200-0318, which historically has been a shared cost center. Included within this
11 workpaper are the cost centers for the Design Drafting and Process Engineering groups cost
12 centers 2200-1335 and 2200-0316, respectively. The activities conducted in the Design Drafting
13 group include the use of Computer Aided Drafting (CAD) designs. The Process Engineering
14 group functions as subject matter experts in process engineering systems, and supports the
15 operations, maintenance and design of processing systems and equipment including dehydration
16 units, scrubbers, and vessels in storage fields and transmission systems. The Engineering Design
17 manager's cost center also handles security-related audits by agencies such as the TSA and
18 implementing audit recommendations around the physical security for critical infrastructure.

19 **b. Forecast Method**

20 The five-year average was chosen as the foundation for future labor and non-labor
21 expense requirements. The nature of work performed under these cost centers has proven to be
22 consistent over time, as evidenced by historical data. Further, current activity levels and support
23 functions are expected to continue moving forward. As such, the five-year average is expected
24 to meet future funding requirements and best represents future expense requirements.

25 **c. Cost Drivers**

26 Cost drivers for this group include multiple resources to support upward pressures and
27 efforts related to new data-centric 3D design platform of complex gas facilities, Renewable Gas,
28 and enhanced best practices for RAMP chapter "Records Management Information Management
29 Systems" for design drawings under cost center 2200-1335. Another ongoing cost driver to this
30 category of work is to support the expansion of our Process Hazard Analysis program. Process

1 Hazard Analysis is a technical and critical review of proposed new equipment or processes that
2 is conducted through a collaborative framework involving field employees (equipment operators)
3 and the design engineers. The review process seeks to identify potential hazards and re-design
4 the hazard out of the proposed process or equipment.

5 **2. Pipeline Engineering (Workpaper 2200-0322)**

6 **a. Description**

7 The Pipeline Engineering group, under cost center 2200-0322, assesses new and existing
8 pipelines for transmission, distribution, and storage fields. For existing pipelines, the group
9 assesses various loadings on pipe, such as surface loadings from vehicles and construction
10 equipment. The group also evaluates existing spans and crossings and piping vibration at
11 compressor stations, and pipelines impacted by ground movement. Other tasks include
12 assessment of pipeline operations, including purging, pipeline lowering and maximum allowable
13 operating pressure (MAOP) increases, failure analysis, and the review of transmission lines
14 pressure testing. The group develops and manages pipeline engineering gas standards and
15 procedures and material specifications related to the design, construction, maintenance, pressure
16 testing and operation of pipelines. Pipeline Engineering is closely involved in PRCI to improve
17 pipeline safety in designing new pipelines as well as addressing potential concerns with existing
18 pipe. Examples of research areas include improving assessment of vintage pipelines, seismic
19 and landslide mitigation, fitting integrity, and loading on pipe. It performs annual reviews of
20 Pipeline Engineering O&M standards and updates them as needed. The group sets and updates
21 pipeline engineering policies that provide the required pipe specifications for both Utilities.

22 **b. Forecast Method**

23 The five-year average was chosen as the foundation for future labor expense
24 requirements. The nature of work performed under this cost center has proven to be consistent
25 over time, as evident by historical data. Therefore, current activity levels and program support
26 functions are expected to continue moving forward. As such, the five-year average is expected
27 to sufficiently meet future funding requirements and best represents future expense requirements.

28 **c. Cost Drivers**

29 Cost drivers for this group include the multiple PHMSA activities and decisions that can
30 heighten pipeline design requirements, and changes as reflected in the CPUC's General Order

1 112-F. It is forecast that these additional, more stringent requirements will have an impact on the
2 organization, but it is believed that any incremental costs will be absorbed within the five-year
3 average.

4 **3. Mechanical Design (Workpaper 2200-0321)**

5 **a. Description**

6 The activities provided by the Mechanical Design group include the technical expertise
7 needed to develop and implement mechanical engineering strategies and designs related to
8 transmission and storage facilities, including compressor stations, instrument air systems,
9 exhaust systems, pressure vessels, field piping, fire protection systems, and gas processing
10 facilities.

11 **b. Forecast Method**

12 As the foundation for future labor and non-labor expense requirements, the five-year
13 average was chosen. The nature of work performed by the Mechanical Design department has
14 proven to be consistent over time as evidenced by historical data. It is predicted that the current
15 activity levels and program support functions will be sustained moving forward. As such, the
16 five-year average is expected to meet the future funding requirements.

17 **c. Cost Drivers**

18 Cost drivers for this group include the multiple PHMSA activities and decisions that can
19 heighten pipeline design requirements, and changes as reflected in the CPUC's General Order
20 112-F. It is forecast that these additional, more stringent requirements will have an impact on the
21 organization, but it is believed that any incremental costs will be absorbed within the five-year
22 average.

23 **4. Electrical Engineering Design (Workpaper 2200-2487)**

24 **a. Description**

25 Cost center 2200-2487 captures the activities and expenses associated with the Electrical
26 Design Team. This team designs and produces the documents associated with electric
27 components at both Utilities, such as meters, control valves, and monitoring equipment.

1 **b. Forecast Method**

2 As the foundation for future labor and non-labor expense requirements, base year was
3 chosen because the historical costs and activities of this group were included other Gas
4 Engineering groups. The five-year average methodology was not used because this cost center
5 shifted to Engineering Design from a different department and took on new activities that made
6 the historical data unusable. In addition, incremental adjustments to the base year were included
7 to represent the expense requirements anticipated in test year 2019.

8 **c. Cost Drivers**

9 Cost drivers for this group include new infrastructure electrical designs for the advanced
10 meter system (e.g., Data Collection Units) and the corresponding monitoring, recordkeeping and
11 inspection requirements under General Order 95.

12 **5. High Pressure & Distribution Engineering Network Design**
13 **(Workpaper 2200-2377)**

14 **a. Description**

15 Activities associated with this work group are performed by the Distribution System
16 Engineering Support group. Activities are primarily focused on providing the Distribution
17 region engineering groups with technical, data, and policy support, as well as developing and
18 implementing new technologies to enhance safety, effectiveness, and productivity in those
19 groups. Specific activities include (1) the creation and validation of computer hydraulic models
20 of medium and high pressure pipe Distribution networks, (2) managing and enhancing the
21 company's pressure monitoring programs, (3) developing and providing system design and
22 analysis training to Region Engineering employees, (4) meeting the requirements of SB 1383 and
23 evaluating other renewable gas sources, (5) providing engineering data analytics and
24 performance optimization services on gas assets, and (6) providing project management over a
25 range of other areas, including gas blown to atmosphere, isolation area management, year-end
26 gas inventory calculation and reporting, review and update of company standards, and
27 participation on industry committees.

28 **b. Forecast Method**

29 The 5-year linear forecast method was chosen for the labor in this group because the
30 historical data indicate that activities and staffing levels have been consistently rising and are

1 expected to continue. Therefore, the most appropriate method to estimate future requirements is
2 the 5-year linear forecast. However, due to the anticipated requirements for a) roll-out of
3 SB 1383 and related capacity studies, and b) enhancing data analytics and performance
4 optimization, additional staffing and resources are required. These incremental costs have been
5 identified and added to the five-year linear forecast.

6 **c. Cost Drivers**

7 The cost drivers behind this forecast are the expense requirements in the current group as
8 well as new activity in two key areas:

9 (1) Support for an increasing number of RG projects that require an assessment of system
10 capability to receive RG sources. Examples of the increasing number of RG projects include
11 biogas from landfills, waste treatment facilities and dairy farm operations (SB 1383).

12 (2) The formation of an Engineering Data Analytics and Performance Optimization
13 (EDAPO) program and systems. The EDAPO program and systems represents the Utilities
14 ongoing effort to "...identify and minimize hazards and systemic risks in order to minimize
15 accidents, explosion, fires, and dangerous conditions, and protect the public and the gas
16 corporation workforce."¹⁴ The EDAPO program and related systems are designed to holistically
17 examine the various streams of data being acquired from numerous sensors and sources (e.g.,
18 pressure monitors, Advanced Meter readings, cathodic protection data, methane readings, strain
19 gauges). Instead of being reactive, the goal of personnel using EDAPO's tools will be to create
20 an environment in which analytics can potentially detect and proactively respond to trends and
21 interactive effects, mitigate catastrophic failures, identify needs for gas infrastructure
22 reinforcement or opportunities to defer projects, and evaluate the health of gas assets to ensure
23 they are performing optimally, both at the equipment level and system level.

¹⁴ Sen. Bill No.705 (2011-2012 Reg. Sess.), "Natural gas: service and safety."
http://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=201120120SB705.

1 **D. Engineering Analysis Center**

2 **1. Engineering Analysis Center – Chemical Section (Workpaper 2200-**
3 **1178)**

4 **a. Description**

5 The Engineering Analysis Center Chemical section provides environmental, gas
6 operation, and British Thermal Unit (BTU) measurement-related testing for both Utilities. These
7 activities include: polychlorinated biphenyl (PCB) analysis and sample management, hazardous
8 material, gas quality policy and operating procedures, gas composition including inert gases
9 through heavier hydrocarbons in the C₆₊ range and hydrocarbon and water dew point, simulated
10 distillation through C₄₀₊, sulfur gas analysis, odorization management and test development, gas
11 line odor seasoning management and training, gas quality testing including, mobile gas
12 operations test vehicle, BTU measurement, fugitive and leakage gas identification and
13 verification. These activities help verify that safe pipeline quality natural gas is delivered and
14 detect and mitigate undesirable constituents from being transported to the customer’s burner tip.

15 **b. Forecast Method**

16 As the foundation for future labor expense requirements, the five-year average was
17 chosen. The nature of work performed by the Engineering Analysis Center department,
18 primarily Operations and Engineering Support for Transmission, Storage and Distribution, has
19 proven to be relatively stable over time. The five-year average best represents the work group's
20 funding requirements. However, new and enhanced regulations are emerging and thus requiring
21 additional staffing and resources to comply. These incremental costs have been identified and
22 added to the five-year average.

23 **c. Cost Drivers**

24 The cost drivers behind this forecast are directly related to new RG producer
25 requirements rooted in Tariff Rule No. 30¹⁵. The Engineering Analysis Center is supporting an
26 increase in RG projects through evaluation of gas quality from several new RG sources.
27 Examples of the growing number of RG projects include biogas from landfills, waste treatment
28 facilities and dairy farm operations (SB1383).

¹⁵ SoCalGas Tariff Rule No. 30, CAL. P.U.C. SHEET NO. 47193G, “Transportation of Customer-Owned Gas,” *available at*: <https://www.socalgas.com/regulatory/tariffs/tm2/pdf/30.pdf>.

1 **E. Gas Operations Research and Materials**

2 **1. Gas Operations Research and Materials**
3 **(Workpapers 2200-0320, 2200-0320.1, 2200-0323)**

4 **a. Description**

5 Gas Operations Research and Materials includes the following cost centers: 2200-0320,
6 2200-2300, 2200-0323, 2200-0324, and 2200-2067. The Research and Materials team (cost
7 center 2200-0320) manages the activities in cost center 2200-2300 (Pipeline Materials), cost
8 center 2200-0323 (Environmental Research), cost center 2200-0324 (Gas Operations Research),
9 and cost center 2200-2067 (Special Projects). The Pipeline Materials section (cost center 2200-
10 2300) manages the related business processes for the approval, documentation, and quality
11 management of gas pipeline and appurtenance materials. Regulatory requirements (e.g., 49 CFR
12 Part 192) mandate minimum requirements for the selection and qualification of pipe and
13 components for use in pipelines. This includes processes for approving manufacturers that
14 supply specified pipeline materials, which is also integrated into the material approval process.
15 This team coordinates assessments of potential and approved suppliers of pipeline materials and
16 products, and tracks supplier quality performance. This team also supports the minimum levels
17 of materials-related information, such as tracking and traceability requirements that are needed to
18 facilitate effective, long-term management of pipeline data used for system integrity, and future
19 O&M decisions. Cost center 2200-2300 is addressed in workpaper 2200-0320.001. Cost center
20 2200-2300 was previously non-shared, however, new activities are being implemented to support
21 both Utilities.

22 Finally, cost centers 2200-0323, 2200-0324 and 2200-2067 provide management and
23 coordination for the Research, Development and Demonstration programs described in section
24 I.E.1 of my testimony. These workgroups participate in research projects related to
25 environmental research with organizations such as Pipeline Research Council International
26 (PRCI) and in gas operations RD&D projects such as methane detection using unmanned aerial
27 systems (a.k.a. drones).

28 **b. Forecast Method**

29 As the foundation for future labor and non-labor expense requirements, a base year
30 forecast was chosen because the historical costs were included other groups, such as Gas

1 Engineering or Pipeline Integrity. The five-year average methodology was not used because this
 2 cost center shifted to Gas Operations Research and Materials from a different department and
 3 took on new activities that made the historical data unusable. In addition, incremental
 4 adjustments to the base year were included to represent the expense requirements anticipated in
 5 test year 2019.

6 **c. Cost Drivers**

7 The cost drivers behind this forecast include the expense requirements described in the
 8 activities described in greater detail above.

9 **V. CAPITAL**

10 This chapter of my testimony covers capital expenditures estimated for SoCalGas’
 11 Engineering operations for transmission projects related to land rights, capital tools, laboratory
 12 equipment, and the local Supervision and Engineering capital pool of overheads. The driving
 13 philosophy behind SoCalGas’ capital expenditure plan is to provide safe, resilient and reliable
 14 delivery of natural gas to customers at reasonable cost. These investments also enhance the
 15 efficiency and responsiveness of our gas operations and maintain compliance with applicable
 16 regulatory and environmental regulations.

17 Table DRH-10 summarizes the total capital forecasts for 2017, 2018, and 2019.

18 **Table DRH-10**
 19 **Southern California Gas Company**
 20 **Capital Expenditures - Summary of Costs**

GAS ENGINEERING (In 2016 \$)				
Categories of Management	2016 Adjusted-Recorded	Estimated 2017 (000s)	Estimated 2018 (000s)	Estimated 2019 (000s)
A. LAND & RIGHT OF WAY	5,468	5,468	5,468	5,468
B. CAPITAL TOOLS & LAB EQUIPMENT	2,926	2,245	2,245	2,245
C. TRANS & STORAGE SUPERVISION & ENGINEERING POOL	4,189	4,909	5,648	6,388
Total	12,583	12,622	13,361	14,101

1 **A. Land and Right-of-Way**

2 **1. Land and Right-of-Way (Budget Code 617) and Gas Transmission**
3 **Buildings and Improvements (Budget Code 633)**

4 **a. Description**

5 This category includes Budget Code 617, which provides capital funding for purchases of
6 land or land rights for new high pressure pipelines and for existing rights-of-way that have
7 expired per contractual obligation and need to be re-negotiated. Typically, these are for pipelines
8 installed in private lands. Federal law requires public utility lines occupying private lands to be
9 protected by acquisition of land rights thus protecting the utility and their downstream
10 consumers.

11 This category also includes Budget Code 633, Gas Transmission Buildings and
12 Improvements. Budget Code 633 provides funding for construction, replacement or upgrades to
13 structures used by Gas Transmission to contain, shelter and/or protect Transmission equipment
14 such as meter stations, pressure regulating equipment, critical valves, or controls equipment.
15 Such protection is required by Federal or local laws, but most often it is required to protect
16 vulnerable and expensive equipment – particularly in remote locations.

17 Specific details regarding Land and Right-of-Way may be found in my capital
18 workpapers, Exhibit SCG-09-CWP.

19 **b. Forecast Method**

20 The forecast method used is the five-year average of recorded costs in these budget
21 codes. The five- year average was selected because historically it has best represented the capital
22 expenditures projected in this category.

23 **c. Cost Drivers**

24 The underlying cost drivers for Budget Code 617 relate to real estate market conditions,
25 typically driven by supply and demand, and by the overall economic conditions at the time of
26 purchase or re-negotiation. The cost drivers for Budget Code 633 relate to the ongoing
27 requirement for protective structures that shelter critical controls or SCADA-related equipment,
28 for perimeter barriers and reinforced fencing, and for enhanced video monitoring and lock
29 systems.

1 **B. Capital Tools and Lab Equipment**

2 **1. Capital Tools (Budget Code 736), Lab Equipment (Budget Code 730),**
3 **and Measurement Gas Samples (Budget Code 714)**

4 **a. Description**

5 Budget Code 736 provides for acquiring and replacing high-value tools used daily by the
6 operating personnel in the Transmission and Storage groups. Examples of such tools include
7 volt/amp meters, Global Positioning System (GPS) receivers, leak detection equipment, gauges,
8 wrenches, and tapping and stopping equipment. Purchases are typically to replace old, worn or
9 damaged tools used in the field.

10 Budget Code 730 provides for laboratory equipment with which SoCalGas equips the
11 Engineering Analysis Center. This equipment is modern, state-of-the-art laboratory equipment
12 necessary to maintain the Company’s ability to perform necessary analysis and evaluation of
13 materials, emissions and technology. Typically, tools used by laboratory personnel are sensitive
14 instruments for measuring a variety of materials, substances and gases including emissions.
15 Other equipment may be ovens, burners, microscopes, scales and handling equipment.

16 Budget Code 714 provides for laboratory equipment related to the analysis of gas
17 samples.

18 Specific details regarding Capital Tools and Lab Equipment may be found in my capital
19 workpapers, Exhibit SCG-09-CWP.

20 **b. Forecast Method**

21 The forecast method used is the five-year average of recorded costs in these budget
22 codes. The five-year average is both fair and conservative, and it best represents the capital
23 expenditures projected in this category.

24 **c. Cost Drivers**

25 The underlying cost drivers for this capital cost relate to the specialized nature of tools
26 used in the operation and maintenance of gas infrastructure, and the relatively few suppliers of
27 quality, cost-effective tools and measuring systems. Regulations are already in process requiring
28 equipment upgrades for both pipeline and engine monitoring. Equipment replacement schedules
29 are based on equipment life and past practices. Laboratory-grade equipment will continue to
30 evolve and become increasingly costly. In addition, one cost driver within Budget Code 730 is

1 linked to RAMP Chapter SCG-4 and addresses investments in odorization equipment and
2 techniques for pipeline systems.

3 **C. Supervision and Engineering Overheads**

4 **1. Supervision and Engineering Overheads (Budget Code 908)**

5 **a. Description**

6 This budget code provides a pool for Supervision and Engineering charges to be made on
7 a direct basis to this capital category that will then be reassigned to the various budget categories
8 on an indirect basis. Charges reside in this budget category temporarily and are reassigned
9 monthly. Specific details regarding Supervision and Engineering overheads pool may be found
10 in my capital workpapers, Exhibit SCG-09-CWP.

11 **b. Forecast Method**

12 The forecast method used for Supervision and Engineering overheads is the five-year
13 linear because costs in this budget code have been steadily rising with the increase in project
14 complexity and volume.

15 **c. Cost Drivers**

16 The underlying cost drivers for this capital budget code relate to the cost of labor
17 assigned to planning and engineering of capital gas infrastructure projects and the increasing
18 complexity and volume of these projects requiring more oversight and preliminary engineering.
19 Gas Engineering will be supporting projects such as compressor station replacements, fiber
20 optics, and methane detection systems.

21 **VI. SUPPORT FOR OTHER WITNESSES**

22 **A. Gas Operations Research, Development and Demonstration (RD&D)**

23 The Gas Operations' RD&D program is managed in the Gas Engineering department and
24 has the goal to develop, test, and introduce new technologies used in gas operations beneficial to
25 ratepayers, public safety, and reduction of emissions. The following testimony provides business
26 justification for the Gas Operations portion of the SoCalGas RD&D program. The Gas
27 Operations' RD&D TY 2019 cost forecast is contained within the overall SoCalGas RD&D
28 program funding request in the Customer Services – Technologies, Policies, and Solutions
29 (referred to as “Customer Solutions”) testimony of Lisa Alexander (Exhibit SCG-21).

1 Gas Operations' RD&D program does not duplicate programs led by State agencies and
2 universities, although SoCalGas may support research projects sponsored by these organizations.
3 For this GRC, we have separated Gas Operations' sponsored testimony from Customer
4 Solutions' RD&D testimony in order to integrate Gas Operations' RD&D goals and objectives
5 with Gas Engineering activities and responsibilities. However, the Gas Operations' RD&D
6 TY 2019 funding request is consolidated in Customer Solutions' total RD&D dollar request to
7 show historic and proposed expenses in a single RD&D Balancing Account.

8 In 2016, Gas Operations recorded \$2.8 million in RD&D expenses, including labor and
9 non-labor charges. The five-year historical average is \$2.7 million, and Gas Operations' 2017
10 RD&D budget is \$2.9 million. Actual RD&D spending has fluctuated from one year to the next,
11 due to the developmental nature of research efforts that impacts project milestone and
12 completion schedules.

13 The strategic goals of Gas Operations RD&D are to develop, demonstrate and deploy
14 innovative technologies that measurably benefit SoCalGas in the areas of: Environmental &
15 safety, operations technologies, system design & materials, and system inspection & monitoring,
16 and compliance with regulatory mandates. Specific technology objectives and proposed project
17 areas include, but are not limited to, continuing research to meet the regulatory requirements of
18 49 CFR 192, CPUC General Order 112-F, AB 32¹⁶, SB 887¹⁷, and CARB Greenhouse Gas
19 Emission Standards for Crude Oil and Natural Gas Facilities. Examples include ground and
20 aerial leak detection and quantification systems, pipeline material tracking and traceability,
21 renewable gas quality assessment, pipeline and ground movement detection sensors, and internal
22 pipeline robotic technologies. The TY 2019 funding request of \$3.45 million reflects an increase
23 of \$580,000 relative to the prior funding cycle to support increased activity in the areas of
24 Environmental & Safety, which includes damage prevention, pipeline safety, methane emissions
25 detection and quantification technologies, and System Inspection & Monitoring, which includes
26 pipeline inspection technologies.

27 Gas Operations' RD&D will continue to derive benefits from its research programs.
28 Recent successes include expanding the capabilities of the Explorer Robotics Inspection System

¹⁶ *Supra* note 2.

¹⁷ Sen. Bill No. 887 (2015-2016 Reg. Sess.), "Natural gas storage wells."

1 for Unpiggable Pipelines, development of Biomethane Gas Quality Specifications, study on
2 Hydrogen-Natural Gas Blend impact to infrastructure and end-use, refined Methane Emission
3 Factors for pipelines and regulation stations, assessment of Methane Emissions Quantification
4 systems, and Alternative Methods to Hydro-test for Integrity Verification Process.

5 The Explorer and Tigre robotics inspection systems for unpiggable pipelines demonstrate
6 the value of a long-term RD&D program. Through the NGA/NYSEARCH research
7 collaborative, with significant co-funding from PHMSA, the number of commercially available
8 inspection systems has grown since 2010 and currently the pipe sizes range from 6 to 36 inches.
9 New enhancements, such as circumferential magnetic flux leakage (MFL) and crack sensors for
10 long seam weld inspection, are being developed with field demonstrations planned in the near
11 future. Other ancillary technologies, such as in-situ hardness testing and sensor to inspect
12 pipeline bends are being developed. The NYSEARCH robotic inspection program has a royalty
13 element, based on the licensing of underlying robotic inspection system patents to Invodane
14 Engineering. The Company's ownership shares of net royalties received by NYSEARCH
15 resulted in an initial royalty payment of \$4k for pre-2014 activities, which was credited 100% to
16 ratepayers through the RD&D Balancing Account. Royalties have increased to over \$27,000 in
17 2016, due to high demand for the robotics inspection systems.

18 SoCalGas is requesting \$1.1 million in TY 2019 for labor and non-labor expenses related
19 to the project management and milestone reviews performed by individuals in the Gas
20 Engineering Department. See Ex. 21 SCG/Alexander. Subject matter experts and other
21 personnel charge only the portion of time directed to RD&D activities to the program. The
22 complexity and the breadth of technological progress related to RD&D, often found at industry-
23 sponsored technical meetings, require additional company expert resources to match the level of
24 spending requested. By expanding the technical base, subject matter experts become mentors,
25 using RD&D projects and industry meetings as a teaching opportunity. Continuous knowledge
26 transfer is a critical departmental objective, consistent with long-term company goals.

27 The Gas Operations RD&D Program is categorized into four sub-program areas. A
28 program description and funding summary, and examples of projects under development or
29 recently completed are described below:

1 **Operations Technologies**

2 SoCalGas requests \$0.21 million in TY 2019 to develop new technologies that can reduce
3 the cost of operations, maintenance, and construction, and to ensure continued safe, resilient and
4 reliable service. New technologies include innovative field tools, equipment, and processes that
5 will enhance field operations productivity. For example, a major effort to harvest the results of
6 extensive research in polyethylene (PE) piping systems is being pursued under a Gas Technology
7 Institute (GTI) Joint Industry Project (JIP) research project “Polyethylene Systems Research – A
8 Total Quality Approach”. Recent industry events have increased the level of scrutiny of PE
9 piping systems and fusion practices. The approach to this JIP is to develop a total quality
10 approach to plastic fusion in which critical fusion process parameters, inclusive of pipe, fittings,
11 surface preparation, fusion equipment, controls and tolerances, would be clearly understood,
12 defined and validated for adoption throughout the industry.

13 SoCalGas co-funded several items: a) the development of cost-effective repair
14 technologies for non-leaking damaged PE pipes that do not require shutdown, removal and
15 replacement, b) alternative methods of locating PE pipelines with the use of a newly developed
16 Directional Entry Tool that allows a line tracer rod to be inserted internally and directed to travel
17 in either direction, and c) evaluation of advanced cathodic protection systems such as a Fuel Cell
18 powered rectifier.

19 **Environment and Safety**

20 For the Environment and Safety sub-program, SoCalGas requests \$0.90 million in
21 TY 2019 to improve customer, employee, and public safety, and to detect/quantify fugitive
22 methane emissions. Specific objectives include the development of advanced systems to identify
23 and mitigate threats to the pipeline system and detect/quantify gas leaks. Also, being developed
24 are safety shutoff devices for aboveground facilities, ergonomic tools, and personal protection
25 equipment for worker comfort and safety.

26 Through the Operations Technology Development (OTD) and NYSEARCH collaborative
27 research programs, SoCalGas has co-funded several methane emissions research projects from
28 early stage state-of-the-art methane sensor development through Unmanned Aerial System –
29 based leak detection. More specifically, a unique colorimetry approach by BioInspira employs
30 special materials that react to a particular chemical species by changing color. The color changes
31 can be monitored to determine species and concentration with a precise imaging system. Other

1 methane emissions-related technologies being investigated include Optical Gas Imaging systems,
2 Residential Methane Detectors, vehicle-based Methane Mapping Systems, alternative methods
3 such as flaring and re-capture of the blowdown gas, how a leak evolves overtime due to slow
4 crack growth in PE material, and drone-based leak detection.

5 **Figure DRH-2**
6 **Southern California Gas Company**
7 **Demonstration of Unmanned Aerial Systems (“Drones”)**
8 **for Pipeline and Facility Methane Leak and Safety Inspections**



9
10 Under OTD development are advanced gas shut-off safety systems such as a Breakaway
11 Disconnect Fitting for meter set assemblies and an Intelligent Shut-Off System for
12 commercial/industrial service lines that will immediately shut-off gas flow upon initial damage
13 to the pipeline.

14 **System Design & Materials**

15 For the System Design & Materials sub-program, SoCalGas requests \$0.34 million in
16 TY 2019 to advance the reliability, asset life, and efficiency of equipment and systems used in
17 gas utility operations, including medium and high pressure facilities. Projects include advancing
18 and implementing new engineering design standards, improving and assessing the operational
19 efficiencies of gas storage and compressor station assets, and assessing the effects of gas quality
20 from non-traditional sources (biogas and hydrogen-blend) on the gas delivery systems.

1 Research at PRCI includes: development of a user-friendly, spreadsheet-based computer
2 program to determine safe and effective parameters for lifting and lowering 24-inch through 48-
3 inch diameter pipe in a trench; investigation of High Voltage Direct Current interference risks on
4 gas pipelines and the development of mitigation guidelines; and a multi-year program to address
5 technical concerns and challenges of toxic air quality regulations involving after-treatment
6 pollution controls including oxidation and three-way catalysts.

7 **System Inspection & Monitoring**

8 For the System Inspection & Monitoring sub-program, SoCalGas requests \$0.90 million
9 in TY 2019 to include developing technologies and methods for internal inspection of pipelines,
10 and direct and indirect performance monitoring of facilities. Internal robotics inspection system
11 is an example of innovative technologies being pursued in this area. Research at PRCI,
12 NYSEARCH and OTD involves projects to overcome inspection-related challenges, including
13 the development of sensors to accurately detect pipeline anomalies that are currently difficult to
14 characterize (e.g., fine cracks) and a new module that performs hardness testing to estimate pipe
15 yield strength properties from inside a live pipeline.

16 Other examples include the development of a Cathodic Disbondment Detector, which is a
17 non-intrusive method to locate potential corrosion sites on underground, coated steel pipe before
18 serious metal loss or leaks occur. This development effort has received PHMSA co-funding and
19 will be an essential pre-assessment tool for pipeline integrity assessment activities. Another
20 example is performance validation of an in-line inspection MFL tool for full examination of
21 recently pulled storage field well casing pipe.

22 **VII. CONCLUSION**

23 The SoCalGas forecast of the O&M expenses and planned capital expenditures presented
24 in my testimony balances compliance obligations, risk, as well as the cost to deliver natural gas
25 safely and reliably. The forecast relies principally on five-year averages. In those few cases
26 where a five-year average was not employed, another appropriate methodology was used, such
27 as a base-year projection, because the historical average was not a sufficient basis to reflect the
28 requirements demanding more work and resources.

29 As a result, SoCalGas requests the Commission adopt SoCalGas' TY 2019 forecast of
30 \$26,629,000 for Gas Engineering O&M expenses, which is composed of \$12,226,000 for non-
31 shared service activities and \$14,403,000 for shared service activities. SoCalGas also requests

1 the Commission adopt capital expenditure forecasts of \$12,622,000, \$13,361,000 and
2 \$14,101,000 for years 2017, 2018, and 2019 respectively.

3 In summary, these forecasts reflect sound judgment and represent the impact from higher
4 regulatory expectations to continuously enhance the safety of the SoCalGas natural gas system
5 and provide safe, resilient and reliable natural gas service at reasonable cost. The Commission
6 should adopt the forecasted expenditures discussed in this testimony because they are prudent
7 and reasonable.

8 This concludes my prepared direct testimony.

1 **VIII. WITNESS QUALIFICATIONS**

2 My name is Deanna R. Haines. My business address is 555 W. Fifth St., Los Angeles,
3 California 90013. My current position is Director of Gas Engineering under the Gas Engineering
4 and Major Projects organization at the Southern California Gas Company (SoCalGas). The Gas
5 Engineering organization provides gas engineering oversight and support to both SoCalGas and
6 SDG&E. I joined SoCalGas in 1988 and have been in my current position since December 2013.
7 Before that date, I was the Director of Environmental Services. I have a Bachelor of Science
8 Degree in Chemical Engineering from University of Southern California and a Master's Degree
9 in Business Administration from University of Redlands. I have previously testified before the
10 Commission.

LIST OF ACRONYMS

ACRONYM	DEFINITION
AB	Assembly Bill
BCFD	Billion Cubic Feet Per Day
BIA	Bureau of Indian Affairs
BTU	British Thermal Unit
CAD	Computer Aided Drafting
CARB	California Air Resources Board
CEC	California Energy Commission
CFR	Code of Federal Regulations
CPUC	California Public Utilities Commission
(D.)	Decision
DOE	Department of Energy
DOI	Department of the Interior
EAC	Engineering Analysis Center
EDAPO	Engineering Data Analytics and Performance Optimization
FOF	Fueling Our Future
GIS	Geographic Information System
GPS	Global Positioning System
GTI	Gas Technology Institute
GRC	General Rate Case
JIP	Joint Industry Project
MAOP	maximum allowable operating pressure
MFL	Magnetic flux leakage
MRC	Measurement, Regulation, and Control
MROWBA	Morongo Right-of-Way Balancing Account
MROWMA	Morongo Right-of-Way Memorandum Account
NGA	Northeast Gas Association
NGV	Natural Gas Vehicle
NDE	Non-Destructive Examination
O&M	Operations and Maintenance

OP	Ordering Paragraph
OST	Office of Special Trustee
OTD	Operations Technology Development
PCB	Polychlorinated biphenyl
PE	Polyethylene
PHA	Process Hazard Analysis
PHMSA	Pipeline and Hazardous Materials Safety Administration
PRCI	Pipeline Research Council International
PSEP	Pipeline Safety Enhancement Plan
RAMP	Risk Assessment Mitigation Phase
RD&D	Research, Development and Demonstration
RG	Renewable Gas
SB	Senate Bill
SDG&E	San Diego Gas & Electric Company
SEC	Securities and Exchange Commission
SoCalGas	Southern California Gas Company
TSA	Transportation Security Administration
TY	Test Year

SCG 2019 GRC Testimony Revision Log – December 2017

Exhibit	Witness	Page	Line	Revision Detail
SCG-09	Deanna R. Haines	DRH-iii	n/a	Changed “14,511” to “14,403”
SCG-09	Deanna R. Haines	DRH-iii	n/a	Changed “5,074” to “4,966”
SCG-09	Deanna R. Haines	DRH-iii	n/a	Changed “26,737” to “26,629”
SCG-09	Deanna R. Haines	DRH-iii	n/a	Changed “9,514” to “9,406”
SCG-09	Deanna R. Haines	DRH-1	14	Changed “14,511” to “14,403”
SCG-09	Deanna R. Haines	DRH-1	14	Changed “5,074” to “4,966”
SCG-09	Deanna R. Haines	DRH-1	14	Changed “26,737” to “26,629”
SCG-09	Deanna R. Haines	DRH-1	14	Changed “9,514” to “9,406”
SCG-09	Deanna R. Haines	DRH-6	13	Changed “26,792” to “26,629”
SCG-09	Deanna R. Haines	DRH-6	14	Changed “12,281” to “12,226”
SCG-09	Deanna R. Haines	DRH-6	15	Changed “14,511” to “14,403”
SCG-09	Deanna R. Haines	DRH-22	26	Changed “4,484” to “4,376”
SCG-09	Deanna R. Haines	DRH-22	26	Changed “2,356” to “2,248”
SCG-09	Deanna R. Haines	DRH-22	26	Changed “14,511” to “14,403”
SCG-09	Deanna R. Haines	DRH-22	26	Changed “5,074” to “4,966”
SCG-09	Deanna R. Haines	DRH-28	n/a	Remove footnote 14 which stated: “This forecast is undergoing further evaluation and may be revised at the next opportunity.” The forecast has been revised as reflected herein.
SCG-09	Deanna R. Haines	DRH-45	30	Changed “26,737” to “26,629”
SCG-09	Deanna R. Haines	DRH-45	31	Changed “14,511” to “14,403”