Application of SOUTHERN CALIFORNIA GAS)
COMPANY for authority to update its gas)
revenue requirement and base rates)
effective January 1, 2024 (U 904-G))

Application No. 22-05-015 Exhibit No.: (SCG-15-WP-E)

WORKPAPERS TO PREPARED DIRECT TESTIMONY OF BERNARDITA M. SIDES ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

ERRATA

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

MAY 2023



2024 General Rate Case - Application

ERRATA

INDEX OF WORKPAPERS

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Southern California Gas Company 2024 GRC - APPLICATION ERRATA ERRATA

Overall Summary For Exhibit No. SCG-15-WP-E

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Description
Non-Shared Services
Shared Services
Total

In 2021 \$ (000) Incurred Costs								
Adjusted-Recorded Adjusted-Forecast								
2021	2022	2023	2024					
79,119	85,175	86,400	83,857					
4,346	4,556	4,556	4,556					
83.465	89.731	90.956	88.413					

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Summary of Non-Shared Services Workpapers:

DescriptionA. CS - Office Operations **Total**

In 2021 \$ (000) Incurred Costs								
Adjusted- Recorded	Adjusted-Forecast					Adjusted-F		t
2021	2022	2023	2024					
79,119	85,175	86,400	83,857					
79,119	85,175	86,400	83,857					

In 2021\$ (000) Incurred Costs

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations

Workpaper: VARIOUS

Summary for Category: A. CS - Office Operations

	Adjusted-Recorded	Adjusted-Forecast		
	2021	2022	2023	2024
Labor	53,196	59,861	62,538	61,154
Non-Labor	12,910	13,097	12,464	12,392
NSE	13,011	12,216	11,397	10,310
Total	79,117	85,174	86,399	83,856
FTE	582.4	657.1	688.6	671.2
Workpapers belonging	to this Category:			
200000.000 CCC - O	perations			
Labor	24,499	25,586	28,031	26,448
Non-Labor	227	380	380	380
NSE	0	0	0	0
Total	24,726	25,966	28,411	26,828
FTE	283.1	296.2	325.5	306.4
200001.000 CCC - S	upport			
Labor	5,515	5,830	5,830	5,830
Non-Labor	3,161	3,161	3,161	3,161
NSE	0	0	0	0
Total	8,676	8,991	8,991	8,991
FTE	55.3	58.3	58.3	58.3
200002.000 Branch	Offices			
Labor	7,661	10,181	10,181	10,181
Non-Labor	1,988	1,988	1,988	2,065
NSE	0	0	0	0
Total	9,649	12,169	12,169	12,246
FTE	92.2	123.2	123.2	123.2
200003.000 Billing S	ervices			
Labor	4,821	4,943	4,943	4,942
Non-Labor	236	236	236	236
NSE	0	0	0	0
Total	5,057	5,179	5,179	5,178
FTE	46.8	48.3	48.3	48.0
200004.000 Credit a	nd Collections			
Labor	3,822	4,291	4,321	4,321
Non-Labor	962	1,309	1,613	1,613
NSE	0	0	0	0
Total	4,784	5,600	5,934	5,934
FTE	39.2	43.8	44.3	44.3

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations

Workpaper: VARIOUS

	In 2021\$ (000) Incurred Costs						
	Adjusted-Recorded		Adjusted-Forecast				
	2021	2022	2023	2024			
200004.001 Credit ar	nd Collections Postage						
Labor	0	0	0	0			
Non-Labor	0	0	0	0			
NSE	251	509	760	760			
Total	251	509	760	760			
FTE	0.0	0.0	0.0	0.0			
200005.000 Remittar	nce Processing						
Labor	2,201	3,157	3,157	3,157			
Non-Labor	3,758	4,223	4,075	3,926			
NSE	0	0	0	0			
Total	5,959	7,380	7,232	7,083			
FTE	24.8	35.3	35.3	35.3			
200005.001 Remittar	nce Processing Postage						
Labor	0	0	0	0			
Non-Labor	0	0	0	0			
NSE	12,760	11,707	10,637	9,550			
Total	12,760	11,707	10,637	9,550			
FTE	0.0	0.0	0.0	0.0			
200006.000 Custome	er Service Other Office Opera	ations and Technolog	ду				
Labor	3,699	4,841	5,043	5,243			
Non-Labor	2,407	1,733	945	945			
NSE	0	0	0	0			
Total	6,106	6,574	5,988	6,188			
FTE	30.7	41.0	42.7	44.7			
	ement Data Ops (MDO)						
Labor	978	1,032	1,032	1,032			
Non-Labor	171	67	66	66			
NSE	0	0	0	0			
Total	1,149	1,099	1,098	1,098			
FTE	10.3	11.0	11.0	11.0			

Beginning of Workpaper 200000.000 - CCC - Operations

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

Activity Description:

Labor and non-labor costs associated with the Customer Contact Center (CCC) Operations. CCC expenses cover the costs of answering customer telephone calls related to Gas Leaks, Service Orders, and Billing and Payments; responding to inquiries from socalgas. com and My Account website; processing fumigation orders; and, responding to other customer account related inquiries.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project CCC Operations O&M costs. 2021 Base Year customer contact volumes reflect impact of the COVID-19 pandemic, the collection moratorium, and reduction of non-essential services. Resumption of collection activities are reflected in the forecast. The forecast was built using call center workforce management software and based on projected call volume, level of service (LOS), average handle time (AHT), agent occupancy and shrinkage.

Non-Labor - Base YR Rec

For the CCC Operations non-labor category, a base year recorded forecast was used. These non-labor expenses primarily consist of office supplies, office furniture, headsets and travel expenses. (Communications and annual software maintenance and Telco are captured under the CCC-Support Non-Labor category).

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

		In 2021\$ (000) Incurred Costs								
		Adju	sted-Recor	Ad	justed-Fored	cast				
Years	2017	2018	2019	2020	2021	2022	2023	2024		
Labor	31,780	29,790	29,937	24,902	24,499	25,587	28,032	26,449		
Non-Labor	362	301	354	270	227	380	380	380		
NSE	0	0	0	0	0	0	0	0		
Total	32,142	30,092	30,292	25,172	24,727	25,967	28,412	26,829		
FTE	362.8	339.7	339.9	280.6	283.1	296.2	325.5	306.4		

CS - OFFICE OPERATIONS Area:

Witness: Bernardita M. Sides

A. CS - Office Operations Category: 1. CS - Office Operations Category-Sub:

200000.000 - CCC - Operations Workpaper:

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecast	t Method	Base Forecast		Forecast Adjustments			Adjusted-Forecast			
Years	5	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	24,499	24,499	24,499	1,087	3,532	1,949	25,586	28,031	26,448
Non-Labor	Base YR Rec	227	227	227	153	153	153	380	380	380
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	24,727	24,727	24,727	1,240	3,685	2,102	25,967	28,412	26,829
FTE	Base YR Rec	283.1	283.1	283.1	13.1	42.4	23.3	296.2	325.5	306.4

ocast Adjustment Details:

Forecast Adjustr	orecast Adjustment Details:									
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type				
2022	50	0	0	50	0.6	1-Sided Adj				
Explanation:	Forecast adjustment for RAMP Emergency Calls BY2021. RAMP - Emergency Handled Calls. Total FTEs = 0.6 required; Hourly Rate of \$39.9; Estimated cost: 0.6 x \$39.9 x 2080 = \$49,795.									
2022	1,037	0	0	1,037	12.5	1-Sided Adj				
Explanation:	Additional Customer Service Representative (CSR) needs to meet 2022 call volumes. FTE needs are dictated by the number of customer contacts (primarily calls) requiring CSR assistance as well as length of call or average handle time (AHT), level of service (LOS), and CSR utilization factors (Agent Occupancy). SoCalGas used workforce planning software that leverages the above inputs to calculate the number of FTEs required to support the projected level of work for 2022. FTEs = 13.1 required (12.5 Non-RAMP + 0.6 RAMP); Non-RAMP FTEs =12.5, hourly rate of \$39.9; Estimated cost: 12.5 x \$39.9 x 2080 = \$1,037,400.									
2022	0	153	0	153	0.0	1-Sided Adj				
Explanation:	Incremental non-labor adjustment related to work from home and high-speed Wi-Fi allowance per the Company's union agreement (CBA). 300 employees x \$25 work from home stipend x 12 months = \$90,000 210 employees x \$25 Wi-Fi reimbursement x 12 months = \$63,000 Total = \$153,000									
2022 Total	1,087	153	0	1,240	13.1					
2023	3,432	0	0	3,432	41.2	1-Sided Adj				

Explanation:

Additional Customer Service Representative (CSR) needs to meet 2023 call volumes. FTE needs are dictated by the number of customer contacts (primarily calls) requiring CSR assistance as well as length of call or average handle time (AHT), level of service (LOS), and CSR utilization factors (Agent Occupancy). SoCalGas used workforce planning software that leverages the above inputs to calculate the number of FTEs required to support the projected level of work for 2023. FTEs = 42.4 required (41.2 Non-RAMP + 1.2 RAMP); Non-RAMP FTEs =42.1, hourly rate of \$39.9; Estimated cost: 41.2 x $$39.9 \times 2088 = $3,432,421.$

2023 100 100 1.2 1-Sided Adj **Explanation:** Forecast adjustment for RAMP Emergency Calls BY2021. RAMP - Emergency Handled Calls. Total

FTEs = 1.2 required; Hourly Rate of \$39.9; Estimated cost: 1.2 x \$39.9 x 2088 = \$99,973.

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper:	200000.000 - CCC					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
2023 Explanation :	0 Incremental non-labor ad Company's union agreer	•	0 ted to work fr	153 om home and	0.0 high-speed W	1-Sided Adj i-Fi allowance per the
	300 employees x \$25 wc 210 employees x \$25 W Total = \$153,000		-			
2023 Total	3,532	153	0	3,685	42.4	
2024	0	153	0	153	0.0	1-Sided Adj
Explanation:	Incremental non-labor ac Company's union agreer 300 employees x \$25 wc 210 employees x \$25 W Total = \$153,000	ment (CBA). ork from home	stipend x 12	months = \$90	0,000	i-Fi allowance per the
2024	117	0	0	117	1.4	1-Sided Adj
Explanation:	Forecast adjustment for FTEs = 1.4 required; Ho	_	•		• •	
	·	, . tate c. q.	50.0, L 0timati	50 0031. 1.4 A	\$39.9 X 2096 =	· \$ 117,083.
2024	1,832	0	0	1,832	539.9 X 2096 = 21.9	1-Sided Adj
2024 Explanation:	1,832 Additional Customer Ser dictated by the number of length of call or average Occupancy). SoCalGas the number of FTEs requested (21.9 Non-RAMP + 1.4 F \$39.9 x 2096 = \$1,831,5	0 vice Represer of customer co handle time (used workford uired to suppo RAMP); Non-F	0 ntative (CSR) ontacts (prima AHT), level of the planning so	1,832 needs to mee rily calls) requ service (LOS oftware that level	21.9 at 2024 call voluiring CSR assi), and CSR utiverages the ab k for 2024. FT	1-Sided Adj umes. FTE needs are stance as well as lization factors (Agent ove inputs to calculate Es = 23.3 required

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

Determination of Adjusted-Recorded (Incurred Costs):

eterrimation of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	24,367	23,422	23,830	20,721	20,875
Non-Labor	322	277	332	310	238
NSE	0	0	0	0	0
Total	24,688	23,699	24,162	21,031	21,112
FTE	308.2	288.1	284.8	235.3	238.9
djustments (Nominal \$) **					
Labor	0	-3	0	-161	-51
Non-Labor	0	-1	-2	-59	-10
NSE	0	0	0	0	0
Total	0	-4	-2	-221	-61
FTE	0.0	-0.1	0.0	-0.7	-0.7
Recorded-Adjusted (Nomina	al \$)				
Labor	24,367	23,418	23,830	20,560	20,824
Non-Labor	322	276	330	250	227
NSE	0	0	0	0	0
Total	24,688	23,695	24,160	20,810	21,051
FTE	308.2	288.0	284.7	234.6	238.2
acation & Sick (Nominal \$))				
Labor	4,130	4,030	4,518	3,623	3,675
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	4,130	4,030	4,518	3,623	3,675
FTE	54.6	51.7	55.2	46.0	44.9
scalation to 2021\$					
Labor	3,283	2,342	1,590	720	0
Non-Labor	40	25	24	19	0
NSE	0	0	0	0	0
Total	3,323	2,367	1,613	739	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	int 2021\$)				
Labor	31,780	29,790	29,937	24,902	24,499
Non-Labor	362	301	354	270	227
NSE	0	0	0	0	0
Total	32,142	30,092	30,292	25,172	24,727
FTE	362.8	339.7	339.9	280.6	283.1

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
	Years	2017	2018	2019	2020	2021				
Labor		0	-3	0	-161	-51				
Non-Labor		0	-0.616	-2	-59	-10				
NSE		0	0	0	0	0				
	Total		-4	-2	-221	-61				
FTE		0.0	-0.1	0.0	-0.7	-0.7				

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type
2017 Total	0	0	0	0.0	
2018	0	0	0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipat Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2018	-3	0	0	-0.1	1-Sided Adj
Explanation:	Incremental costs that are anticipat Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2018	0	0	0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipal Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2018	0	0	0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipal Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2018 Total	-3	-1	0	-0.1	
2019	0	-1	0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipat Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2019	0	-1	0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipat Memorandum Account (CEMA).	ted to be reque	ested for reco	very through	n a non-GRC Catastrophic Event
2019 Total	0	-2	0	0.0	
2020	-4	-1	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum A		•	requested for	or recovery through a non-GRC

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2020	-64	-24	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2020	-6	-1	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2020	-7	-1	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2020	-65	-29	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		-	requested fo	or recovery through a non-GRC	
2020	-10	-2	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2020	-7	-1	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2020 Total	-161	-59	0	-0.7		
2021	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2021	0	-4	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2021	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2021	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		•	requested fo	or recovery through a non-GRC	
2021	0	-4	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 relate Catastrophic Event Memoral		-	requested fo	or recovery through a non-GRC	
2021	0	0	0	0.0	1-Sided Adj	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

Year	Labor	NLbr	NSE	FTE	Adi Type	
Explanation:		ated costs that are	anticipated to		d for recovery through a non-GRC	
2021	0	-1	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor		•	be requeste	d for recovery through a non-GRC	
2021	0	0	0	-0.1	1-Sided Adj	
Explanation:	Removing non-GRC costs	related to regulato	ry memorand	um accounts	(RM 300808367)	
2021	0	0	0	-0.1	1-Sided Adj	
Explanation:	Removing non-GRC costs	related to regulato	ry memorand	um accounts	(RM 300808367)	
2021	-50	0	0	-0.5	1-Sided Adj	
Explanation:	Removing non-GRC costs	related to regulato	ry memorand	um accounts	(RM 300808367)	
2021 Total	-51	-10	0	-0.7		

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200000.000 - CCC - Operations

RAMP Item #1

RAMP Activity

RAMP Chapter: SCG-Risk-3 Incident Related to the Medium Pressure System (Excluding Dig-in)

RAMP Line Item ID: C27

RAMP Line Item Name: Emergency Calls

Tranche(/s): Tranche1: Meter and Beyond the Meter

GRC Forecast Cost Estimates (\$000)

	2021 Historical Embedded Cost	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP R: (2020 Inc.)	ange
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	2,855	2,905	2,955	2,972	3,396	4,112

Cost Estimate Changes from RAMP:

2024 GRC forecast is outside of 2021 RAMP forecasted range. This is due to updated assumptions: GRC RAMP calculation uses 2019 average calls per CSR while the RAMP filing uses 2020 average calls per CSR. 2019 average calls per CSR was used as forecast year 2024 is anticipated to be more reflective of the activity in 2019 than 2020.

GRC	Work	Unit/A	ctivity	l evel	Estimates

Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast		RAMP Activities
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 Call Volume	408.992.00	463.429.00	517.866.00	517.866.00	449.517.00	544.152.00

Work Unit Changes from RAMP:

TY2024 units are within the RAMP range.

Risk Spend Efficiency (RSE)

	GRC RSE	RAMP RSE	
Tranche 1	0.000	0.000	

RSE Changes from RAMP:

An RSE was not calculated for this activity.

Supplemental Workpapers for Workpaper 200000.000

4,365,076 50 ds) 90	3,164,923 70	3,734,951 60	4,365,076 60	4,365,076 60
			60	60
ds) 00	70			
usj	79	85	85	85
261	255	267	261	261
L 299	266	282	317	317
14,585	11,890	13,226	13,785	13,785
	299 14,585	299 266 14,585 11,890	299 266 282 14,585 11,890 13,226	299 266 282 317

Additional Customer Service Representative (CSR) needs to meet future call volumes. FTE needs are dictated by the number of customer contacts (primarily calls) requiring CSR assistance as well as length of call or average handle time (AHT), level of service (LOS), and CSR utilization factors (Agent Occupancy). SoCalGas used workforce planning software that leverages the above inputs to calculate the number of FTEs required to support the projected level of work for the forecasted years.

	2022-F (Change	2023-F (Change	2024-F (Change
<u>Upward/Downward Pressure (FTEs)</u>	against 2021)	against 2021)	against 2021)
Meter Growth	2.1	4.4	6.6
Customer Experience Project (CEP) Phase 4	(1.5)	(4.5)	(4.5)
Customer Experience Project (CEP) Phase 5	(1.6)	(4.7)	(4.7)
FAQ Bot	(2.1)	(3.2)	(3.2)
Implement Cloud Contact Center (CCC)	-	-	(21.4)
Total FTEs	(3.1)	(8.1)	(27.2)

FTE Requirement Forecast	2022-F	2023-F	2024 - F	
Total FTE Requirements	279	309	289	Line 5 + Line 15
Incremental FTE Requirements Against 2021	13.1	42.4	23.3	Line 18 - Line 5 (2021

Southern California Gas Company

Non-Shared Service Workpapers

APPLICATION ERRATA

Year	FTEs	Н	lourly Rate	Paid Hours	Cost
2022 Incremental Cost	\$ 13.1	\$	39.9	2,080	\$ 1,087,195
2023 Incremental Cost	\$ 42.4	\$	39.9	2,088	\$ 3,532,395
2024 Incremental Cost	\$ 23.3	\$	39.9	2,096	\$ 1,948,588

Line 19

Beginning of Workpaper 200001.000 - CCC - Support

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200001.000 - CCC - Support

Activity Description:

Customer Contact Center (CCC) Support cost center activities include developing CSR call volume forecasts; scheduling part-time Customer Service Representatives (CSRs); managing Level of Service (LOS) real-time performance; developing CCC technology strategy and collaborating with Information Technology to ensure the technology supports operations objectives; training, coaching, and quality assurance; continuous improvement, policy and procedures support; planning and analysis functions and clerical functions; responding to customer written request/inquiries; following up on all California Public Utilities Commission (CPUC) telephone referrals and informal and formal CPUC complaints; providing clerical support; conducting data and trend analysis, Interactive Voice Recognition (IVR) and CSR telephone expenses; and annual technology expenses.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project CCC Support O&M costs. The base year is appropriate because 2021 represents the most recent recorded labor and non-labor costs and most accurately reflects the expense level of the current departmental activity. Adjustments for full-year staffing were added to the base year to represent forecasted expenses in the test year.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project CCC-Support O&M costs. Base year is appropriate because 2021 represents the most recent recorded labor and non-labor costs and most accurately reflects the expense level of the current departmental activity. The non-labor costs primarily consists of annual software maintenance, cloud service costs, and Telecommunications costs.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

		In 2021\$ (000) Incurred Costs									
		Adjusted-Recorded					justed-Fore	cast			
Years	2017	2018	2019	2020	2021	2022	2023	2024			
Labor	5,598	6,009	5,760	5,524	5,515	5,830	5,830	5,830			
Non-Labor	3,038	3,242	2,636	2,991	3,161	3,161	3,161	3,161			
NSE	0	0	0	0	0	0	0	0			
Total	8,636	9,250	8,395	8,516	8,676	8,991	8,991	8,991			
FTE	57.6	61.4	58.3	54.5	55.3	58.3	58.3	58.3			

CS - OFFICE OPERATIONS Area:

Bernardita M. Sides Witness:

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations Workpaper: 200001.000 - CCC - Support

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs											
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast				
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024		
Labor	Base YR Rec	5,515	5,515	5,515	315	315	315	5,830	5,830	5,830		
Non-Labor	Base YR Rec	3,161	3,161	3,161	0	0	0	3,161	3,161	3,161		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Tota	al .	8,676	8,676	8,676	315	315	315	8,991	8,991	8,991		
FTE	Base YR Rec	55.3	55.3	55.3	3.0	3.0	3.0	58.3	58.3	58.3		

Forecast Adjustr	nent Details:					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	210	0	0	210	2.0	1-Sided Adj
Explanation:	2 FTE management positi anticipated increase in cal \$210K					
2022	105	0	0	105	1.0	1-Sided Adj
Explanation:	1 incremental Technology cloud services, analytics a infrastructure. Position sal	and automation	•		•	
2022 Total	315	0	0	315	3.0	
2023	210	0	0	210	2.0	1-Sided Adj
Explanation:	2 FTE management positi anticipated increase in cal \$210K					
2023	105	0	0	105	1.0	1-Sided Adj
Explanation:	1 incremental Technology cloud services, analytics a infrastructure. Position sa	and automation	• .	• •	•	
2023 Total	315	0	0	315	3.0	
2024	210	0	0	210	2.0	1-Sided Adj
Explanation:	2 FTE management positi the anticipated increase in \$210K					
2024	105	0	0	105	1.0	1-Sided Adj
Explanation:	1 incremental Technology cloud services, analytics a infrastructure. Position sal	and automation			_	
2024 Total	315	0	0	315	3.0	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200001.000 - CCC - Support

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	4,292	4,724	4,585	4,571	4,688
Non-Labor	2,700	2,974	2,439	2,904	3,724
NSE	0	0	0	0	0
Total	6,992	7,698	7,024	7,475	8,412
FTE	48.9	52.1	48.8	46.1	46.5
djustments (Nominal \$) **					
Labor	0	0	0	-9	0
Non-Labor	0	-2	20	-125	-564
NSE	0	0	0	0	0
Total	0	-2	20	-135	-564
FTE	0.0	0.0	0.0	-0.5	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	4,292	4,724	4,585	4,561	4,688
Non-Labor	2,700	2,972	2,458	2,779	3,161
NSE	0	0	0	0	0
Total	6,992	7,695	7,043	7,340	7,849
FTE	48.9	52.1	48.8	45.5	46.5
acation & Sick (Nominal \$)					
Labor	728	813	869	804	827
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	728	813	869	804	827
FTE	8.7	9.3	9.5	9.0	8.8
scalation to 2021\$					
Labor	578	472	306	160	0
Non-Labor	338	270	177	212	0
NSE	0	0	0	0	0
Total	917	742	483	372	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constan	nt 2021\$)				
Labor	5,598	6,009	5,760	5,524	5,515
Non-Labor	3,038	3,242	2,636	2,991	3,161
NSE	0	0	0	0	0
Total	8,636	9,250	8,395	8,516	8,676
FTE	57.6	61.4	58.3	54.5	55.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200001.000 - CCC - Support

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs										
Years 2017 2018 2019 2020 2021											
Labor		0	0	0	-9	0					
Non-Labor		-0.140	-2	20	-125	-564					
NSE		0	0	0	0	0					
	Total	-0.140	-2	20	-135	-564					
FTE		0.0	0.0	0.0	-0.5	0.0					

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2017	0	0	0	0.0	1-Sided Adj	
Explanation:	Remove Event & Ticket costs	5				
2017 Total	0	0	0	0.0		
2018	0	-1	0	0.0	1-Sided Adj	
Explanation:	Incremental costs that are an Memorandum Account (CEM	•	quested for r	ecovery thro	ugh a non-GRC Catastrophic Event	
2018	0	-1	0	0.0	1-Sided Adj	
Explanation:	Incremental costs that are an Memorandum Account (CEM	•	quested for r	ecovery thro	ugh a non-GRC Catastrophic Event	
2018	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental costs that are an Memorandum Account (CEM	•	quested for r	ecovery thro	ugh a non-GRC Catastrophic Event	
2018	18	0	0	-0.1	CCTR Transf From 2200-0404.00	00
Explanation:	2200-0404 should not have a appropriate cost center	any labor activity, t	this labor wa	s charged in	error, charges moved to an	
	CE # 6110110					
2018	-18	0	0	0.1	CCTR Transf To 2200-0403.000	
Explanation:	2200-0404 should not have a appropriate cost center	any labor activity, t	this labor wa	s charged in	error, charges moved to an	
	CE # 6110110					
2018	0	0	0	0.0	1-Sided Adj	
Explanation:	Remove Event & Ticket costs	5				
2018 Total	0	-2	0	0.0		

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200001.000 - CCC - Support

<u>Year</u>	<u>Lab</u>	<u>or !</u>	NLbr N	<u>SE</u>	<u>FTE</u>	Adj Type
2019		0	-1	0	0.0	1-Sided Adj
Explanation:	Incremental costs that a Memorandum Account	•	be requested	for recove	ry through a i	non-GRC Catastrophic Event
2019		-2	0	0	-0.1	CCTR Transf From 2200-0404.000
Explanation:	Cost Center 2200-0404 an appropriate cost cen CE # 6110110		e any labor activ	vity, this la	bor was char	ged in error, charges moved to
2019	CL # 0110110	2	0	0	0.1	CCTR Transf To 2200-0403.000
Explanation:	an appropriate cost cen	should not have	•			ged in error, charges moved to
2019	CE # 6110110	0	20	0	0.0	CCTR Transf To 2200-8000.002
Explanation:	•	upport) to cost c	with executive enter 2200-800	benefit LT 0.002 in w	IP from 2200 ork group 20	-0401 in work group P000.001 Human Resources, which the activity will be
2019 Total		0	20	0	0.0	
						4 0:4-4 4 4:
2020 Explanation:	Incremental COVID-19 Catastrophic Event Mer		-	0 ed to be re	-0.1 quested for re	1-Sided Adj ecovery through a non-GRC
2020		-1	-3	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 Catastrophic Event Mer		-	ed to be re	quested for re	ecovery through a non-GRC
2020		0	-26	0	0.0	
						1-Sided Adj
Explanation:	Incremental COVID-19 Catastrophic Event Mer		· ·	ed to be re	quested for re	1-Sided Adj ecovery through a non-GRC
Explanation: 2020			· ·	ed to be red	quested for re	•
	Catastrophic Event Mer	norandum Acco -2 related costs tha	unt (CEMA). -3 at are anticipate	0	-0.1	ecovery through a non-GRC
2020	Catastrophic Event Mer	norandum Acco -2 related costs tha	unt (CEMA). -3 at are anticipate	0	-0.1	ecovery through a non-GRC
2020 Explanation:	Catastrophic Event Mer Incremental COVID-19 Catastrophic Event Mer	norandum Acco -2 related costs tha norandum Acco 0 related costs tha	unt (CEMA). -3 at are anticipate unt (CEMA). -81 at are anticipate	0 ed to be red	-0.1 quested for re	ecovery through a non-GRC 1-Sided Adj ecovery through a non-GRC
2020 Explanation:	Catastrophic Event Mer Incremental COVID-19 Catastrophic Event Mer Incremental COVID-19	norandum Acco -2 related costs tha norandum Acco 0 related costs tha	unt (CEMA). -3 at are anticipate unt (CEMA). -81 at are anticipate	0 ed to be red	-0.1 quested for re	ecovery through a non-GRC 1-Sided Adj ecovery through a non-GRC 1-Sided Adj

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

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Workpaper: 200001.000 - CCC - Support

Catastrophic Event Memorandum Account (CEMA). 2020 0 0 2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to	workpaper.						
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Catastrophic Event Memorandum Account (CEMA). 2020	2020		-2	-5	0	-0.1	1-Sided Adj
Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 0 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 1 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery	xplanation:					requested fo	or recovery through a non-GRC
Catastrophic Event Memorandum Account (CEMA). 2020 0 0 0 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 1 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2020		0	-2	0	0.0	1-Sided Adj
Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 Total 9 -125 0 -0.5 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	xplanation:				-	requested fo	or recovery through a non-GRC
Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 Total -9 -125 0 -0.5 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	2020						•
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2021	2020		0	-1	0	0.0	1-Sided Adj
2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -21 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	Explanation:				-	requested fo	or recovery through a non-GRC
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Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	Explanation:				-	requested fo	or recovery through a non-GRC
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Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	2021		0	-1	0	0.0	1-Sided Adj
Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).	Explanation:				•	requested fo	or recovery through a non-GRC
Catastrophic Event Memorandum Account (CEMA).	2021		0	-2	0	0.0	1-Sided Adj
2021 0 -2 0 0.0 1-Sided Adj	Explanation:				-	requested fo	or recovery through a non-GRC
	2021		0	-2	0	0.0	1-Sided Adj

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200001.000 - CCC - Support

Year	Labo	· NI	Lbr N	NSE	FTE	Adj Type
Explanation:		lated costs that	are anticipate			covery through a non-GRC
2021		0	0	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 re Catastrophic Event Memo		•	ed to be requ	uested for re	covery through a non-GRC
2021		0	-2	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 re Catastrophic Event Memo		•	ed to be requ	uested for re	covery through a non-GRC
2021		0	-2	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 re Catastrophic Event Memo		•	ed to be requ	uested for re	covery through a non-GRC
2021		0	-2	0	0.0	1-Sided Adj
Explanation:	Removing non-GRC cost	s related to regu	ulatory memo	randum acco	ounts (RM 30	00808367)
2021		0 -	524	0	0.0	1-Sided Adj
Explanation:	Removal of one time cost	(purchase of 2	00 laptops for	r CSRs work	ing from hor	ne) applicable only to 2021.
2021 Total		0 -	564	0	0.0	

Beginning of Workpaper 200002.000 - Branch Offices

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200002.000 - Branch Offices

Activity Description:

Labor and non-labor costs associated with Branch Office and Authorized Pay Location expenses, covering the cost of providing payment collection and other services to those customers who prefer to make payments, place service requests, and seek information in person.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Branch Office O&M costs. This method is appropriate because the base year reflects estimated costs to sustain branch office operations at current service levels. Although branch office transaction volumes are declining at some locations, branch offices are staffed at optimal levels to provide service during current operating hours, and labor costs are not projected to decline.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Branch Office O&M costs. This method is appropriate because the base year reflects estimated costs to sustain branch office operations at current service levels. Although branch office transaction volumes are declining at some locations, branch offices are staffed at optimal levels to provide service during current operating hours. The majority of non-labor expenses are also fixed and not sensitive to transaction volume reductions.

NSE - Base YR Rec

Not applicable to this workgroup.

Summary of Results:

				ln 2021\$ (00	0) Incurred (Costs		
		Adju	sted-Recor	Ad	justed-Fored	cast		
Years	2017	2018	2019	2020	2021	2022	2023	2024
Labor	9,971	9,871	9,919	7,349	7,661	10,180	10,180	10,180
Non-Labor	2,786	2,533	2,520	2,913	1,988	1,989	1,989	2,066
NSE	0	0	0	0	0	0	0	0
Total	12,756	12,403	12,439	10,262	9,649	12,169	12,169	12,246
FTE	125.7	123.5	122.4	86.7	92.2	123.2	123.2	123.2

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200002.000 - Branch Offices

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecast Method Base Forecast					Forec	ast Adjust	ments	Adjusted-Forecast		
Years	3	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	7,661	7,661	7,661	2,520	2,520	2,520	10,181	10,181	10,181
Non-Labor	Base YR Rec	1,988	1,988	1,988	0	0	77	1,988	1,988	2,065
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	9,649	9,649	9,649	2,520	2,520	2,597	12,169	12,169	12,246
FTE	Base YR Rec	92.2	92.2	92.2	31.0	31.0	31.0	123.2	123.2	123.2

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	
2022	2,520	0	0	2,520	31.0	1-Sided Adj	
Explanation:	In 2021 branch offices we	ere closed du	e to the COV	ID-19 pander	nic through Jul	y 5th, therefore, an	

In 2021 branch offices were closed due to the COVID-19 pandemic through July 5th, therefore, an adjustment for 6 months was made to reflect a full year of costs. See supplemental workpaper for detailed calculation.

2022 Total	2,520	0	0	2,520	31.0	
2023	2,520	0	0	2,520	31.0	1-Sided Adj

Explanation: In 2021 branch offices were closed due to the COVID-19 pandemic through July 5th, therefore, an

adjustment for 6 months was made to reflect a full year of costs. See supplemental workpaper for

detailed calculation.

2023 Total	2,520	0	0	2,520	31.0		
2024	2,520	0	0	2,520	31.0	1-Sided Adj	
Explanation:	In 2021 branch offices wadjustment for 6 months detailed calculation.			•	•		
2024	0	77	0	77	0.0	1-Sided Adj	

Explanation: Payment Entry Processing (PEP) scanners and printers replacement due to obsolescence of 10+

year old equipment. Estimated expense: 180 units @ \$1,300 per unit plus, 9.50% taxes and \$500 shipping also \$50,000 implementation costs = \$306,730. Since this is a one time expense in 2024 it

is normalized to \$77K (\$307K/4)

2024 Total 2,520 77 0 2,597 31.0

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

Determination of Adjusted-Recorded (Incurred Costs):

eterrimation of Aujusteu-Ne	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	7,645	7,760	7,895	6,111	6,512
Non-Labor	2,475	2,322	2,351	3,153	2,965
NSE	0	0	0	0	0
Total	10,120	10,082	10,246	9,264	9,477
FTE	106.8	104.7	102.5	73.2	77.6
djustments (Nominal \$) **					
Labor	0	0	0	-44	0
Non-Labor	0	0	0	-447	-977
NSE	0	0	0	0	0
Total	0	0	0	-490	-977
FTE	0.0	0.0	0.0	-0.8	0.0
Recorded-Adjusted (Nominal \$)				
Labor	7,645	7,760	7,895	6,067	6,512
Non-Labor	2,475	2,322	2,351	2,706	1,988
NSE	0	0	0	0	0
Total	10,120	10,081	10,246	8,774	8,500
FTE	106.8	104.7	102.5	72.4	77.6
acation & Sick (Nominal \$)					
Labor	1,296	1,335	1,497	1,069	1,149
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	1,296	1,335	1,497	1,069	1,149
FTE	18.9	18.8	19.9	14.3	14.6
scalation to 2021\$					
Labor	1,030	776	527	212	0
Non-Labor	310	211	169	207	0
NSE	0	0	0	0	0
Total	1,340	987	696	419	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constant 2	2021\$)				
Labor	9,971	9,871	9,919	7,349	7,661
Non-Labor	2,786	2,533	2,520	2,913	1,988
NSE	0	0	0	0	0
Total	12,756	12,403	12,439	10,262	9,649
FTE	125.7	123.5	122.4	86.7	92.2

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs							
	Years	2017	2018	2019	2020	2021	
Labor		0	0	0	-44	0	
Non-Labor		0	-0.229	0	-447	-977	
NSE		0	0	0	0	0	
	Total	0	-0.229	0 -	-490	-977	
FTE		0.0	0.0	0.0	-0.8	0.0	

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type				
2017 Total	0	0	0	0.0					
2018	0	0	0	0.0	1-Sided Adj				
Explanation:	Incremental costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2018 Total	0	0	0	0.0					
2019 Total	0	0	0	0.0					
2020	-6	-2	0	-0.1	1-Sided Adj				
Explanation:		Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2020	0	0	0	0.0	1-Sided Adj				
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2020	-5	-1	0	-0.1	1-Sided Adj				
Explanation:	Incremental COVID-19 related Catastrophic Event Memorand		•	requested t	for recovery through a non-GRC				
2020	-4	-1	0	-0.1	1-Sided Adj				
Explanation:	Incremental COVID-19 related Catastrophic Event Memorand		•	requested t	for recovery through a non-GRC				
2020	-7	-2	0	-0.1	1-Sided Adj				
Explanation:	Incremental COVID-19 related Catastrophic Event Memorand		•	requested t	for recovery through a non-GRC				
2020	-5	-2	0	-0.1	1-Sided Adj				
Explanation:	Incremental COVID-19 related Catastrophic Event Memorand		•	requested t	for recovery through a non-GRC				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2020	-6	-2	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2020	-5	-2	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2020	-6	-1	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2020	0	-44	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2020	0	-1	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		•	requested fo	r recovery through a non-GRC
2020	0	0	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2020	0	-47	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	90	
2020	0	-47	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	90	
2020	0	-38	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	990	
2020	0	-57	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement:62209	90	
2020	0	-38	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	990	
2020	0	-47	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	990	
2020	0	-57	0	0.0	1-Sided Adj
Explanation:	One-time cost paying-off for Smart	Safes Cost El	ement: 62209	90	
	9	-57	0	0.0	1-Sided Adj
2020	0	-51	· ·	0.0	1 Oldod 7 taj

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2020 Total	-44	-447	0	-0.8	
2021	0	-80	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		•	e requested f	or recovery through a non-GRC
2021	0	-76	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-79	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-102	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-70	0	0.0	1-Sided Adj
olanation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-71	0	0.0	1-Sided Adj
olanation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-24	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		•	e requested f	or recovery through a non-GRC
2021	0	-73	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	-63	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 rela Catastrophic Event Memora		-	e requested f	or recovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
cplanation:	Incremental COVID-19 rela Catastrophic Event Memora			e requested f	or recovery through a non-GRC

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200002.000 - Branch Offices

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2021	0	-132	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (2022-2024.	Contract Security	for Commerce	, South Cent	ral, & South Gate) not applicable in	
2021	0	-29	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (Contract Security	El Monte) not	applicable in	2022-2024.	
2021	0	-61	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (Contract Security	Indio) not appl	icable in 202	2-2024.	
2021	0	-29	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (Contract Security	Pasadena) no	t applicable ir	า 2022-2024.	
2021	0	-58	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (Contract Security	Santa Fe Sprii	ngs) not appli	icable in 2022-2024.	
2021	0	-21	0	0.0	1-Sided Adj	
Explanation:	Adjustment for 2021 cost (Contract Security	Visalia) not ap	plicable in 20	22-2024.	
2021 Total	0	-977	0	0.0		

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

RAMP Item # 1

RAMP Activity

RAMP Chapter: SCG-Risk-5 Incident Involving an Employee

RAMP Line Item ID: C10

RAMP Line Item Name: Workplace Violence Prevention Programs

Tranche(/s): Tranche1: Non-Vehicle Incident

GRC Forecast Cost Estimates (\$000)

	2021 Historical Embedded Cost	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP R: (2020 Inci	ange
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	105	105	105	105	1,196	1,447

Cost Estimate Changes from RAMP:

Funding for this mitigation is being requested by multiple witness areas. The Gas Storage Operations and Construction testimony of Larry Bittleston and Steve Hruby (Ex. SCG-10) and Real Estate and Facility Operations testimony of Brenton Guy (Ex. SCG-19). Above GRC TY 2024 forecast is for CSOO costs, while RAMP range forecast is for all witness areas.

GRC Work Unit/Activity Level Estimate	GRC	Work	Unit/Activity	l evel	Estimates
---------------------------------------	-----	------	---------------	--------	-----------

Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast	2024 RA Range Act	
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 # of Security Guards	3.00	3.00	3.00	3.00	28.00	32.00

Work Unit Changes from RAMP:

Units are out of range as units of measure has changed between TY 2024 GRC RAMP forecast (# of Security Guards) and 2021 RAMP filing (FTEs).

Risk Spend Efficiency (RSE)

	GRC RSE	RAMP RSE	
Tranche 1	591.000	498.000	

RSE Changes from RAMP:

General changes to risks scores or RSE values are primarily due to changes in the MAVF and RSE methodology, as discussed in the RAMP to GRC Integration testimony of R. Scott Pearson and Gregory S. Flores (Ex. SCG-03/SDG&E-03, Chapter 2)

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200002.000 - Branch Offices

RAMP Item # 2

RAMP Activity

RAMP Chapter: SCG-CFF-5 Physical Security

RAMP Line Item ID: 2

RAMP Line Item Name: Contract Security

Tranche(/s): Tranche1: N/A

GRC Forecast Cost Estimates (\$000)

	2021 Historical Embedded Cost	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP R (2020 Inci	ange
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	158	158	158	158	532	650

Cost Estimate Changes from RAMP:

Funding for this mitigation is being requested by multiple witness areas: The Gas Storage Operations and Construction testimony of Larry Bittleston and Steve Hruby (Ex. SCG-10) and Real Estate and Facility Operations testimony of Brenton Guy (Ex. SCG-19). Above GRC TY 2024 forecast is for CSOO costs, while RAMP range forecast is for all witness areas.

GRC	Work	Unit/A	ctivity	I evel	Estimates

Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP Range Activities	
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 # of Security Guards	5.00	5.00	5.00	5.00	0.00	0.00

Work Unit Changes from RAMP:

N/A - No units forecast for this mitigation in the 2021 RAMP Report.

Risk Spend Efficiency (RSE)

		GRC RSE	RAMP RSE	
	Tranche 1	0.000	0.000	

RSE Changes from RAMP:

An RSE was not calculated for this activity.

Supplemental Workpapers for Workpaper 200002.000

Branch Offices Supplemental Workpaper

Line		F	TE Requirements				
1			15	65	43	123	Sum Line 5 through Line 1
2			Mgt & Clk	FT	PT	Total	
3	Cost Center						
4							
5	2200-0405.000		1	10	5	16	
6	2200-0414.000		1			1	
7	2200-0415.000		1	8	4	13	
8	2200-0416.000		1	6	4	11	
9	2200-0417.000		1	9	5	15	
10	2200-0418.000		1	7	6	14	
11	2200-0419.000		1	12	5	18	
12	2200-0420.000		1	6	5	12	
13	2200-0421.000		1	6	9	16	
14	2200-2050.000		5	-	_	5	
15	2200-2088.000		· ·	1		1	
16	2200-2196.000		1	•		1	
17			•			-	
18	2021 FTE Base of 92 FTEs	and full staffing for 2022	and forward is 123	FTEs. Variance o	f 31 FTEs.		
19							
20	· · ·						
21	FTE Requirement	Ave. hourly rate	paid hours	2022 F	2023 F	2024 F	
22	\$ 31 \$	38.93		\$ 2,520,000 \$	2,520,000 \$	2,520,000	1
23 24			FIES	x Ave hourly rate	z x paid flours		l

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Beginning of Workpaper 200003.000 - Billing Services

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200003.000 - Billing Services

Activity Description:

Billing Services is responsible for calculating bills and maintaining accurate customer account information. Billing Services at SoCalGas consists of two distinct organizations: (1) billing for residential and small commercial and industrial customers ("Mass Market Billing"); and (2) billing for large commercial and industrial customers ("Major Market Billing"). Customer billing expenses cover the cost of calculating customers' bills and maintaining accurate customer account information. The department is responsible for following up on customer account inquiries and reviewing suspicious transactions identified by our Customer Information System (CIS).

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Billing O&M costs. The Base Year represents the most recent recorded labor and non-labor costs and most accurately reflects the expense level of the current departmental activity. Adjustments to reflect full year staffing levels and meter growth were then made to the Base Year to represent forecasted expenses in the test year.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Billing O&M costs. The Base Year represents the most recent recorded O&M costs and most accurately reflects the expense level of the current departmental activity. These non-labor expenses primarily consist of office supplies, office furniture, headsets and travel expenses.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

				ln 2021\$ (00	0) Incurred (Costs		
		Adju	sted-Recor	ded		Ad	justed-Fore	cast
Years	2017	2018	2019	2020	2021	2022	2023	2024
Labor	6,598	6,352	5,965	5,673	4,821	4,943	4,943	4,942
Non-Labor	163	223	129	114	236	236	236	236
NSE	0	0	0	0	0	0	0	0
Total	6,760	6,574	6,094	5,787	5,057	5,179	5,179	5,178
FTE	66.6	63.2	58.4	53.3	46.8	48.3	48.3	48.0

CS - OFFICE OPERATIONS Area:

Witness: Bernardita M. Sides

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations Workpaper: 200003.000 - Billing Services

Summary of Adjustments to Forecast:

			In 202	1 \$(000) lı	ncurred Co	sts				
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	6	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	4,821	4,821	4,821	122	122	121	4,943	4,943	4,942
Non-Labor	Base YR Rec	236	236	236	0	0	0	236	236	236
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ı	5,057	5,057	5,057	122	122	121	5,179	5,179	5,178
FTE	Base YR Rec	46.8	46.8	46.8	1.5	1.5	1.2	48.3	48.3	48.0

Forecast Adjusti	ment Details:					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	26	0	0	26	0.3	1-Sided Adj
Explanation:	2021 Base Year number salary (\$79k and 0.9 FTI staffing levels in forecas 2021 Base Year number salary (\$91k and 0.8 FTI staffing levels in forecas	E). An adjusti t years. s include app E). An adjusti	ment of \$9k ar	nd 0.1 FTE ha	as been made	to reflect full year Compliance Advisor
2022	32	0	0	32	0.5	1-Sided Adj
Explanation:	2021 Base Year number FTE). An adjustment of years.		•			• `
2022	34	0	0	34	0.4	1-Sided Adj
Explanation:	2021 Base Year number (\$31k and 0.4 FTE). An levels in forecast years. 2021 Base Year number (-\$20k and -0.2 FTE) wh	adjustment o	f \$54k and 0.6	FTE has been	en made to refl ajor Markets B	ect full year staffing illing Analyst II salary
2022	30	0	0	30	0.3	1-Sided Adj
Explanation:	Increase due to a foreca detailed calculation.	•	-			,
2022 Total	122	0	0	122	1.5	
2023	26	0	0	26	0.3	1-Sided Adj

CS - OFFICE OPERATIONS

Area:

Witness: Bernardita M. Sides A. CS - Office Operations Category: 1. CS - Office Operations Category-Sub: 200003.000 - Billing Services Workpaper: **NLbr NSE Total FTE Year** <u>Labor</u> Adj_Type 2021 Base Year numbers include approximately 11 months of a Contracts and Compliance Analyst **Explanation:** salary (\$79k and 0.9 FTE). An adjustment of \$9k and 0.1 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 10 months of a Contracts and Compliance Advisor salary (\$91k and 0.8 FTE). An adjustment of \$17k and 0.2 FTE has been made to reflect full year staffing levels in forecast years. 2023 32 32 0.5 1-Sided Adj **Explanation:** 2021 Base Year numbers include approximately 6 months of a Admin Assoc salary (\$28k and 0.5 FTE). An adjustment of \$32k and 0.5 FTE has been made to reflect full year staffing levels in forecast years. 2023 34 0 34 0.4 1-Sided Adj 2021 Base Year numbers include approximately 4 months of a Major Markets Billing Analyst II salary **Explanation:** (\$31k and 0.4 FTE). An adjustment of \$54k and 0.6 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 3 months of a Major Markets Billing Analyst II salary (-\$20k and -0.2 FTE) who overlapped replacement staff that will be removed from the forecast years. 2023 30 0.3 **Explanation:** Increase due to a forecasted increase in billing due to meter growth. See supplemental workpaper for detailed calculation. 2023 Total 122 122 1.5 0 0 2024 26 0 0 26 0.3 1-Sided Adj **Explanation:** 2021 Base Year numbers include approximately 11 months of a Contracts and Compliance Analyst salary (\$79k and 0.9 FTE). An adjustment of \$9k and 0.1 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 10 months of a Contracts and Compliance Advisor salary (\$91k and 0.8 FTE). An adjustment of \$17k and 0.2 FTE has been made to reflect full year staffing levels in forecast years. 2024 32 0.5 1-Sided Adj **Explanation:** 2021 Base Year numbers include approximately 6 months of a Admin Assoc salary (\$28k and 0.5 FTE). An adjustment of \$32k and 0.5 FTE has been made to reflect full year staffing levels in forecast years. 2024 34 0.4 34 1-Sided Adj 2021 Base Year numbers include approximately 4 months of a Major Markets Billing Analyst II salary **Explanation:** (\$31k and 0.4 FTE). An adjustment of \$54k and 0.6 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 3 months of a Major Markets Billing Analyst II salary

Note: Totals may include rounding differences.

(-\$20k and -0.2 FTE) who overlapped replacement staff that will be removed from the forecast years.

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200003.000 - Billing Services

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
2024	29	0	0	29	0.0	1-Sided Adj
Explanation:	Increase due to a foreca detailed calculation.	sted increase	in billing due	to meter grow	th. See supple	emental workpaper for
2024 Total	121	0	0	121	1.2	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200003.000 - Billing Services

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	5,089	5,040	4,747	4,698	4,098
Non-Labor	144	204	91	133	276
NSE	0	0	0	0	0
Total	5,233	5,244	4,838	4,831	4,374
FTE	56.7	53.9	48.8	44.8	39.4
Adjustments (Nominal \$) **					
Labor	-30	-47	1	-15	0
Non-Labor	0	0	29	-27	-40
NSE	0	0	0	0	0
Total	-30	-47	30	-42	-40
FTE	-0.2	-0.3	0.1	-0.3	0.0
Recorded-Adjusted (Nomina	nl \$)				
Labor	5,059	4,993	4,748	4,684	4,098
Non-Labor	144	204	120	106	236
NSE	0	0	0	0	0
Total	5,203	5,197	4,868	4,789	4,334
FTE	56.6	53.6	48.9	44.5	39.4
acation & Sick (Nominal \$)					
Labor	857	859	900	825	723
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	857	859	900	825	723
FTE	10.0	9.6	9.5	8.8	7.4
Escalation to 2021\$					
Labor	682	499	317	164	0
Non-Labor	18	19	9	8	0
NSE	0	0	0	0	0
Total	700	518	325	172	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	nt 2021\$)				
Labor	6,598	6,352	5,965	5,673	4,821
Non-Labor	163	223	129	114	236
NSE	0	0	0	0	0
Total	6,760	6,574	6,094	5,787	5,057
FTE	66.6	63.2	58.4	53.3	46.8

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200003.000 - Billing Services

Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred C	osts		
	Years	2017	2018	2019	2020	2021
Labor		-30	-47	0.747	-15	0
Non-Labor		0	0	29	-27	-40
NSE		0	0	0	0	0
	Total	-30	-47	30	-42	-40
FTE		-0.2	-0.3	0.1	-0.3	0.0

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type
2017	-30	0	0	-0.2	CCTR Transf To 2200-0354.000
Explanation:	Adjustment to move 100% of the	ne Major Markets	Credit & Colle	ction Mgr la	bor costs from 2200-0226 to

Adjustment to move 100% of the Major Markets Credit & Collection Mgr labor costs from 2200-0226 to 2200-0354 to be consistent with the base year. Prior to 2020, the Mgr labor costs were allocated between 2200-0354 and 2200-0226 to account for both shared and non-shared service responsibilities. Going forward from 2020, 100% of the Mgr labor costs were recorded to 2200-0354 as the Major Markets Credit & Collection activities are no longer a shared service.

2017 Total	-30	0	0	-0.2	
2018	-47	0	0	-0.3	CCTR Transf To 2200-0354.000

Explanation:

Adjustment to move 100% of the Major Markets Credit & Collection Mgr labor costs from 2200-0226 to 2200-0354 to be consistent with the base year. Prior to 2020, the Mgr labor costs were allocated between 2200-0354 and 2200-0226 to account for both shared and non-shared service responsibilities. Going forward from 2020, 100% of the Mgr labor costs were recorded to 2200-0354 as the Major Markets Credit & Collection activities are no longer a shared service.

2018 Total	-47	0	0	-0.3	
2019	1	0	0	0.1	CCTR Transf To 2200-0354.000

Explanation: Adjustme

Adjustment to move 100% of the Major Markets Credit & Collection Mgr labor costs from 2200-0226 to 2200-0354 to be consistent with the base year. Prior to 2020, the Mgr labor costs were allocated between 2200-0354 and 2200-0226 to account for both shared and non-shared service responsibilities. Going forward from 2020, 100% of the Mgr labor costs were recorded to 2200-0354 as the Major Markets Credit & Collection activities are no longer a shared service.

2019 0 29 0 0.0 CCTR Transf To 2200-8000.002

Explanation: Transfer of LTIP cost element 6125002 in CC 2200-0226 to Comp & Benefits Witness area

 2019 Total
 1
 29
 0
 0.1

 2020
 0
 -2
 0
 0.0
 1-Sided Adj

Explanation: Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations
Workpaper: 200003.000 - Billing Services

<u>Year</u>	<u>L</u>	<u>abor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2020		0	-13	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event N			-	requested fo	r recovery through a non-GRC
2020		-11	-9	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event N			-	requested fo	r recovery through a non-GRC
2020		-1	0	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event M			-	requested fo	r recovery through a non-GRC
2020		0	-3	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event M			-	requested fo	r recovery through a non-GRC
2020		-2	0	0	-0.1	CCTR Transf To 2200-2011.002
Explanation:	Transfer costs to GO	SI CC 2200-2	011.002 related	I to SB1371 (BLM) Emiss	ions Strategy Program
2020 Total		-15	-27	0	-0.3	
2021		0	-3	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event N			-	requested fo	r recovery through a non-GRC
2021		0	-12	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event N			-	requested fo	r recovery through a non-GRC
2021				•		
		0	-2	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-Catastrophic Event M	19 related cos	ts that are antic	0 ipated to be		1-Sided Adj r recovery through a non-GRC
		19 related cos	ts that are antic	0 ipated to be		•
Explanation:	Catastrophic Event N	19 related cos Memorandum 0 19 related cos	ts that are antic Account (CEMA 0 ts that are antic	0 A). 0 sipated to be a	requested fo	r recovery through a non-GRC
Explanation: 2021	Catastrophic Event M	19 related cos Memorandum 0 19 related cos	ts that are antic Account (CEMA 0 ts that are antic	0 A). 0 sipated to be a	requested fo	r recovery through a non-GRC 1-Sided Adj
Explanation: 2021 Explanation:	Catastrophic Event M Incremental COVID- Catastrophic Event M	19 related cos Nemorandum 0 19 related cos Nemorandum 0 19 related cos	ts that are antic Account (CEMA 0 ts that are antic Account (CEMA -1 ts that are antic	0 sipated to be 1 A). 0 sipated to be 1 A). 0 sipated to be 1	0.0 requested fo 0.0	r recovery through a non-GRC 1-Sided Adj r recovery through a non-GRC
Explanation: 2021 Explanation: 2021	Catastrophic Event Managemental COVID-Catastrophic Event Management	19 related cos Nemorandum 0 19 related cos Nemorandum 0 19 related cos	ts that are antic Account (CEMA 0 ts that are antic Account (CEMA -1 ts that are antic	0 sipated to be 1 A). 0 sipated to be 1 A). 0 sipated to be 1	0.0 requested fo 0.0	r recovery through a non-GRC 1-Sided Adj r recovery through a non-GRC 1-Sided Adj
2021 Explanation: 2021 Explanation:	Catastrophic Event Managemental COVID-Catastrophic Event Management	19 related cos Nemorandum 0 19 related cos Nemorandum 0 19 related cos Nemorandum 0	ts that are antic Account (CEMA 0 ts that are antic Account (CEMA -1 ts that are antic Account (CEMA	outipated to be a sipated to b	0.0 requested fo 0.0 requested fo 0.0 requested fo 0.0	r recovery through a non-GRC 1-Sided Adj r recovery through a non-GRC 1-Sided Adj r recovery through a non-GRC 1-Sided Adj

Supplemental Workpapers for Workpaper 200003.000

					Historio	cal		Base Year		Fore	cast		Test Y	'ear	
ine		20	2017	201		2019	2020	2021		2022	202			24	
1	Recorded \$000's 1(only O&M)	\$	4,812	\$ 4	4,555	\$ 4,198	\$ 3,967	\$ 3,181	\$	3,211	\$ 3	3,211	\$	3,210	
2	Activity Drivers/Transactions														-
3	Transactions Processed By Autoscript	74	46,316	640	10,436	572,759	371,563	280,794		284,635	288	3,441	29	2,130	1
4	2. Transactions Processed Manually	74	43,904	595	5,279	572,638	412,083	391,288		395,281	399	9,237	40	3,073	l
5	Total Transactions	1,49	90,220	1,235	35,715	1,145,397	783,646	672,082		679,915	687	7,678	69	5,203	
6										·					
7	3. FTEs		51		48	43	39	31		32		32		32	
8															-
۵	Incremental Change (+/-) 3 Costs Due to Meter Growth (Appual)							-		- \$ -	\$	- 30	\$	- 20	
9	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision							<u>-</u>		- \$ - \$ 30 (100)	\$ \$ \$	- 30 61 (100)	\$ \$ \$	90 (100)	Line 17*Line
9	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up)							-	\$	\$ 30 (100)	\$ \$ \$ \$	61 (100) (200)	\$ \$ \$ \$	90 (100) (300)	Line 17*Lin
	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision							-		\$ 30	\$ \$ \$ \$	61 (100)	\$ \$ \$ \$	90 (100)	Line 17*Lin
10	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up							543.038	\$	\$ 30 (100) (70)	\$ \$ \$ \$ \$	61 (100) (200) (139)	\$ \$ \$ \$ \$	90 (100) (300)	Line 17*Lin
10 11	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions								\$ \$ Ave	\$ 30 (100) (70) rage Line	\$ \$ \$ \$ \$ 4 (2017	61 (100) (200) (139)	\$ \$ \$ \$ \$	90 (100) (300)	Line 17*Lin
10	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions 5 Year Avg FTES processing manual trans							43	\$ \$ Aver	\$ 30 (100) (70)	\$ \$ \$ \$ \$ 4 (2017 7 (2017	61 (100) (200) (139)	\$ \$ \$ \$ \$	90 (100) (300)	Line 17*Lin
10 11 12	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions							43	\$ \$ Aver	(100) (70) rage Line rage Line	\$ \$ \$ \$ 4 (2017 7 (2017 2	61 (100) (200) (139) 7-2021	\$ \$ \$ \$ \$	90 (100) (300) (210)	Line 17*Lin
10 11 12 13	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions 5 Year Avg Manual Transactions/FTE							43 12,735	\$ \$ Aver	(100) (70) rage Line rage Line	\$ \$ \$ \$ 4 (2017 7 (2017 2	61 (100) (200) (139) 7-2021	\$ \$ \$ \$ \$	90 (100) (300) (210)	Line 17*Lin
10 11 12 13 14	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions 5 Year Avg Manual Transactions/FTE				F	TE Forecast:	S	43 12,735	\$ \$ Aver	(100) (70) rage Line rage Line	\$ \$ \$ \$ 4 (2017 7 (2017 2	61 (100) (200) (139) 7-2021	\$ \$ \$ \$ \$	90 (100) (300) (210)	Line 17*Lin
10 11 12 13	Costs Due to Meter Growth (Annual) Costs Due to Meter Growth (Roll-up) Costs Due Reducted Supervision Costs Due Reducted Supervision (Roll-up) Total Cost Roll-Up 5 Year Avg Manual Transactions 5 Year Avg Manual Transactions/FTE			202		TE Forecaste 2023	\$ 2024 0.3	43 12,735	\$ \$ Aver	(100) (70) rage Line rage Line	\$ \$ \$ \$ 4 (2017 7 (2017	61 (100) (200) (139) 7-2021	\$ \$ \$ \$ \$	90 (100) (300) (210)	Line 17*Lin

Beginning of Workpaper 200004.000 - Credit and Collections

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

Activity Description:

Credit and Collections establishes and implements policies and procedures to ensure tariff rules are followed and compliance items are met effectively.

Forecast Explanations:

Labor - Base YR Rec

A Base year forecasting methodology was applied to project Office Credit and Collections O &M costs. Adjustments for full year staffing and processes to support operational efficiency in post COVID -19 pandemic collection activities were added to represent forecasted expenses.

Non-Labor - Base YR Rec

A Base year forecasting methodology was applied to project Office Credit and Collections O &M costs. The non- labor expenses primarily consist of collections agency fees and credit reporting agency fees.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

		In 2021\$ (000) Incurred Costs										
		Adju	ısted-Recor	Adjusted-Forecast								
Years	2017	2018	2019	2020	2021	2022	2023	2024				
Labor	4,627	4,550	4,694	4,210	3,822	4,291	4,321	4,321				
Non-Labor	1,796	1,559	1,424	1,175	962	1,309	1,613	1,613				
NSE	0	0	0	0	0	0	0	0				
Total	6,422	6,109	6,118	5,385	4,784	5,600	5,934	5,934				
FTE	47.9	46.5	47.8	43.0	39.2	43.8	44.3	44.3				

CS - OFFICE OPERATIONS Area:

Bernardita M. Sides Witness:

Category: A. CS - Office Operations Category-Sub: 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs												
Forecas	t Method	Base Forecast			Forec	ast Adjust	tments	Adjusted-Forecast					
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024			
Labor	Base YR Rec	3,822	3,822	3,822	469	499	499	4,291	4,321	4,321			
Non-Labor	Base YR Rec	962	962	962	347	651	651	1,309	1,613	1,613			
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0			
Tota	ıl	4,784	4,784	4,784	816	1,150	1,150	5,600	5,934	5,934			
FTE	Base YR Rec	39.2	39.2	39.2	4.6	5.1	5.1	43.8	44.3	44.3			

		00.2	00.2	00.2	1.0	0.1 0.1	10.0 11.0	1 1.0			
Forecast Adjust	ment Details:										
<u>Year</u>	<u>Labo</u>	<u>r</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type				
2022	24	14	0	0	244	2.7	1-Sided Adj				
Explanation:	Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year. Collection Clerks (32 months x \$7,627 (annual salary of \$91,519 / 12 months = \$7,627)). The COVID-19 pandemic disconnection moratorium that began in March 2020 and remained in effect through September 2021 reduced the collections workload, which resulted in extended delays in hiring replacements for employees that left the department.										
2022		0	27	0	27	0.0	1-Sided Adj				
Explanation:		demic disco	nnection m	oratorium).	Total cost or	prior invoice to	rred in 2021 (due to the replenish stock on hand				
2022	13	39	0	0	139	1.5	1-Sided Adj				
Explanation:	base year In Collections Sup Manager (2 mo months x \$8,38 \$7,801 (93,606 \$4,917 (59,010	Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year Project Specialist (2.5 months x \$7,367 (88,400 annual compensation / 12 months)), Collections Supervisor (2 months x \$8,561 (102,731 annual compensation / 12 months)), Collections Manager (2 months x \$10,372 (124,461 annual compensation / 12 months)), Project Manager 1 (2.5 months x \$8,387 (100,647 annual compensation / 12 months)), Technical Advisor 1 (3 months x \$7,801 (93,606 annual compensation / 12 months)), Associate Business Analyst 1 (4 months x \$4,917 (59,010 annual compensation / 12 months)), Performance Advisor (2 months x \$9,172 (110,061 annual compensation / 12 months))									
2022		0	218	0	218	0.0	1-Sided Adj				
Explanation:	paid to collection collection agen moratorium and Hence, the full-	on agencies cies were si d projected i year foreca	based on 2 uspended in to restart in st of the inc	2019 pre-Con March 20 Q3 2022. Crement to 2	OVID actuals 20 due to the Collection ag 2021 base ye	of \$609K. Acco COVID-19 pand ency expense in ar was \$609K m	commissions to be unt referrals to lemic disconnection 2021 was \$87K. Inus \$87K = \$522K. activities not expected				

Note: Totals may include rounding differences.

2022

minus \$304.5K = \$217.5K or ~\$218K.

102

0

0

to restart until Q3 2022. Impact of tentative Q3 2022 restart: \$609K divided by 2 = \$304.5K. \$522K

102

0.0

1-Sided Adj

CS - OFFICE OPERATIONS Area: Witness: Bernardita M. Sides A. CS - Office Operations Category: 1. CS - Office Operations Category-Sub: 200004.000 - Credit and Collections Workpaper: **NLbr NSE Total FTE** Adj_Type **Year** <u>Labor</u> Non-Labor for incremental cost of signing vendor agreement (rate increased at renewal by 49% for **Explanation:** 'Connect Check' service). This vendor service allows SoCalGas to validate the customer's identity to ensure compliance with the Fair and Accurate Credit Transactions Act (FACTA) red flag rules. Forecast based on 2019 pre-COVID 'Connect Check' volume of 534,699. New rate: 534,699 x \$0.58 = \$310.1K Prior rate: 534,699 x \$0.39 = \$208.5K An increase of ~\$102K 2022 116 0 116 0.9 1-Sided Adj **Explanation:** 2021 Base Year numbers include approximately 6 months of a Major Markets Contracts, Credit & Collections Manager salary (\$74k and 0.5 FTE). An adjustment of \$69k and 0.5 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 7 months of a Sr. Credit / Colls Analyst salary (\$59k and 0.6 FTE). An adjustment of \$47k and 0.4 FTE has been made to reflect full year staffing levels in forecast years. 2022 -30 0 -30 -0.5 1-Sided Adj 2022 increment to base year forecast was further reduced by anticipated vacancy for Associate **Explanation:** Business Analyst 1 position for 6 months (6 months x \$4,917 (59,010 annual compensation / 12 months)) 2022 Total 469 347 816 4.6 2023 0 27 0 27 0.0 1-Sided Adj **Explanation:** Non-Labor for annual cost of printing Collection Notice Insert that was not incurred in 2021 (due to the COVID-19 pandemic disconnection moratorium). Total cost on prior invoice to replenish stock on hand was \$26.5K. Increment to 2021 base year forecast rounded to ~\$27K. 2023 244 2.7 244 1-Sided Adj **Explanation:** Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year. Collection Clerks (32 months x \$7,627 (annual salary of \$91,519 / 12 months = \$7,627)). The COVID-19 pandemic disconnection moratorium that began in March 2020 and remained in effect through September 2021 reduced the collections workload, which resulted in extended delays in hiring

replacements for employees that left the department. 2023 139 139 1.5 1-Sided Adj **Explanation:** Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year. Project Specialist (2.5 months x \$7,367 (88,400 annual compensation / 12 months)), Collections Supervisor (2 months x \$8,561 (102,731 annual compensation / 12 months)), Collections Manager (2 months x \$10,372 (124,461 annual compensation / 12 months)), Project Manager 1 (2.5 months x \$8,387 (100,647 annual compensation / 12 months)), Technical Advisor 1 (3 months x

> \$7,801 (93,606 annual compensation / 12 months)), Associate Business Analyst 1 (4 months x \$4,917 (59,010 annual compensation / 12 months)), Performance Advisor (2 months x \$9,172 (110,061

annual compensation / 12 months)).

2023 0 522 0 522 0.0 1-Sided Adj

CS - OFFICE OPERATIONS Area: Witness: Bernardita M. Sides A. CS - Office Operations Category: 1. CS - Office Operations Category-Sub: 200004.000 - Credit and Collections Workpaper: NLbr **NSE Total FTE Year** <u>Labor</u> Adj_Type **Explanation:** Non-Labor for collection agency expenses, i.e. anticipated incremental cost of commissions to be paid to collection agencies based on 2019 pre-COVID actuals of \$609K. Account referrals to collection agencies were suspended in March 2020 due to the COVID-19 pandemic disconnection moratorium and projected to restart in Q3 2022. Collection agency expense in 2021 was \$87K. Hence, the full-year forecast of the increment to 2021 base year was \$609K minus \$87K = \$522K. 2023 102 102 0.0 **Explanation:** Non-Labor for incremental cost of signing vendor agreement (rate increased at renewal by 49% for 'Connect Check' service). This vendor service allows SoCalGas to validate the customer's identity to ensure compliance with the Fair and Accurate Credit Transactions Act (FACTA) red flag rules. Forecast based on 2019 pre-COVID 'Connect Check' volume of 534,699. New rate: 534,699 x \$0.58 = \$310.1K Prior rate: $534,699 \times \$0.39 = \$208.5K$ An increase of ~\$102K 2023 116 0.9 1-Sided Adj 116 **Explanation:** 2021 Base Year numbers include approximately 6 months of a Major Markets Contracts, Credit & Collections Manager salary (\$74k and 0.5 FTE). An adjustment of \$69k and 0.5 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 7 months of a Sr. Credit / Colls Analyst salary (\$59k and 0.6 FTE). An adjustment of \$47k and 0.4 FTE has been made to reflect full year staffing levels in forecast years. 2023 Total 499 651 1,150 5.1 2024 244 0 0 244 2.7 1-Sided Adj **Explanation:** Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year. -- Collection Clerks (32 months x \$7,627 (annual salary of \$91,519 / 12 months = \$7,627)). The COVID-19 pandemic disconnection moratorium that began in March 2020 and remained in effect through September 2021 reduced the collections workload, which resulted in extended delays in hiring replacements for employees that left the department. 2024 1.5 139 1-Sided Adj **Explanation:** Hiring delays in filling temporary vacancies (due to retirements, employee movements, etc.) in 2021 base year. Project Specialist (2.5 months x \$7,367 (88,400 annual compensation / 12 months)). Collections Supervisor (2 months x \$8,561 (102,731 annual compensation / 12 months)), Collections Manager (2 months x \$10,372 (124,461 annual compensation / 12 months)), Project Manager 1 (2.5 months x \$8,387 (100,647 annual compensation / 12 months)), Technical Advisor 1 (3 months x \$7,801 (93,606 annual compensation / 12 months)), Associate Business Analyst 1 (4 months x \$4,917 (59,010 annual compensation / 12 months)), Performance Advisor (2 months x \$9,172 (110,061 annual compensation / 12 months)). 2024 27 0.0 1-Sided Adj **Explanation:** Non-Labor for annual cost of printing Collection Notice Insert that was not incurred in 2021 (due to the COVID-19 pandemic disconnection moratorium). Total cost on prior invoice to replenish stock on hand was \$26.5K. Increment to 2021 base year forecast rounded to ~\$27K.

CS - OFFICE OPERATIONS Area:

Bernardita M. Sides Witness:

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations

paid colle disc	d to collection agencies	• • •	NSE 0	<u>Total</u> 522	FTE 0.0	Adj Type				
Explanation: Non paid colle disc	n-Labor for collection a d to collection agencies	gency expe		522	0.0					
paid colle disc	d to collection agencies	• • •		ingted increm		1-Sided Adj				
	Non-Labor for collection agency expenses, i.e. anticipated incremental cost of commissions to be paid to collection agencies based on 2019 pre-COVID actuals of \$609K. Account referrals to collection agencies were suspended back in March 2020 due to the COVID-19 pandemic disconnection moratorium and projected to restart in Q3 2022. Collection agency expense in 2021 was \$87K. Hence, the full-year forecast of the increment to 2021 base year was \$609K minus \$87K = \$522K.									
2024	0	102	0	102	0.0	1-Sided Adj				
'Cor ens Fore New Prio	Non-Labor for incremental cost of signing vendor agreement (rate increased at renewal by 49% for 'Connect Check' service). This vendor service allows SoCalGas to validate the customer's identity to ensure compliance with the Fair and Accurate Credit Transactions Act (FACTA) red flag rules. Forecast based on 2019 pre-COVID 'Connect Check' volume of 534,699. New rate: 534,699 x \$0.58 = \$310.1K Prior rate: 534,699 x \$0.39 = \$208.5K An increase of ~\$102K									
2024	116	0	0	116	0.9	1-Sided Adj				
Coll to re 202 and	2021 Base Year numbers include approximately 6 months of a Major Markets Contracts, Credit & Collections Manager salary (\$74k and 0.5 FTE). An adjustment of \$69k and 0.5 FTE has been made to reflect full year staffing levels in forecast years. 2021 Base Year numbers include approximately 7 months of a Sr. Credit / Colls Analyst salary (\$59k and 0.6 FTE). An adjustment of \$47k and 0.4 FTE has been made to reflect full year staffing levels in forecast years.									
2024 Total	499	651	0	1,150	5.1					

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-i	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	3,517	3,530	3,737	3,486	3,629
Non-Labor	2,520	2,274	2,088	1,498	1,244
NSE	0	0	0	0	0
Total	6,038	5,804	5,825	4,985	4,873
FTE	40.5	39.1	40.1	36.1	37.3
Adjustments (Nominal \$) **					
Labor	30	47	-1	-11	-380
Non-Labor	-925	-845	-759	-406	-282
NSE	0	0	0	0	0
Total	-894	-798	-760	-417	-662
FTE	0.2	0.3	-0.1	-0.1	-4.4
Recorded-Adjusted (Nomina	I \$)				
Labor	3,547	3,577	3,736	3,476	3,249
Non-Labor	1,596	1,429	1,329	1,092	962
NSE	0	0	0	0	0
Total	5,143	5,006	5,065	4,568	4,211
FTE	40.7	39.4	40.0	36.0	33.0
/acation & Sick (Nominal \$)					
Labor	601	616	708	612	573
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	601	616	708	612	573
FTE	7.2	7.1	7.8	7.0	6.2
scalation to 2021\$					
Labor	478	358	249	122	0
Non-Labor	200	130	96	83	0
NSE	0	0	0	0	0
Total	678	487	345	205	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constar	nt 2021\$)				
Labor	4,627	4,550	4,694	4,210	3,822
Non-Labor	1,796	1,559	1,424	1,175	962
NSE	0	0	0	0	0
Total	6,422	6,109	6,118	5,385	4,784
FTE	47.9	46.5	47.8	43.0	39.2

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs											
	Years 2017 2018 2019 2020 2021											
Labor		30	47	-0.747	-11	-380						
Non-Labor		-925	-845	-759	-406	-282						
NSE		0	0	0	0	0						
	Total	-894	-798	-760	-417	-662						
FTE		0.2	0.3	-0.1	-0.1	-4.4						

Detail of Adjustments to Recorded:

,	tments to Recorded:										
Year	Labor	NLbr	NSE	FTE	Adj Type						
2017	30	0	0	0.2	CCTR Transf From 2200-0226.000						
Explanation:	Adjustment to move 100% of the Major Markets Credit & Collection Mgr labor costs from 2200-0226 to 2200-0354 to be consistent with the base year. Prior to 2020, the Mgr labor costs were allocated between 2200-0354 and 2200-0226 to account for both shared and non-shared service responsibilities. Going forward from 2020, 100% of the Mgr labor costs were recorded to 2200-0354 as the Major Markets Credit & Collection activities are no longer a shared service.										
2017	0	-925	0	0.0	CCTR Transf To 2200-0352.001						
Explanation:	Adjustment from WP2OO00	04.000 to WP2OO	004.001 for C	Credit and Co	ollections Postage; CE 6220450						
2017 Total	30	-925	0	0.2							
2018	47	0	0	0.3	CCTR Transf From 2200-0226.000						
Explanation:	Adjustment to move 100% of the Major Markets Credit & Collection Mgr labor costs from 2200-0226 to 2200-0354 to be consistent with the base year. Prior to 2020, the Mgr labor costs were allocated between 2200-0354 and 2200-0226 to account for both shared and non-shared service responsibilities. Going forward from 2020, 100% of the Mgr labor costs were recorded to 2200-0354 as the Major Markets Credit & Collection activities are no longer a shared service.										
•	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg	with the base year to account for both r labor costs were	r. Prior to 20 shared and recorded to 2	20, the Mgr non-shared	labor costs were allocated between service responsibilities. Going forward						
2018	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg	with the base year to account for both r labor costs were	r. Prior to 20 shared and recorded to 2	20, the Mgr non-shared	labor costs were allocated between service responsibilities. Going forward						
	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg Collection activities are no I	with the base year to account for both r labor costs were onger a shared se -845	r. Prior to 20 shared and recorded to 2 rvice. 0	20, the Mgr non-shared 2200-0354 a 0.0	labor costs were allocated between service responsibilities. Going forward s the Major Markets Credit &						
2018	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg Collection activities are no I	with the base year to account for both r labor costs were onger a shared se -845	r. Prior to 20 shared and recorded to 2 rvice. 0	20, the Mgr non-shared 2200-0354 a 0.0	labor costs were allocated between service responsibilities. Going forward is the Major Markets Credit & CCTR Transf To 2200-0352.001						
2018 Explanation:	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg Collection activities are no I 0 Adjustment from WP 2000	with the base year to account for both r labor costs were onger a shared se -845 04.000 to WP 200	r. Prior to 20 shared and recorded to 2 rvice. 0 0004.001 for	20, the Mgr non-shared 2200-0354 a 0.0 Credit and C	labor costs were allocated between service responsibilities. Going forward is the Major Markets Credit & CCTR Transf To 2200-0352.001						
2018 Explanation: 2018 Total	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg Collection activities are no I 0 Adjustment from WP 2000 47 -1 Adjustment to move 100% of 2200-0354 to be consistent 2200-0354 and 2200-0226	with the base year to account for both relator costs were onger a shared se -845 04.000 to WP 200 -845 0 of the Major Marke with the base year to account for both relator costs were	r. Prior to 20 shared and recorded to 2 rvice. 0 0004.001 for 0 ts Credit & C r. Prior to 20 shared and recorded to 2	20, the Mgr non-shared 2200-0354 a 0.0 Credit and C 0.3 -0.1 collection Mg 20, the Mgr non-shared	labor costs were allocated between service responsibilities. Going forward is the Major Markets Credit & CCTR Transf To 2200-0352.001 Collections postage; CE 6220450						
2018 Explanation: 2018 Total 2019	2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg Collection activities are no I Adjustment from WP 2000 Adjustment to move 100% of 2200-0354 to be consistent 2200-0354 and 2200-0226 from 2020, 100% of the Mg	with the base year to account for both relator costs were onger a shared se -845 04.000 to WP 200 -845 0 of the Major Marke with the base year to account for both relator costs were	r. Prior to 20 shared and recorded to 2 rvice. 0 0004.001 for 0 ts Credit & C r. Prior to 20 shared and recorded to 2	20, the Mgr non-shared 2200-0354 a 0.0 Credit and C 0.3 -0.1 collection Mg 20, the Mgr non-shared	labor costs were allocated between service responsibilities. Going forward is the Major Markets Credit & CCTR Transf To 2200-0352.001 Collections postage; CE 6220450 CCTR Transf From 2200-0226.000 r labor costs from 2200-0226 to labor costs were allocated between service responsibilities. Going forward						

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

Voor		l obor	NII ha	NCE	CTC	Adi Tuna
<u>Year</u>		<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>
2019 Total		-1	-759	0	-0.1	
2020		0	-5	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event I			-	requested fo	or recovery through a non-GRC
2020		-11	-3	0	-0.1	1-Sided Adj
explanation:	Incremental COVID- Catastrophic Event I				requested fo	or recovery through a non-GRC
2020		0	-5	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event I			-	requested fo	or recovery through a non-GRC
2020		0	-394	0	0.0	CCTR Transf To 2200-0352.001
xplanation:	Adjustment from WF	200004.000) to WP2OO004.0	001 for Cred	it and Collec	tions Postage; CE 6220450
2020 Total		-11	-406	0	-0.1	
2021		0	-3	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event I			-	requested fo	or recovery through a non-GRC
2021		0	0	0	0.0	1-Sided Adj
xplanation:	Incremental COVID- Catastrophic Event I			-	requested fo	or recovery through a non-GRC
2021		0	-2	0	0.0	1-Sided Adj
explanation:	Incremental COVID- Catastrophic Event I			-	requested fo	or recovery through a non-GRC
2021		0	-2	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event I			•	requested fo	or recovery through a non-GRC
2021		0	0	0	0.0	1-Sided Adj
xplanation:	Removing non-GRC	costs related	d to regulatory me	emorandum	accounts (R	M 300808367)
2021		0	0	0	-0.1	1-Sided Adj
explanation:	Removing non-GRC	costs related	d to regulatory me	emorandum	accounts (R	M 300808367)
2021		-377	-23	0	-4.2	1-Sided Adj
xplanation:	Removing non-GRC		d to regulatory me		·	M 300808367)
2021		-3	0	0	-0.1	1-Sided Adj
Explanation:	Removing non-GRC	costs related	d to regulatory me	emorandum	accounts.	
2021		0	-251	0	0.0	CCTR Transf To 2200-0352.001

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200004.000 - Credit and Collections

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type
	Adjustment from WP2OO004	4.000 to WP2OO004	.001 for Credit	and Collec	tions Postage; CE 6220450
2021 Total	-380	-282	0	-4.4	

Beginning of Workpaper 200004.001 - Credit and Collections Postage

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200004.001 - Credit and Collections Postage

Activity Description:

Credit and Collections postage expenses cover the cost of mailing collection notices.

Forecast Explanations:

Labor - Base YR Rec

N/A

Non-Labor - Base YR Rec

N/A

NSE - Base YR Rec

The forecast method developed for this cost category is Base YR. This method is most appropriate because the base year recorded postage is an accurate representation of current postage expenses and activity.

Summary of Results:

		In 2021\$ (000) Incurred Costs										
		Adjι	sted-Recor	Adjusted-Forecast								
Years	2017	2018	2019	2020	2021	2022	2023	2024				
Labor	0	0	0	0	0	0	0	0				
Non-Labor	0	0	0	0	0	0	0	0				
NSE	1,041	922	814	424	251	509	760	760				
Total	1,041	922	814	424	251	509	760	760				
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200004.001 - Credit and Collections Postage

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs												
Forecast	st Method Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast						
Years	3	2022	2023	2024	2022	2023	2024	2022	2023	2024			
Labor	Base YR Rec	0	0	0	0	0	0	0	0	0			
Non-Labor	Base YR Rec	0	0	0	0	0	0	0	0	0			
NSE	Base YR Rec	251	251	251	258	509	509	509	760	760			
Tota	I	251	251	251	258	509	509	509	760	760			
FTE	Base YR Rec	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	
2022	0	0	258	258	0.0	1-Sided Adj	

Explanation:

Non-Labor for postage expenses, i.e. incremental cost of mailing collection notices after notices were suspended beginning in March 2020 due to the COVID-19 disconnection moratorium (forecast of \$760K based on total 2019 pre-COVID actuals less deposit notices from residential accounts which are no longer applicable pursuant to D.20-06-003 – Disconnection Phase 1 Decision Ordering Paragraph (OP) 8 & 9). 2022 increment to base year forecast was reduced to \$509K due to delay in restarting full collection activities in 2022. See supplemental workpaper for detailed calculation.

2022 Total	0	0	258	258	0.0	
2023	0	0	509	509	0.0	1-Sided Adj

Explanation:

Non-Labor for postage expenses, i.e. incremental cost of mailing collection notices after notices were suspended beginning in March 2020 due to the COVID-19 disconnection moratorium (forecast of \$760K based on total 2019 pre-COVID actuals less deposit notices from residential accounts which are no longer applicable pursuant to D.20-06-003 – Disconnection Phase 1 Decision Ordering Paragraph (OP) 8 & 9). See supplemental workpaper for detailed calculation.

2023 Total	0	0	509	509	0.0	
2024	0	0	509	509	0.0	1-Sided Adj

Explanation:

Non-Labor for postage expenses, i.e. incremental cost of mailing collection notices after notices were suspended beginning in March 2020 due to the COVID-19 disconnection moratorium (forecast of \$760K based on total 2019 pre-COVID actuals less deposit notices from residential accounts which are no longer applicable pursuant to D.20-06-003 – Disconnection Phase 1 Decision Ordering Paragraph (OP) 8 & 9). See supplemental workpaper for detailed calculation.

2024 Total 0	0	509	509	0.0		
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Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200004.001 - Credit and Collections Postage

Determination of Adjusted-Recorded (Incurred Costs):

toation of Aujustou	-Recorded (Incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ljustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	925	845	759	394	251
Total	925	845	759	394	251
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	al \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	925	845	759	394	251
Total	925	845	759	394	251
FTE	0.0	0.0	0.0	0.0	0.0
cation & Sick (Nominal \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
scalation to 2021\$					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	116	77	55	30	0
Total	116	77	55	30	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	1,041	922	814	424	251
Total	1,041	922	814	424	251
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200004.001 - Credit and Collections Postage

Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred Co	osts		
	Years	2017	2018	2019	2020	2021
Labor		0	0	0	0	0
Non-Labor		0	0	0	0	0
NSE		925	845	759	394	251
	Total	925	845	759	394	251
FTE		0.0	0.0	0.0	0.0	0.0

Detail of Adjustments to Recorded:

Vasa	Lak		NII b	NOT	FTF	Adi: Toma
<u>Year</u>	<u>Lab</u>				<u>FTE</u>	Adj Type
2017		•	-925	925	0.0	1-Sided Adj
Explanation:	200004.001 Transfer to with non standard escala		-labor cost ele	ement 62204	50. Aligning	history to forecasting postage
2017		0	925	0	0.0	CCTR Transf From 2200-0352.000
Explanation:	Adjustment from WP2OC	0004.000 to WF	P2OO004.001	I for Credit a	nd Collection	s Postage; CE 6220450
2017 Total		0	0	925	0.0	
2018		0 -	-845	845	0.0	1-Sided Adj
Explanation:	200004.001 Transfer to with non standard escala		-labor cost ele	ement 62204	50. Aligning	history to forecasting postage
2018		0	845	0	0.0	CCTR Transf From 2200-0352.000
Explanation:	Adjustment from WP 200	O004.000 to W	P 200004.00	1 for Credit	and Collectio	ns postage; CE 6220450
						1 0 /
2018 Total		0	0	845	0.0	1 0 7
2018 Total 2019			0 -759			1-Sided Adj
	200004.001 Transfer to with non standard escala	0 -	-759	845 759	0.0	
2019		0 -	-759	845 759	0.0	1-Sided Adj
2019 Explanation:		0 - NSE from non-	-759 -labor cost ele 759	845 759 ement 62204	0.0 0.0 50. Aligning 0.0	1-Sided Adj history to forecasting postage CCTR Transf From 2200-0352.000
2019 Explanation:	with non standard escala	0 - NSE from non-	-759 -labor cost ele 759	845 759 ement 62204	0.0 0.0 50. Aligning 0.0	1-Sided Adj history to forecasting postage CCTR Transf From 2200-0352.000
2019 Explanation: 2019 Explanation:	with non standard escala	0 NSE from non- ntion. 0 0004.000 to WF	-759 -labor cost ele -759 -200004.00	759 ement 62204 0 I for Credit a	0.0 0.0 50. Aligning 0.0 nd Collection	1-Sided Adj history to forecasting postage CCTR Transf From 2200-0352.000
2019 Explanation: 2019 Explanation: 2019 Total	with non standard escala Adjustment from WP2OC	NSE from non- tion. 0 0004.000 to WF 0 0 NSE from non-	759 -labor cost ele 759 -200004.002 0 -394	845 759 ement 62204 0 I for Credit a 759 394	0.0 0.0 50. Aligning 0.0 nd Collection 0.0 0.0	1-Sided Adj history to forecasting postage CCTR Transf From 2200-0352.000 s Postage; CE 6220450
2019 Explanation: 2019 Explanation: 2019 Total 2020	with non standard escalar Adjustment from WP2O0 200004.001 Transfer to	NSE from non- tion. 0 0004.000 to WF 0 0 NSE from non-	759 -labor cost ele 759 -200004.002 0 -394	845 759 ement 62204 0 I for Credit a 759 394	0.0 0.0 50. Aligning 0.0 nd Collection 0.0 0.0	1-Sided Adj history to forecasting postage CCTR Transf From 2200-0352.000 s Postage; CE 6220450

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200004.001 - Credit and Collections Postage

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adi Type
2020 Total	0	0	394	0.0	
2021	0	-251	251	0.0	1-Sided Adj
Explanation:	2OO004.001 Transfer to no collections postage).	n standard escala	ition (NSE) fr	om non-labor	cost element 6220450 (credit and
2021	0	251	0	0.0	CCTR Transf From 2200-0352.000
Explanation:	Adjustment from WP2OO00	4.000 to WP2OO	004.001 for C	Credit and Co	llections Postage; CE 6220450
2021 Total	0	0	251	0.0	

Supplemental Workpapers for Workpaper 200004.001

Credit and Collections Postage Forecast Supplemental Workpaper

			2019 Actuals (Deposit Notices for Non-													
ne	Volume	2019 Actuals	Residential Accounts Only)	Forecast												
	1 Collection Notices	1,721,238	1,721,238	1,721,238												
	2 Deposit Warning A Letters	66,809	5,570	5,570												
	3 Deposit Warning B Letters	31,573	3,648	3,648												
	4 Total Collection Notices	1,819,620	1,730,456	1,730,456	Line 1 + Line 2	+ Line 3										
	5		2021 postage rate 2022 dollar forecast	\$0.439												
			(assumes no rate increase from													
			2021 postage rate and tentative													
			delay in restarting full collection													
	6		activities by six months)	\$508.818	Line 19											
			2023 dollar forecast	,												
			(assumes no rate increase from													
	7		2021 postage rate)	\$759.670	Line 4 * Line 5											
			2024 dollar forecast	,												
			(assumes no rate increase from													
	8		2021 postage rate)	\$759,670	Line 4 * Line 5											
	9															
	10															
	11															
	12		2021 actual volume 2023 & 2024 annual forecast													
	13		volume	587,622	Limited collection	n activities due	to COVID	9 disconne	ction morat	orium in 20	21					
		021 actual vol	ume divided by forecast volume)	1,730,456	Line 4											
	15		• • • • • • • • • • • • • • • • • • • •		Line 13 / Line 1	4										
	16															
	17					Limited collection	on activities	in 1st half c	of 2022		Tentative r	estart to full	collection a	ctivities in 2	2nd half of	2022
	18		2022 dollar forecast	TOTAL	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Jul22	Aug22	Sep22	Oct22	Nov22	Dec22
	19			\$508,818	\$21,497	\$21,497	\$21,497	\$21,497	\$21,497	\$21,497	\$63,306	\$63,306	\$63,306	\$63,306	\$63,306	\$63,30
	20			. , ,	. , .	(Line 4	x Line 5 x Li				, , , , , , ,	. , ,		ine 5) / 12		

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Beginning of Workpaper 200005.000 - Remittance Processing

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

Activity Description:

Remittance Processing provides printing and inserting services for customer bills, notices, letters and other customer correspondence as well as management support for payment processing activities. Expenses include the labor costs associated with these activities as well as non-labor costs for paper stock, bill forms, envelopes, stationery items, printer and inserter machine maintenance and associated consumable supplies.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Remittance Processing O &M costs. These costs are driven by the volumes of bills, notices and payments which are impacted by customer growth as well as customer choice of billing and payment channels. For these reasons, the Base Year 2021 is used as basis to forecast TY2024, plus adjustments for cost increases and savings from these activities.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Remittance Processing O &M costs. These costs are driven by the volumes of bills, notices and payments which are impacted by customer growth as well as customer choice of billing and payment channels. For these reasons, the Base Year 2021 is used as basis to forecast TY 2024, plus adjustments for cost increases and savings from these activities.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

		In 2021\$ (000) Incurred Costs							
		Adju	sted-Recor	Ad	justed-Fored	cast			
Years	2017	2018	2019	2020	2021	2022	2023	2024	
Labor	1,948	2,041	1,936	2,126	2,201	3,157	3,157	3,157	
Non-Labor	4,533	3,570	4,299	4,384	3,758	4,223	4,075	3,926	
NSE	0	0	0	0	0	0	0	0	
Total	6,480	5,611	6,235	6,510	5,959	7,380	7,232	7,083	
FTE	22.6	23.6	22.2	24.2	24.8	35.3	35.3	35.3	

CS - OFFICE OPERATIONS Area:

Bernardita M. Sides Witness:

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

Summary of Adjustments to Forecast:

			In 202	1 \$(000) Ir	ncurred Co	sts					
Forecast	t Method	Bas	Base Forecast			ast Adjust	ments	Adjus	Adjusted-Forecast		
Years	s	2022	2022 2023 2024 2022 2023 2024				2022	2023	2024		
Labor	Base YR Rec	2,201	2,201	2,201	956	956	956	3,157	3,157	3,157	
Non-Labor	Base YR Rec	3,758	3,758	3,758	465	317	168	4,223	4,075	3,926	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ıl	5,959	5,959	5,959	1,421	1,273	1,124	7,380	7,232	7,083	
FTE	Base YR Rec	24.8	24.8	24.8	10.5	10.5	10.5	35.3	35.3	35.3	

Forecast Adjustr	ment Details:									
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type				
2022	442	0	0	442	5.4	1-Sided Adj				
Explanation:	Staffing at full compleme and delay in filling vacan paid hours * 39.17 * 5.4	cies, the avera	age pay for a l		• •					
2022	85	0	0	85	1.0	1-Sided Adj				
Explanation:	Increased workload due and as a result adding 1 Adding 1 FTE at \$40.92	FTE at \$40.92			•					
2022	0	610	0	610	0.0	1-Sided Adj				
Explanation:	ADA Accessibility effort in improvements of \$750K \$140K.ADA forecast of \$	based on MOI	J guidance). (Cost Center	2200-2330) 202	21 Non-Labor actual of				
2022	0	-19	0	-19	0.0	1-Sided Adj				
Explanation:	Vendor's fees for fewer of calculation.	onsolidator e-	Bills delivered	l. See supple	mental workpa	per for detailed				
2022	0	-126	0	-126	0.0	1-Sided Adj				
Explanation:	Savings from combined of e-bills. See supplementa			•	ıction due to su	ppressed bills and				
2022	229	0	0	229	2.1	1-Sided Adj				
Explanation:	Staffing at full compleme average salary of \$108,9	•	•		s from LTD and	l capital project with an				
2022	200	0	0	200	2.0	1-Sided Adj				
Explanation:	As recommended by Internal Audit adding two Advisor positions needed for enhanced financial reporting requirements (2 FTEs x 100,000 salary = \$200,000)									
2022 Total	956	465	0	1,421	10.5					
2023	85	0	0	85	1.0	1-Sided Adj				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

workpaper.	200003.000 - Neii	illiance Froces	ssiriy			
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	Increased workload due and as a result adding 1 Adding 1 FTE at \$40.92	I FTE at \$40.9			•	
2023	0	610	0	610	0.0	1-Sided Adj
Explanation:	ADA Accessibility effort improvements of \$750K \$140K.ADA forecast of	based on MO	U guidance).	(Cost Center 2	2200-2330) 20	21 Non-Labor actual of
2023	442	0	0	442	5.4	1-Sided Adj
Explanation:	Staffing at full complement and delay in filling vacal paid hours * 39.17 * 5.4	ncies, the aver	age pay for a			
2023	0	-40	0	-40	0.0	1-Sided Adj
Explanation:	Vendor's fees for fewer calculation.	consolidator e	-Bills delivere	d. See supple	mental workpa	per for detailed
2023	0	-253	0	-253	0.0	1-Sided Adj
Explanation:	Savings from combined e-bills. See supplement			•	ction due to su	ppressed bills and
2023	229	0	0	229	2.1	1-Sided Adj
Explanation:	Staffing at full complement average salary of \$108,	_	_	• •	s from LTD and	l capital project with an
2023	200	0	0	200	2.0	1-Sided Adj
Explanation:	As recommended by Intreporting requirements		_	-	eeded for enha	anced financial
2023 Total	956	317	0	1,273	10.5	
2024	85	0	0	85	1.0	1-Sided Adj
Explanation:	Increased workload due and as a result adding 1 Adding 1 FTE at \$40.92	I FTE at \$40.9				
2024	0	610	0	610	0.0	1-Sided Adj
Explanation:	ADA Accessibility effort improvements of \$750K \$140K.ADA forecast of	based on MO	U guidance).	(Cost Center 2	2200-2330) 20	21 Non-Labor actual of
2024	442	0	0	442	5.4	1-Sided Adj
Explanation:	Staffing at full complement and delay in filling vacal paid hours * 39.17 * 5.4	ncies, the aver	age pay for a			
2024	0	-61	0	-61	0.0	1-Sided Adj
Explanation:	Vendor's fees for fewer calculation.	consolidator e	-Bills delivere	d. See supple	mental workpa	per for detailed

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type		
2024	0	-381	0	-381	0.0	1-Sided Adj		
Explanation:	Savings from combined electronic bills - Forms & Envelopes reduction due to suppressed bills and e-bills. See supplemental workpaper for detailed calculation.							
2024	229	0	0	229	2.1	1-Sided Adj		
Explanation:	Staffing at full complement, returning 2.1 management employees from LTD and capital project with an average salary of \$108,950. (2.1 FTEs * \$108,950 = \$228,794)							
2024	200	0	0	200	2.0	1-Sided Adj		
Explanation:	As recommended by Internal Audit adding two Advisor positions needed for enhanced financial reporting requirements (2 FTEs x 100,000 salary = \$200,000)							
2024 Total	956	168	0	1,124	10.5			

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

Determination of Adjusted-Recorded (Incurred Costs):

	-Recorded (incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	1,493	1,604	1,541	1,767	1,873
Non-Labor	4,028	3,273	4,010	4,080	3,765
NSE	0	0	0	0	0
Total	5,521	4,878	5,551	5,847	5,638
FTE	19.3	20.0	18.6	20.3	20.9
justments (Nominal \$) **					
Labor	0	0	0	-12	-3
Non-Labor	0	0	0	-8	-7
NSE	0	0	0	0	0
Total	0	0	0	-19	-9
FTE	0.0	0.0	0.0	-0.1	-0.1
corded-Adjusted (Nomin	al \$)				
Labor	1,493	1,604	1,541	1,755	1,871
Non-Labor	4,028	3,273	4,010	4,073	3,758
NSE	0	0	0	0	0
Total	5,521	4,878	5,551	5,828	5,629
FTE	19.2	20.0	18.6	20.2	20.8
cation & Sick (Nominal \$	5)				
Labor	253	276	292	309	330
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	253	276	292	309	330
FTE	3.4	3.6	3.6	4.0	4.0
calation to 2021\$					
Labor	201	160	103	61	0
Non-Labor	505	297	289	311	0
NSE	0	0	0	0	0
Total	706	457	392	373	0
FTE	0.0	0.0	0.0	0.0	0.0
corded-Adjusted (Consta	ant 2021\$)				
Labor	1,948	2,041	1,936	2,126	2,201
Non-Labor	4,533	3,570	4,299	4,384	3,758
NSE	0	0	0	0	0
Total	6,480	5,611	6,235	6,510	5,959
FTE	22.6	23.6	22.2	24.2	24.8

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs							
	Years	2017	2018	2019	2020	2021	
Labor		0	0	0	-12	-3	
Non-Labor		0	0	0	-8	-7	
NSE		0	0	0	0	0	
	Total		0	0 -	-19	-9	
FTE		0.0	0.0	0.0	-0.1	-0.1	

Detail of Adjustments to Recorded:

<u>Year</u>		<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2017 Total		0	0	0	0.0	
2018 Total		0	0	0	0.0	
2019		0	3	0	0.0	CCTR Transf From 2200-0678.000
Explanation:	Adjustment to transfe 300806671	r ADA costs	from cc 2200-067	8, IO FG9	033302200 to	applicable cc 2200-2330, IO
2019		0	-3	0	0.0	CCTR Transf To 2200-2330.000
Explanation:	Adjustment to transfer ADA costs from cc 2200-0678, IO FG9033302200 to applicable cc 2200-2330, IO 300806671					
2019 Total		0	0	0	0.0	
2020		-12	-2	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).					
2020		0	-5	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).					
2020		0	0	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).					
2020		0	4	0	0.0	CCTR Transf From 2200-0678.000
Explanation:	Transfer ADA costs from cost center 2200-0678 and I/O FG9033302200 • to applicable cost center 2200-2330 and I/O 300806671 CE:6221080					
2020	3 3	0	-4	0	0.0	CCTR Transf To 2200-2330.000

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.000 - Remittance Processing

Year		Labor	NLbr	NSE	FTE	Adi Type
Explanation:	Transfer ADA costs • to applicable cost CE:6221080			and I/O FG9	033302200	
2020 Total		-12	-8	0	-0.1	
2021		0	-2	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event		-		requested fo	r recovery through a non-GRC
2021		0	-1	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event				requested fo	r recovery through a non-GRC
2021		0	0	0	0.0	1-Sided Adj
Explanation:	Incremental COVID- Catastrophic Event				requested fo	r recovery through a non-GRC
2021		0	-5	0	0.0	1-Sided Adj
Explanation:	Removing non-GRO	costs related to	regulatory me	morandum	accounts (RI	М 300808367)
2021		-3	0	0	-0.1	1-Sided Adj
Explanation:	Removing non-GRO	costs related to	regulatory me	morandum	accounts (RI	M 300808367)
2021 Total		-3	-7	0	-0.1	

Supplemental Workpapers for Workpaper 200005.000

Remittance Processing Supplemental Workpaper

			2022	2023	2024	_
Line	Ver	ndor's fees for e-Bills delivered				
	1	Rate	\$0.21	\$0.21	\$0.21	
	2	Increment volume	(92,830)	(97,575)	(99,876)	
	3	Increment cost	(\$19,494)	(\$20,491)	(\$20,974)	Line 1 X Line 2
	4	To the base year	(\$19,494)	(\$39,985)	(\$60,959)	Line 3
	5					
	6 Sav	rings due to paperless bills				
	7	Rate	\$0.0456	\$0.0456	\$0.0456	
	8	Increment volume	2,764,231	2,783,956	2,809,823	
	9	Increment cost	(\$126,049)	(\$126,948)	(\$128,128)	Line 7 X Line 8
	10	To the base year	(\$126,049)	(\$252,997)	(\$381,125)	Line 9

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Beginning of Workpaper 200005.001 - Remittance Processing Postage

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200005.001 - Remittance Processing Postage

Activity Description:

This cost center group is used to track postage costs associated with mailing of the SoCalGas's customer bills, notices, letters, and customer correspondence.

Forecast Explanations:

Labor - Base YR Rec

IN/A

Non-Labor - Base YR Rec

N/A

NSE - Base YR Rec

A Base Year forecasting methodology was applied to project Remittance Processing Postage O &M costs. Postage for bill delivery includes postage for paper bills and notices mailed through the United States Postal Service (USPS). The postage expense depends on postage rates which are determined by the USPS and the volume of paper bills and notices which are impacted by customer growth as well as electronic bill adoption levels. For these reasons, Base Year 2021 is used as the basis to forecast TY 2024, plus adjustments for postage rate changes for paper bills and notices mailed through USPS and savings from paperless billing (MyAccount) and electronic bill delivery to customers' home banking websites.

Summary of Results:

	In 2021\$ (000) Incurred Costs											
		Adjι	ısted-Recor	ded		Ad	justed-Fore	ecast				
Years	2017	2018	2019	2020	2021	2022	2023	2024				
Labor	0	0	0	0	0	0	0	0				
Non-Labor	0	0	0	0	0	0	0	0				
NSE	17,758	16,730	15,402	14,239	12,760	11,707	10,637	9,550				
Total	17,758	16,730	15,402	14,239	12,760	11,707	10,637	9,550				
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.001 - Remittance Processing Postage

Summary of Adjustments to Forecast:

			In 202	1 \$(000) li	ncurred Co	sts				
Forecast	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years		2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	0	0	0	0	0	0	0	0	0
Non-Labor	Base YR Rec	0	0	0	0	0	0	0	0	0
NSE	Base YR Rec	12,760	12,760	12,760	-1,053	-2,123	-3,210	11,707	10,637	9,550
Total		12,760	12,760	12,760	-1,053	-2,123	-3,210	11,707	10,637	9,550
FTE	Base YR Rec	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Forecast Adjustment Details:

i Olecasi Aujusii	nent Details.								
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type			
2022	0	0	86	86	0.0	1-Sided Adj			
Explanation:	Postage required due to	growth. See s	supplementa	l workpaper fo	r detailed calcu	ılation.			
2022	0	0	4	4	0.0	1-Sided Adj			
Explanation:	Postage required due to	rate change.	See supplem	nental workpar	per for detailed	calculation.			
2022	0	0	-1,128	-1,128	0.0	1-Sided Adj			
Explanation:	tion: Postage savings from combined electronic bills due to anticipated increase in customer paperless adoption. See supplemental workpaper for detailed calculation.								
2022	0	0	-15	-15	0.0	1-Sided Adj			
Explanation:	Postage savings from combined electronic bills due to rate change. See supplemental workpaper for detailed calculation.								
2022 Total	0	0	-1,053	-1,053	0.0				
2023	0	0	-2,264	-2,264	0.0	1-Sided Adj			
Explanation:	Postage savings from coadoption. See supplement				ited increase in	customer paperless			
2023	0	0	152	152	0.0	1-Sided Adj			
Explanation:	Postage required due to supplemental workpape	-		l workpaper fo	r detailed calcu	ılation. See			
2023	0	0	4	4	0.0	1-Sided Adj			
Explanation:	Postage required due to	rate change.	See supplem	nental workpap	per for detailed	calculation.			
2023	0	0	-15	-15	0.0	1-Sided Adj			
Explanation:	 Postage savings from combined electronic bills due to rate change. See supplemental workpaper for detailed calculation. 								
2023 Total	0	0	-2,123	-2,123	0.0				
2024	0	0	211	211	0.0	1-Sided Adj			
Explanation:	Postage required due to	growth. See s	supplementa	l workpaper fo	r detailed calcu	ılation.			
2024	0	0	4	4	0.0	1-Sided Adj			
Note: Totala mai	inaluda raundina diffara								

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200005.001 - Remittance Processing Postage

<u>Year</u>	Labor	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	Postage required due to r	ate change.	See supplen	nental workpap	er for detailed	calculation.
2024	0	0	-3,410	-3,410	0.0	1-Sided Adj
Explanation:	Postage savings from coradoption. See supplement			•	l increase in cu	stomer paperless
2024	0	0	-15	-15	0.0	1-Sided Adj
Explanation:	Postage savings from cordetailed calculation.	nbined elect	ronic bills du	e to rate chang	e. See supplen	nental workpaper for
2024 Total	0	0	-3,210	-3,210	0.0	

Area: CS - OFFICE OPERATIONS

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Category: A. CS - Office Operations
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Workpaper: 200005.001 - Remittance Processing Postage

Determination of Adjusted-Recorded (Incurred Costs):

crimination of Aujustea	-Recorded (Incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	15,913	15,412	14,262	13,177	13,302
NSE	0	0	0	0	0
Total	15,913	15,412	14,262	13,177	13,302
FTE	0.0	0.0	0.0	0.0	0.0
ljustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	-15,913	-15,412	-14,262	-13,177	-13,302
NSE	15,779	15,338	14,367	13,228	12,760
Total	-134	-74	104	51	-541
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	al \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	15,779	15,338	14,367	13,228	12,760
Total	15,779	15,338	14,367	13,228	12,760
FTE	0.0	0.0	0.0	0.0	0.0
cation & Sick (Nominal \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
scalation to 2021\$					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	1,978	1,392	1,035	1,011	0
Total	1,978	1,392	1,035	1,011	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	17,758	16,730	15,402	14,239	12,760
Total	17,758	16,730	15,402	14,239	12,760
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200005.001 - Remittance Processing Postage

Summary of Adjustments to Recorded:

		In Nomina	al \$ (000) Incurred (Costs		
	Years	2017	2018	2019	2020	2021
Labor		0	0	0	0	0
Non-Labor		-15,913	-15,412	-14,262	-13,177	-13,302
NSE		15,779	15,338	14,367	13,228	12,760
	Total	-134	-74	104	51	-541
FTE		0.0	0.0	0.0	0.0	0.0

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	NLbr	NSE	<u>FTE</u>	Adj Type	
2017	0	-134	0	0.0	1-Sided Adj	
Explanation:	To true-up postage expenses	Cost Element:	6220450			
2017	0	-15,779	15,779	0.0	1-Sided Adj	
Explanation:	To move postage expenses to	NSE Cost Elen	nent: 6220450)		
2017 Total	0	-15,913	15,779	0.0		
2018	0	-74	0	0.0	1-Sided Adj	
Explanation:	To true-up postage expenses	Cost Element:	6220450			
2018	0	-15,338	15,338	0.0	1-Sided Adj	
Explanation:	Transfer to NSE from non-labor	or Cost Element	t: 6220450			
2018 Total	0	-15,412	15,338	0.0		
2019	0	104	0	0.0	1-Sided Adj	
Explanation:	To true-up postage expenses	Cost Element:	6220450			
2019	0	-14,367	14,367	0.0	1-Sided Adj	
Explanation:	Transfer to NSE from non-labor	or Cost Element	:: 6220450			
2019 Total	0	-14,262	14,367	0.0		
2020	0	51	0	0.0	1-Sided Adj	
Explanation:	To true-up postage expenses	Cost Element	: 6220450			
2020	0	-13,228	13,228	0.0	1-Sided Adj	
Explanation:	Transfer to NSE from non-labor 2200-0678 and I/O FG903330 Cost Element: 6221080				and I/O 300806671	
2020 Total	0	-13,177	13,228	0.0		

Area: CS - OFFICE OPERATIONS

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Category-Sub: 1. CS - Office Operations

Workpaper: 200005.001 - Remittance Processing Postage

<u>Year</u>		<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2021		0	-54	0	0.0	1-Sided Adj
Explanation:	Incremental COVID			•	requested fo	or recovery through a non-GRC
2021		0	-434	0	0.0	1-Sided Adj
Explanation:	Removing non-GR0 300815073)	C costs related	d to regulatory	memorandum	accounts (R	M 300808367 and CPPMA
2021		0	-53	0	0.0	1-Sided Adj
Explanation:	To true-up postage	expenses.				
2021		0	-12,752	12,752	0.0	1-Sided Adj
Explanation:	To move postage e	xpense to NSI	Ξ.			
2021		0	-8	8	0.0	1-Sided Adj
Explanation:	To move postage e	xpense to NS	Ξ.			
2021 Total		0	-13,302	12,760	0.0	

Supplemental Workpapers for Workpaper 200005.001

Line		Postage Supplemental Workpaper										
1 Po	stage											
2			Actual	Actual	Actual	Actual	Actual	Actual	Forecast	Forecast	Forecast	
3			2016	2017	2018	2019	2020	2021	2022	2023	2024	
4												
	tal Active N		5,700,917	5,743,571	5,776,600	5,811,748	5,845,774	5,873,160	5,915,878	5,958,210	5,999,248	
6		Meter Growth		42654	33029	35148	34026	27386	42718	42332	41038	Line 5 (year-over-year change)
7 8												
-	lume	Bills & Letters										
10	Julie	Bills & Letters										
11		Billing Letters	70,706	66,602	65,586	162,387	119,127	112,541	106,486	100,098	93,588	Line 5 * Line 19
12		Paper Bills	44,670,322	42,897,666	40,394,189	37,472,147	34,270,033	31,573,603	28,987,802	26,335,288	23,637,037	Line 5 * Line 20
13		My Account Suppressed Bills	20,717,514	22,617,742	25,238,545	27,692,545	30,728,997	33,466,430	36,323,491	39,205,022	42,114,721	Line 5 * Line 21
14		Consolidator e-Bills Delivered	3,310,326	3,297,430	3,101,082	3,237,796	3,203,706	3,109,928	3,017,098	2,919,523	2,819,647	Line 5 * Line 22
15		Total	68,768,868	68,879,440	68,799,402	68,564,875	68,321,863	68,262,502	68,434,877	68,559,931	68,664,993	SUM Line 11:14
16												
17												
18		Bills & Letters Per Meter										
19		Billing Letters	0.01	0.01	0.01	0.03	0.02	0.02	0.02	0.02	0.02	
20 21		Paper Bills My Account Suppressed Bills	7.84 3.63	7.47 3.94	6.99 4.37	6.45 4.76	5.86 5.26	5.38 5.70	4.90 6.14	4.42 6.58	3.94 7.02	
22		Consolidator e-Bills Delivered	0.58	0.57	0.54	0.56	0.55	0.53	0.51	0.49	0.47	
23		Total	12.06	11.99	11.91	11.80	11.69	11.63	11.57	11.51	11.45	
24		. Gtu.		11.55	11.01	11.00	11.05	11.05	11.07	11.01		
25												
26												
27		Total Bills Per Meter	12.05	11.98	11.90	11.77	11.67	11.61	11.55	11.49	11.43	SUM Line 20:22
28												
29		Letters Per Meter	0.01	0.01	0.01	0.03	0.02	0.02	0.02	0.02	0.02	Line 19
30												
31								2024	2000	2000		
32							-	2021	2022	2023	2024	
33 34		Billing Letters					Average rate	\$0.4390	\$0.4390	\$0.4390	\$0.4390	(2021) Line 41/Line 11
35		Paper Bills					Average rate	\$0.4020	\$0.4020	\$0.4330	\$0.4020	Line 34
36		My Account Suppressed Bills					Average rate	\$0.4080	\$0.4080	\$0.4080	\$0.4080	Line 35
	stal Rate	Consolidator e-Bills Delivered					Average rate	\$0.4080	\$0.4080	\$0.4080	\$0.4080	Line 36
38						Average r	ate - Combined	\$0.4050	\$0.4060	\$0.4060	\$0.4060	Line 45/Line 15
39						_	=					
40												
41		Billing Letters	\$28,582	\$26,823	\$26,738	\$66,858	\$49,853	\$49,366	\$46,747	\$43,943	\$41,085	Line 11*Line 34
42		Paper Bills	\$16,982,603	\$15,752,509	\$15,311,101	\$14,299,720	\$13,178,638	\$12,702,801	\$11,653,096	\$10,586,786	\$9,502,089	Line 12*Line 35
43		My Account Suppressed Bills	\$7,881,072	\$8,447,920	\$9,542,675	\$10,607,011	\$12,011,493	\$13,641,012	\$14,819,984	\$15,995,649	\$17,182,806	Line 13*Line 36
44		Consolidator e-Bills Delivered	\$1,240,220	\$1,209,697	\$1,147,211	\$1,214,544	\$1,229,169	\$1,267,616	\$1,230,976	\$1,191,165	\$1,150,416	Line 14*Line 37
45 Po 46	stage	Total	\$26,132,477	\$25,436,949	\$26,027,725	\$26,188,133	\$26,469,153	\$27,660,796	\$27,750,803	\$27,817,543	\$27,876,396	SUM Line 41:44
46												
47		Billing Letters		0.1%	0.1%	0.2%	0.2%	0.2%	0.2%	0.1%	0.1%	Line 11/Line 15
49		Paper Bills		62.3%	58.7%	54.7%	50.2%	46.3%	42.4%	38.4%	34.4%	Line 12/Line 15
50		My Account Suppressed Bills		32.8%	36.7%	40.4%	45.0%	49.0%	53.1%	57.2%	61.3%	Line 13/Line 15
51		Consolidator e-Bills Delivered		4.8%	4.5%	4.7%	4.7%	4.6%	4.4%	4.3%	4.1%	Line 14/Line 15
52		Total		100%	100%	100%	100%	100%	100%	100%	100%	SUM Line 48:51
53												

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Line										
54		Inc	remental Volume				Postage	savings due to gro	wth	
55		2022	2023	2024			2022	2023	2024	
56	Billing Letters	(6,055)	(6,388)	(6,510)	Line 11 (year-over-year change)	Combined Electronic Bills				
57	Paper Bills	(2,585,801)	(2,652,514)	(2,698,251)	Line 12 (year-over-year change)	Volume	2,764,231	2,783,956	2,809,823	SUM Line 58:59
58	My Account Suppressed Bills	2,857,061	2,881,531	2,909,699	Line 13 (year-over-year change)	Year-over-Year	(1,127,806)	(1,135,854)	(1,146,408)	SUM Line 87:88
59	Consolidator e-Bills Delivered	(92,830)	(97,575)	(99,876)	Line 14 (year-over-year change)	Change against base year	(\$1,127,806)	(\$2,263,660)	(\$3,410,068)	
60	Total	172,375	125,054	105,062	SUM Line 56:59					
61	-				•					
62							Postage sa	vings due to rate	change	
63							2022	2023	2024	
64	_	Inc	remental Postage			Combined Electronic Bills				
65		2022	2023	2024		Volume	39,340,589	42,124,545	44,934,368	SUM Line 13:14
66	Billing Letters	(\$2,619)	(\$2,804)	(\$2,858)	Line 41 (year-over-year change)	Year-over-Year	(\$14,526)	\$0	\$0	SUM Line 98:99
67	Paper Bills	(\$1,049,705)	(\$1,066,310)	(\$1,084,697)	Line 42 (year-over-year change)	Change against base year	(\$14,526)	(\$14,526)	(\$14,526)	
68	My Account Suppressed Bills	\$1,178,972	\$1,175,665	\$1,187,157	Line 43 (year-over-year change)					
69	Consolidator e-Bills Delivered	(\$36,640)	(\$39,811)	(\$40,749)	Line 44 (year-over-year change)					
70	Total	\$90,007	\$66,740	\$58,853	SUM Line 66:69					
71	=				•					
72										
73		Blended	rates without increases							
74	-	2022	2023	2024	•					
75	-	0	0	0	Blended rate					
76	Billing Letters	\$0.4390	\$0.4390	\$0.4390	\$0.4390					
77	Paper Bills	\$0.4020	\$0.4020	\$0.4020						
78	My Account Suppressed Bills	\$0.4080	\$0.4080	\$0.4080						
79	Consolidator e-Bills Delivered	\$0.4080	\$0.4080	\$0.4080						
80		7	*******	*******	***************************************					
81										
82										
83		Increment	al postage due to growt	h						
84	-	2022	2023	2024						
85	- Billing Letters	(\$2,658)	(\$2,804)		Line 56 * Line 76					
86		(\$1,039,492)	(\$1,066,311)		Line 57 * Line 77					
87	My Account Suppressed Bills	\$1,165,681	\$1,175,665		Line 58 * Line 78					
88	Consolidator e-Bills Delivered	(\$37,875)	(\$39,811)		Line 59 * Line 79					
89	Year-over-Year	\$85,656	\$66,739		SUM Line 85:88					
90	Change against base year	\$85,656	\$152,395	\$211,248	30W Line 83.88					
91	Change against base year	265,050	Ç132,393	J211,240						
92										
93		Incremental	postage due to rate chai	nge						
93	-	2022	2023	2024						
95	-	2022	2023	2024	•					
95 96	Billing Letters	\$39	\$0	ćn	Line 66 - Line 85					
96	•	\$39 (\$10,213)	\$0 \$1		Line 67 - Line 85					
	Paper Bills									
98	My Account Suppressed Bills	\$13,291	\$0 \$0	•	Line 68 - Line 87					
99	Consolidator e-Bills Delivered	\$1,235	\$0		Line 69 - Line 88					
100	Year-over-Year	\$4,351	\$1		SUM Line 96:99					
101	Change against base year	\$4,351	\$4,352	\$4,352						

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Beginning of Workpaper 200006.000 - Customer Service Other Office Operations and Technology

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Activity Description:

CSOO Ops and Tech is comprised of the following: 1. The SVP and VP of Customer Services provide oversight and leadership for all CS activities including executive support as well costs associated with a summer internship program. 2. Customer Operations Technology ("COT") provides business systems support including: Business requirements definition, analysis and prioritization; Quality assurance, user acceptance and regression testing of applications; Responding to and coordinating with IT on system issues; Compiling and publishing system change release notes; Administering user access and privileges to customer applications; and Facilitating internal requests for data from customer systems. 3. Customer Data Privacy and Energy Data Sharing develops and manages the programs for protecting customer information and sharing energy use data. The company is focused on developing capabilities (including people, processes and technologies) to safeguard and advocate for customer privacy while meeting Federal and State privacy obligations as well as industry-accepted best practices. SoCalGas has a dedicated program manager and system administrator dedicated to these activities. 4. CS Technology Project Management develops and manages the governance and standards for CS technology projects, and monitors and reports on project status. Including the following activities: Project identification, prioritization and approval; Business case development; risk and issue tracking; Cross project dependency identification and management; Schedule and budget tracking; Change control; Project close-out and transition to ongoing business support; and Consolidated project status reporting. 5. The financial analysis group involves tracking and analysis of financial performance for the CS activities.

Forecast Explanations:

Labor - Base YR Rec

A base year forecasting methodology was applied to project Customer Services Other Office Ops and Technology O&M costs. The base year methodology is appropriate because it reflects the growing level of support required as the number of technology projects increases. It also reflects the increased support required as the number and complexity of customer technology applications has grown. These costs are not reflected in historical averages, but are planned to continue in the forecast years.

Non-Labor - Base YR Rec

A base year forecasting methodology was applied to project Customer Services Other Office Ops and Technology O&M costs. The base year method is appropriate because it reflects the growing level of support required as the number of technology projects increases. It also reflects the increased support required as the number and complexity of customer technology applications has grown. These costs are not reflected in historical averages, but are planned to continue in the forecast years.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Summary of Results:

		In 2021\$ (000) Incurred Costs										
	Adjusted-Recorded					Adjusted-Forecast						
Years	2017	2018	2019	2020	2021	2022	2023	2024				
Labor	2,318	2,821	2,803	3,468	3,699	4,841	5,043	5,243				
Non-Labor	477	614	100	234	2,407	1,733	945	945				
NSE	0	0	0	0	0	0	0	0				
Total	2,795	3,435	2,903	3,702	6,105	6,574	5,988	6,188				
FTE	22.4	27.0	24.2	30.0	30.7	41.0	42.7	44.7				

CS - OFFICE OPERATIONS Area:

Witness: Bernardita M. Sides

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs											
Forecas	t Method	Bas	Base Forecast			Forecast Adjustments			Adjusted-Forecast			
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024		
Labor	Base YR Rec	3,699	3,699	3,699	1,142	1,344	1,544	4,841	5,043	5,243		
Non-Labor	Base YR Rec	2,407	2,407	2,407	-674	-1,462	-1,462	1,733	945	945		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Tota	ıl	6,105	6,105	6,105	468	-118	82	6,573	5,987	6,187		
FTE	Base YR Rec	30.7	30.7	30.7	10.3	12.0	14.0	41.0	42.7	44.7		

		30.7	30.7	30.7	10.5	12.0 14.0	41.0 42.7	44.7			
Forecast Adjus	stment Details:										
<u>Year</u>	<u>Labo</u>	<u>or</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type				
2022		0	-225	0	-225	0.0	1-Sided Adj				
Explanation:	was fully paid in mandated Priva	(CC 2534) Non labor Professional Services costs - Firm fixed bid costs of \$225K per work order that was fully paid in 2021. This adjustment is for a California Public Utilities Commissioner (CPUC) mandated Privacy/Security controls assessment and occurs every GRC cycle. No need to plan for this every year and next cycle will be after 2024.									
2022	7	73	0	0	73	0.7	1-Sided Adj				
Explanation:	major business	and regulate se (RAMP),	tions. To su Risk Spend	ipport Gei ling Accoi	neral Rate Ca ıntability Rep	se (GRC), Risk ort (RSAR), and	perational impacts of Assessment and other regulatory				
2022		0	-122	0	-122	0.0	1-Sided Adj				
Explanation:	(CC 2534) Non a regular emplo					•	O&M labor to fill PM3 as				
2022	23	39	0	0	239	2.3	1-Sided Adj				
Explanation:	3/4 = \$120K as salary x 7/12 =	ssuming Apr \$67K; Full y s of actual la	il 2022 star year Privac abor expen	t date; Fu y Analyst se is inclu	ll year Privacy Labor costs = ded in the 20	y Advisor Labor o \$90K actual sal	as employee of \$160K x costs - \$115K actual lary x 7/12 = \$52K. s. Total Incremental				
2022	1	16	0	0	16	0.1	1-Sided Adj				
Explanation:	California Cons	sumer Priva	cy Act (CCI	PA) memo	randum acco		as charged to the year. Business Manager 0 X 10%= 16K).				
2022	2	<u>2</u> 9	0	0	29	0.2	1-Sided Adj				
Explanation:	`	isor estimate	ed at \$23K		•		st years. Resources 6K) plus \$6K (10% of ~				
2022	5	54	0	0	54	0.4	1-Sided Adj				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Workpaper.	200000.000 040			porations and	a reeminingy	
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	(CC 2521) Labor shift f include supervisor estir combination of resource	mated at \$46K (~	40% of base	salary estima	ated at ~116K)	plus various
2022	78	0	0	78	0.5	1-Sided Adj
Explanation:	(CC 2521) Labor shift f include supervisor estir resource (13% of base	mated at \$65K (~	50% of base	-		
2022	45	0	0	45	0.3	1-Sided Adj
Explanation:	(CC 2521) Labor shift for resource at \$45K (~309)	-	-	-	M in forecast	years. Supervisor
2022	45	0	0	45	0.5	1-Sided Adj
Explanation:	(CC 2520) Added 6 mo			-		
2022	0	-267	0	-267	0.0	1-Sided Adj
Explanation:	(CC 2306) Non labor re allocation of approxima allocation of approxima request fulfillment, and internally.	itely \$140K + nor itely \$130K. Said	n labor data a d resources _l	analyst resour provided data	ce with annua governance, r	l estimate O&M nanagement, data
2022	141	0	0	141	1.0	1-Sided Adj
Explanation:	(CC 2306) Data Govern Vacancy was supplement midpoint for PM3, which management and guida subject matter expert o	ented by contract h is \$141K annua ance to team, prid	labor). Bas ally. Lead pe oritizes data	ed on 2021 M erforms day to	arket Referen day operation	ce Ranges (MRR) as of data governance
2022	97	0	0	97	1.0	1-Sided Adj
Explanation:	(CC 2306) Business Ar full year vacancy. Vaca Ranges (MRR) midpoir	ancy was suppler	mented by c	ontract labor).	•	
2022	78	0	0	78	1.0	1-Sided Adj
Explanation:	(CC 2306) Project Spec supplemented by contri which is \$78K annually	act labor). Based			•	
2022	120	0	0	120	1.0	1-Sided Adj
Explanation:	(CC 2306) Labor shift f years. Adjustments incl \$50K (2 X 25% of \$100	lude PM3-\$30K (18.75% of ~	\$160K base s	alary), 2 Busir	ness Analysts - at
2022	0	99	0	99	0.0	1-Sided Adj

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

V						
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	(CC 2306) Estimated s was provided by IT. To information, data busin governance needs. (6	ool is intended to ess rules, data q	provide meta uality assura	a data manage nce, and othe	ement, data d r processes/f	efinition, catalog of PII
2022	51	0	0	51	0.5	1-Sided Adj
Explanation:	(CC 2302) Adjustment 6/12 months)	to reflect the full	l year salary o	of an analyst h	nired in June	2021. (101K Salary x
2022	76	0	0	76	8.0	1-Sided Adj
Explanation:	(CC 2302) Additional S of major business and Mitigation Phase (RAM proceedings and filings	regulations. To s IP), Risk Spendir	upport Gener ng Accountab	ral Rate Case ility Report (R	(GRC), Risk RSAR), and ot	Assessment and
2022	0	397	0	397	0.0	1-Sided Adj
xplanation:	(CC 2302) Increase for	contracted servi	ices to suppo	rt financial pe	rformance an	d 2024 GRC filing.
2022	0	-128	0	-128	0.0	1-Sided Adj
explanation:	(CC 2094) Admin supponly needed for Q1 of				SharePoint i	ncluded in base but
2022	0	-428	0	-428	0.0	1-Sided Adj
xplanation:	(CC 2094) One-time actor recur in 2024.	dditional postage	charges for \	Winter Direct	Mail postcard	s incurred in 2021, not
2022 Total	1,142	-674	0	468	10.3	
2023	0	-225	0	-225	0.0	1-Sided Adj
xplanation:	(CC 2534) Non labor F was fully paid in 2021. mandated Privacy/Sec this every year and ne	This adjustment urity controls ass	is for a Califo sessment and	rnia Public Ut	ilities Commi	ssioner (CPUC)
2023	0	-163	0	-163	0.0	1-Sided Adj
	0 (CC 2534) Non labor c applicable in 2023. Pos	ontractor costs -	0 Removed co			•
2023 Explanation: 2023	(CC 2534) Non labor c	ontractor costs -	0 Removed co I internally.			•
explanation:	(CC 2534) Non labor of applicable in 2023. Post 279 (CC 2534) Full year Er Full year Privacy Advis Labor costs = \$90K ac	ontractor costs - sition will be filled 0 nployee Privacy or or Labor costs - tual salary x 7/12	0 Removed co I internally. 0 Staff Labor - \$115K actual	279 Privacy PM L salary x 7/12 te:5 months o	2.5 abor costs as = \$67K; Full f actual labor	1-Sided Adj s employee of \$160K; year Privacy Analyst
explanation:	(CC 2534) Non labor of applicable in 2023. Post 279 (CC 2534) Full year Er Full year Privacy Advis Labor costs = \$90K ac	ontractor costs - sition will be filled 0 nployee Privacy or or Labor costs - tual salary x 7/12	0 Removed co I internally. 0 Staff Labor - \$115K actual	279 Privacy PM L salary x 7/12 te:5 months o	2.5 abor costs as = \$67K; Full f actual labor	1-Sided Adj s employee of \$160K; year Privacy Analyst expense is included
explanation: 2023 Explanation:	(CC 2534) Non labor of applicable in 2023. Pos 279 (CC 2534) Full year Er Full year Privacy Advis Labor costs = \$90K ac in the 2021 baseline co	ontractor costs - sition will be filled 0 nployee Privacy or Labor costs - tual salary x 7/12 osts. Total Increm 0 from refundable p	0 Removed collinternally. 0 Staff Labor - \$115K actual 2 = \$52K. No nental forecas 0 projects in ba	279 Privacy PM L salary x 7/12 te:5 months o sted labor exp 29 se year to O&	2.5 abor costs as = \$67K; Full f actual labor ense = \$160h 0.2	1-Sided Adj s employee of \$160K; year Privacy Analyst expense is included K+\$67K+\$52K= \$279K. 1-Sided Adj years. Resources

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

vvorkpaper.	20000.000	0.011101 0011100 0		porations and	a reemiciogy	
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	(CC 2521) Labor shift include supervisor esti combination of resource	mated at \$46K (~	40% of base	salary estima	ated at ~116K) plus various
2023	78	0	0	78	0.5	1-Sided Adj
Explanation:	(CC 2521) Labor shift include supervisor esti resource (13% of base	mated at \$65K (~	50% of base	•		=
2023	45	0	0	45	0.3	1-Sided Adj
Explanation:	(CC 2521) Labor shift resource at \$45K (~30	•	•	•	M in forecast	years. Supervisor
2023	45	0	0	45	0.5	1-Sided Adj
Explanation:	(CC 2520) Added 6 mocaptured in the 2021 B			-	. ,	
2023	0	-267	0	-267	0.0	1-Sided Adj
Explanation:	(CC 2306) Non labor reallocation of approximal allocation of approximate request fulfillment, and internally.	ately \$140K + nor ately \$130K. Said	n labor data resources p	analyst resour provided data (ce with annua governance, m	l estimate O&M nanagement, data
2023	141	0	0	141	1.0	1-Sided Adj
Explanation:	(CC 2306) Data Gover Vacancy was supplem- midpoint for PM3, whice management and guid subject matter expert of	ented by contract ch is \$141K annua ance to team, pri	labor). Bas ally. Lead pe oritizes data	ed on 2021 M erforms day to	arket Referen day operatior	ce Ranges (MRR) ns of data governance
2023	97	0	0	97	1.0	1-Sided Adj
Explanation:	(CC 2306) Business A full year vacancy. Vac Ranges (MRR) midpoi	ancy was supplei	mented by c	ontract labor).	•	
2023	78	0	0	78	1.0	1-Sided Adj
Explanation:	(CC 2306) Project Spe supplemented by conti which is \$78K annually	ract labor). Base			•	
2023	120	0	0	120	1.0	1-Sided Adj
Explanation:	(CC 2306) Labor shift years. Adjustments inc \$50K (2 X 25% of \$100	lude PM3-\$30K (18.75% of ~	\$160K base s	alary), 2 Busii	ness Analysts - at
2023	0	99	0	99	0.0	1-Sided Adj

CS - OFFICE OPERATIONS Area:

Bernardita M. Sides Witness:

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations

Workpaper:	200006.000 - Cust	omer Service	Other Office (Operations and	d Technology	
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	(CC 2306) Estimated so was provided by IT. Too information, data busine governance needs. (66	l is intended to ss rules, data	provide meta quality assura	a data manage ance, and othe	ement, data de r processes/fu	efinition, catalog of PII
2023	51	0	0	51	0.5	1-Sided Adj
Explanation:	(CC 2302) Adjustment (6/12 months)	to reflect the fu	ıll year salary	of an analyst	hired in June 2	2021. (101K Salary x
2023	101	0	0	101	1.0	1-Sided Adj
Explanation:	(CC 2302) Additional Se of major business and re Mitigation Phase (RAMP proceedings and filings.	egulations. To P), Risk Spend	support Gene ing Accountal	eral Rate Case	(GRC), Risk	Assessment and
2023	0	-301	0	-301	0.0	1-Sided Adj
Explanation:	(CC 2302) Decreased n proceeding.	eed for contrac	cted services	to support fina	ncial performa	ance and 2024 GRC
2023	0	-177	0	-177	0.0	1-Sided Adj
Explanation:	(CC 2094) Admin suppo year but no longer need		ch of the Cust	omer Services	SharePoint in	ncluded in the base
2023	100	0	0	100	1.0	1-Sided Adj
Explanation:	(CC 2534) Additional Buthe California Consume	-			-	activities required by
2023	16	0	0	16	0.1	1-Sided Adj
Explanation:	(CC 2027) Full Year effectifornia Consumer Pri (BM2) salary of \$160K x	vacy Act (CCF	PA) memorano	dum account d	uring prior yea	ar. Business Manager
2023	0	-428	0	-428	0.0	1-Sided Adj
Explanation:	(CC 2094) One-time add to recur in 2024.	ditional postag	e charges for	Winter Direct	Mail postcards	s incurred in 2021, not
2023	110	0	0	110	1.0	1-Sided Adj
Explanation:	(CC 2302) Additional R major business and reg Mitigation Phase (RAMF proceedings and filings.	ulations. To su P), Risk Spend	pport Genera ing Accountal	l Rate Case (C	GRC), Risk As	sessment and
2023 Total	1,344	-1,462	0	-118	12.0	
2024	0	-225	0	-225	0.0	1-Sided Adj
Explanation:	(CC 2534) Non labor Pr was fully paid in 2021. T mandated Privacy/Secu this every year and next	his adjustmen rity controls as	t is for a Calif sessment an	ornia Public U	tilities Commis	ssioner (CPUC)
2024	0	-163	0	-163	0.0	1-Sided Adj
Note: Totals may	include rounding differe	nces.				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

				<u> </u>		
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	(CC 2534) Non labor cont applicable in 2024. Position			ontract NL spe	ent in 2021 wh	ich is no longer
2024	279	0	0	279	2.5	1-Sided Adj
Explanation:	(CC 2534) Full year Emplorul year Privacy Advisor I Labor costs = \$90K actua in the 2021 baseline costs	_abor costs - \$ salary x 7/12	3115K actual = \$52K. No	salary x 7/12 te:5 months o	= \$67K; Full y f actual labor	year Privacy Analyst expense is included
2024	100	0	0	100	1.0	1-Sided Adj
Explanation:	(CC 2523) Labor shift for forecast.	1 Tech Advisor	⁻ , AD2 at \$10	00K from refur	ndable project	in Base Year to O&M
2024	29	0	0	29	0.2	1-Sided Adj
Explanation:	(CC 2521) Labor shift from include supervisor estimat \$60K project specialist ba	ed at \$23K (~2				
2024	54	0	0	54	0.4	1-Sided Adj
Explanation:	(CC 2521) Labor shift from include supervisor estimat combination of resources	ed at \$46K (~	40% of base	salary estima	ited at ~116K) plus various
2024	78	0	0	78	0.5	1-Sided Adj
Explanation:	(CC 2521) Labor shift from include supervisor estimate resource (13% of base sa	ed at \$65K (~	50% of base	-		-
2024	45	0	0	45	0.3	1-Sided Adj
Explanation:	(CC 2521) Labor shift from resource at \$45K (~30% of	· · · · · · · · · · · · · · · · · · ·	-	-	M in forecast	years. Supervisor
2024	45	0	0	45	0.5	1-Sided Adj
Explanation:	(CC 2520) Added 6 month captured in the 2021 Base			-		
2024	0	-267	0	-267	0.0	1-Sided Adj
Explanation:	(CC 2306) Non labor reso allocation of approximatel allocation of approximatel request fulfillment, and prointernally.	y \$140K + non y \$130K. Said	labor data a I resources p	analyst resour provided data	ce with annua governance, r	l estimate O&M management, data
2024	141	0	0	141	1.0	1-Sided Adj
Explanation:	(CC 2306) Data Governar Vacancy was supplement midpoint for PM3, which is management and guidanc subject matter expert on co	ed by contract s \$141K annua e to team, pric	labor). Bas ally. Lead pe pritizes data	ed on 2021 M erforms day to	arket Referen day operatior	ce Ranges (MRR) ns of data governance

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Workpaper:	2OO006.000 - Customer Service Other Office Operations and Technology									
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type				
2024	97	0	0	97	1.0	1-Sided Adj				
Explanation:	(CC 2306) Business Ana full year vacancy. Vacar Ranges (MRR) midpoint	icy was supple	mented by c	ontract labor).	•					
2024	78	0	0	78	1.0	1-Sided Adj				
Explanation:	(CC 2306) Project Specialist for PMO (Non incremental O&M labor - full year vacancy. Vacancy was supplemented by contract labor). Based on 2021 Market Reference Ranges (MRR) midpoint for SA3, which is \$78K annually.									
2024	120	0	0	120	1.0	1-Sided Adj				
Explanation:	(CC 2306) Labor shift fro years. Adjustments inclu \$50K (2 X 25% of \$100K	de PM3-\$30K	(18.75% of ~	\$160K base s	alary), 2 Busin	ess Analysts - at				
2024	0	99	0	99	0.0	1-Sided Adj				
Explanation:	(CC 2306) Estimated sof was provided by IT. Too information, data busines governance needs. (66)	l is intended to ss rules, data q	provide met quality assura	a data manag nce, and othe	ement, data de r processes/fu	efinition, catalog of PII				
2024	51	0	0	51	0.5	1-Sided Adj				
Explanation:	(CC 2302) Adjustment to 6/12 months)	o reflect the ful	l year salary	of an analyst	hired in June 2	021. (101K Salary x				
2024	101	0	0	101	1.0	1-Sided Adj				
Explanation:	(CC 2302) Additional Set of major business and re Mitigation Phase (RAMP proceedings and filings.	gulations. To s), Risk Spendii	support Gene ng Accountal	ral Rate Case	(GRC), Risk A	Assessment and				
2024	0	-301	0	-301	0.0	1-Sided Adj				
Explanation:	(CC 2302) Decreased ne proceeding.	eed for contrac	ted services	to support fina	ancial performa	nce and 2024 GRC				
2024	0	-177	0	-177	0.0	1-Sided Adj				
Explanation:	(CC 2094) Admin suppor year but no longer neede		n of the Cust	omer Services	SharePoint in	cluded in the base				
2024	200	0	0	200	2.0	1-Sided Adj				
Explanation:	(CC 2534) Additional But the California Consumer	•			<u> </u>					
2024	16	0	0	16	0.1	1-Sided Adj				
Explanation:	(CC 2027) Full Year effect California Consumer Priv (BM2) salary of \$160K x	acy Act (CCP	A) memorand	um account d	luring prior yea	r. Business Manager				
2024	0	-428	0	-428	0.0	1-Sided Adj				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj_Type			
Explanation:	(CC 2094) One-time additional postage charges for Winter Direct Mail postcards incurred in 2021, not to recur in 2024.								
2024	110	0	0	110	1.0	1-Sided Adj			
Explanation:	(CC 2302) Additional Regulatory Advisor to help evaluate the financial and operational impacts of major business and regulations. To support General Rate Case (GRC), Risk Assessment and Mitigation Phase (RAMP), Risk Spending Accountability Report (RSAR), and other regulatory proceedings and filings. (\$110K Salary)								
2024 Total	1,544	-1,462	0	82	14.0				

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Determination of Adjusted-Recorded (Incurred Costs):

eriiiiiation of Aujusteu	-Recorded (Incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	1,859	2,300	2,124	2,634	3,642
Non-Labor	425	563	408	1,417	2,014
NSE	0	0	0	0	0
Total	2,284	2,863	2,532	4,051	5,656
FTE	18.0	21.9	19.8	24.0	27.9
ljustments (Nominal \$) **					
Labor	-82	-82	107	229	-498
Non-Labor	-1	0	-315	-1,199	393
NSE	0	0	0	0	0
Total	-83	-82	-208	-970	-105
FTE	1.0	1.0	0.3	1.0	-2.1
ecorded-Adjusted (Nomin	al \$)				
Labor	1,777	2,218	2,231	2,864	3,144
Non-Labor	424	563	93	217	2,407
NSE	0	0	0	0	0
Total	2,201	2,781	2,325	3,081	5,550
FTE	19.0	22.9	20.2	25.0	25.8
cation & Sick (Nominal \$)				
Labor	301	382	423	505	555
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	301	382	423	505	555
FTE	3.4	4.1	4.0	5.0	4.9
calation to 2021\$					
Labor	239	222	149	100	0
Non-Labor	53	51	7	17	0
NSE	0	0	0	0	0
Total	293	273	156	117	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	2,318	2,821	2,803	3,468	3,699
Non-Labor	477	614	100	234	2,407
NSE	0	0	0	0	0
Total	2,795	3,435	2,903	3,702	6,105
FTE	22.4	27.0	24.2	30.0	30.7

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
	Years	2017	2018	2019	2020	2021				
Labor		-82	-82	107	229	-498				
Non-Labor		-1	0	-315	-1,199	393				
NSE		0	0	0	0	0				
	Total	-83	-82	-208	-970	-105				
FTE		1.0	1.0	0.3	1.0	-2.1				

Detail of Adjustments to Recorded:

<u>Year</u>	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2017	-81	0	0	1.0	1-Sided Adj
Explanation:	To remove cost recovered in	Energy Data Red	quest Memora	andum Acco	unt (EDRMA).
2017	0	-1	0	0.0	1-Sided Adj
Explanation:	Remove Event & Ticket costs	5			
2017	-1	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses assorther costs that have already	•	•	•	 This adjustment is in addition to unting attributes.
2017 Total	-82	-1	0	1.0	
2018	-81	0	0	1.0	1-Sided Adj
Explanation:	To remove cost recovered in	EDRMA CE:FG	9031002200		
2018	-1	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses assorther costs that have already	•	•	•	 This adjustment is in addition to unting attributes.
2018 Total	-82	0	0	1.0	
2019	0	-69	0	0.0	1-Sided Adj
Explanation:	To remove cost recovered in	EDRMA CE: FG	9031002200		
2019	0	-344	0	0.0	CCTR Transf To 2200-0428.000
Explanation:	Transer of TAP costs incurred center 2200-0428 Cust Insign		rvices (cc 22	00-2094, ce	6220051) for 2019 to appropriate cost
2019	108	4	0	0.3	1-Sided Adj
Explanation:	Adjustment due to timing of g	general entry corr	ection CE:	6110010, 61	20036
2019	0	15	0	0.0	CCTR Transf To 2200-8000.002

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
Explanation:	·	ervice Other Office Resources, Disab	Ops and Techility, & Worker	nology) to co	2200-2269 in work group ost center 2200-8000.002 in work der to align historical costs with	
2019	0	80	0	0.0	CCTR Transf To 2200-8000.	002
Explanation:	·	ervice Other Office Resources, Disab	Ops and Techility, & Worker	nology) to co	2200-2094 in work group ost center 2200-8000.002 in work der to align historical costs with	
2019	-1	0	0	0.0	1-Sided Adj	
Explanation:	Exclude labor expenses as other costs that have alread	· · · · · · · · · · · · · · · · · · ·		•). This adjustment is in addition to nting attributes.	
2019 Total	107	-315	0	0.3		
2020	0	-3	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor			be requested	for recovery through a non-GRC	
2020	0	-1	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor		•	be requested	for recovery through a non-GRC	
2020	-55	-630	0	0.5	1-Sided Adj	
Explanation:	To remove Disconnection CCE:6230810	OIR project charge	s including LiH	leap Software	e Cost that are Refundable	
2020	0	-1	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor		•	be requested	for recovery through a non-GRC	
2020	0	-2	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memora		-	be requested	for recovery through a non-GRC	
2020	0	-4	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor			be requested	for recovery through a non-GRC	
2020	-1	-3	0	-0.1	1-Sided Adj	
2020			anticipated to	ho roquestos	for recovery through a non CPC	
Explanation:	Incremental COVID-19 rela Catastrophic Event Memor		•	be requested	Tiol recovery unlough a non-GNC	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

<u>Year</u>	<u>Labor NLbr NSE FTE Adj Type</u>
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2020	0 -1 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2020	0 -1 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2020	0 -1 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2020	0 -1 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2020	0 -309 0 0.0 CCTR Transf To 2200-0428.000
Explanation:	Transer of TAP costs incurred in Customer Services (cc 2200-2094, ce 6220051) for 2020 to appropriate cost center 2200-0428 Cust Insight & Analy
2020	289 2 0 0.8 1-Sided Adj
Explanation:	Adjustment due to timing of general entry correction CE: 6110010, 6120036
2020	0 -241 0 0.0 CCTR Transf To 2200-0428.000
Explanation:	Transer of TAP costs (vendors Kantar and Medallia) incurred in Customer Services (cc 2200-2094, ce 6220051) for 2020 to appropriate cost center 2200-0428 Cust Insight & Analy
2020	-2 0 0 -0.1 CCTR Transf To 2200-2011.002
Explanation:	Transfer costs to GOSI CC 2200-2011.002 related to SB1371 (BLM) Emissions Strategy Program
2020	-1 0 0 -0.1 CCTR Transf To 2200-2011.002
Explanation:	Transfer costs to GOSI CC 2200-2011.002 related to SB1371 (BLM) Emissions Strategy Program
2020	-1 0 0 0.0 1-Sided Adj
Explanation:	Exclude labor expenses associated with lobbying activities (FERC 426.4). This adjustment is in addition to other costs that have already been excluded based other specific accounting attributes.
2020 Total	229 -1,199 0 1.0
2021	0 0 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
2021	0 -1 0 0.0 1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).
Note: Totals ma	ay include rounding differences.

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adj Type</u>
021	0	-1	0	0.0	1-Sided Adj
anation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
lanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
olanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-8	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-2	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-3	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-2	0	0.0	1-Sided Adj
lanation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
planation:	Incremental COVID-19 related cos Catastrophic Event Memorandum		-	requested fo	r recovery through a non-GRC
2021	0	424	0	0.0	1-Sided Adj
planation:	Removing non-GRC costs related	to regulatory m	nemorandum	accounts (RI	И 300808367)
2021	-81	-6	0	-0.7	1-Sided Adj
planation:	Removing non-GRC costs related 300815073)	to regulatory m	nemorandum	accounts (RI	M 300808367 and CPPMA
2021	-23	0	0	-0.2	1-Sided Adj
cplanation:	Removing non-GRC costs related	to regulatory m	nemorandum	accounts (RI	И 300808367)
	-6	0	0	-0.1	1-Sided Adj
2021	-0	•			•

SCG/CS - OFFICE OPERATIONS/Exh No:SCG-15-WP-E/Witness: B. Sides

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200006.000 - Customer Service Other Office Operations and Technology

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2021	-388	-6	0	-1.1	1-Sided Adj	
Explanation:	Adjustment due to timing of gene	ral entry correction	on.			
2021	-1	0	0	0.0	1-Sided Adj	
Explanation:	Exclude labor expenses associate other costs that have already been		•			
2021 Total	-498	393	0	-2.1		

Beginning of Workpaper 200007.000 - Measurement Data Ops (MDO)

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Workpaper: 200007.000 - Measurement Data Ops (MDO)

Activity Description:

The Measurement Data Operations (MDO) group monitors and maintains accurate and timely measurement reporting for approximately 1,322 large gas volume meters equipped with electronic measurement devices collected by the Measurement Collection System (MCS). The MDO group provides support to key departments on the processing and reporting of measurement and gas quality data pertaining to customers, suppliers, and storage operations.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project MDO O&M costs. The Base Year represents the most recent recorded labor and non-labor costs and was chosen because it reflects the most current departmental processes and technologies. Adjustments to reflect full year staffing levels were then made to the Base Year to represent forecasted expenses in the test year.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project MDO O&M costs. The Base Year represents the most current recorded O&M costs and was chosen because it reflects the most current departmental processes and .technologies. Adjustments to reduce telecommunication costs associated with MDO measurement equipment utilizing digital wireless communications versus telephone analog hardlines technology were then made to the Base Year to represent forecasted expenses in the test year.

NSE - Base YR Rec

NSE is not applicable to this workgroup.

Summary of Results:

		In 2021\$ (000) Incurred Costs							
		Adju	ısted-Recor		Adjusted-Forecast				
Years	2017	2018	2019	2020	2021	2022	2023	2024	
Labor	889	943	960	934	978	1,032	1,032	1,032	
Non-Labor	500	389	204	178	171	67	66	66	
NSE	0	0	0	0	0	0	0	0	
Total	1,389	1,331	1,164	1,112	1,150	1,099	1,098	1,098	
FTE	9.4	9.7	9.8	9.5	10.3	11.0	11.0	11.0	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200007.000 - Measurement Data Ops (MDO)

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs										
Forecast	Forecast Method Base Forecast Forecast Adjustments Adjusted-Forecast									ast	
Years	Years 2022 2023		2023	2024	2022	2023	2024	2022	2023	2024	
Labor	Base YR Rec	979	979	979	53	53	53	1,032	1,032	1,032	
Non-Labor	Base YR Rec	171	171	171	-104	-105	-105	67	66	66	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Total		1,150	1,150	1,150	-51	-52	-52	1,099	1,098	1,098	
FTE	Base YR Rec	10.3	10.3	10.3	0.7	0.7	0.7	11.0	11.0	11.0	

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	
2022	53	0	0	53	0.7	1-Sided Adj	

Explanation:

2021 Base Year numbers include approximately 8 months of a Gas Measurement Analyst-5 salary (\$58k and 0.6 FTE). An adjustment of \$34k and 0.4 FTE has been made to reflect full year staffing levels in forecast years.

2021 Base Year numbers include approximately 6 months of a Gas Measurement Analyst-5 salary (\$49k and 0.5 FTE). An adjustment of \$43k and 0.5 FTE has been made to reflect full year staffing levels in forecast years.

2021 Base Year numbers include approximately (-\$24k and -0.2 FTE) in overtime charges corresponding to the temporary vacancies. An adjustment to remove this overtime has been made as a result of our full year staffing level adjustments.

2022 **Explanation**:

0 -104 0 -104 0.0 1-Sided Adj Reduction in telecommunication cost associated with upgrading Non-Core customer measurement

equipment to communicate over digital wireless communications versus telephony analog hardlines.

See supplemental workpaper for calculation.

2022 Total	53	-104	0	-51	0.7	
2023	53	0	0	53	0.7	1-Sided Adj

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Workpaper: 200007.000 - Measurement Data Ops (MDO)

Workpaper:	200007.000 - Measu	rement Data	a Ops (MDO)			
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj_Type
Explanation:	2021 Base Year numbers i (\$58k and 0.6 FTE). An ad levels in forecast years.					
	2021 Base Year numbers i (\$49k and 0.5 FTE). An ad levels in forecast years.		-			
	2021 Base Year numbers is corresponding to the temp a result of our full year state	orary vacan	cies. An adjus		•	_
2023	0	-105	0	-105	0.0	1-Sided Adj
Explanation:	Reduction in telecommunic equipment to communicate See supplemental workpa	e over digita	I wireless com	munications v		
2023 Total	53	-105	0	-52	0.7	
2024	53	0	0	53	0.7	1-Sided Adj
2024 Explanation:	53 2021 Base Year numbers i (\$58k and 0.6 FTE). An adlevels in forecast years.	include app	roximately 8 m	onths of a Ga	s Measureme	nt Analyst-5 salary
	2021 Base Year numbers i (\$58k and 0.6 FTE). An ad	include appi djustment of include appi	roximately 8 m f \$34k and 0.4 roximately 6 m	onths of a Ga FTE has bee onths of a Ga	is Measureme n made to refl s Measureme	ent Analyst-5 salary ect full year staffing ent Analyst-5 salary
	2021 Base Year numbers in (\$58k and 0.6 FTE). An address in forecast years. 2021 Base Year numbers in (\$49k and 0.5 FTE). An address in (\$49k and 0.5 FTE).	include appr djustment of include appr djustment of include appr orary vacan	roximately 8 m f \$34k and 0.4 roximately 6 m f \$43k and 0.5 roximately (-\$2 cies. An adjus	onths of a Ga FTE has bee onths of a Ga FTE has bee	is Measurement in made to reflow its Measurement in made to reflor in overting	ent Analyst-5 salary ect full year staffing ent Analyst-5 salary ect full year staffing ne charges
	2021 Base Year numbers in (\$58k and 0.6 FTE). An additional levels in forecast years. 2021 Base Year numbers in (\$49k and 0.5 FTE). An additional levels in forecast years. 2021 Base Year numbers in corresponding to the temp	include appr djustment of include appr djustment of include appr orary vacan	roximately 8 m f \$34k and 0.4 roximately 6 m f \$43k and 0.5 roximately (-\$2 cies. An adjus	onths of a Ga FTE has bee onths of a Ga FTE has bee	is Measurement in made to reflow its Measurement in made to reflor in overting	ent Analyst-5 salary ect full year staffing ent Analyst-5 salary ect full year staffing ne charges
Explanation:	2021 Base Year numbers in (\$58k and 0.6 FTE). An additional levels in forecast years. 2021 Base Year numbers in (\$49k and 0.5 FTE). An additional levels in forecast years. 2021 Base Year numbers in corresponding to the temporal result of our full year states.	include apprinclude apprinclud	roximately 8 m f \$34k and 0.4 roximately 6 m f \$43k and 0.5 roximately (-\$2 cies. An adjusting the companion of the compani	onths of a Ga FTE has bee onths of a Ga FTE has bee 24k and -0.2 F stment to remo -105 n upgrading N munications v	is Measurement in made to reflect is Measurement in made to reflect in overting the covertion of the coverti	ent Analyst-5 salary ect full year staffing ent Analyst-5 salary ect full year staffing ect full year staffing eet has been made as 1-Sided Adj emer measurement
Explanation:	2021 Base Year numbers is (\$58k and 0.6 FTE). An adlevels in forecast years. 2021 Base Year numbers is (\$49k and 0.5 FTE). An adlevels in forecast years. 2021 Base Year numbers is corresponding to the temple a result of our full year state of the communication of the temple and the	include apprinclude apprinclud	roximately 8 m f \$34k and 0.4 roximately 6 m f \$43k and 0.5 roximately (-\$2 cies. An adjusting the companion of the compani	onths of a Ga FTE has bee onths of a Ga FTE has bee 24k and -0.2 F stment to remo -105 n upgrading N munications v	is Measurement in made to reflect is Measurement in made to reflect in overting the covertion of the coverti	ent Analyst-5 salary ect full year staffing ent Analyst-5 salary ect full year staffing ect full year staffing eet has been made as 1-Sided Adj emer measurement

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200007.000 - Measurement Data Ops (MDO)

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Adjusted-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	681	741	764	774	832
Non-Labor	455	356	190	170	174
NSE	0	0	0	0	0
Total	1,137	1,097	954	943	1,006
FTE	8.0	8.2	8.2	8.0	8.6
djustments (Nominal \$) **					
Labor	0	0	0	-2	0
Non-Labor	-11	0	0	-5	-3
NSE	0	0	0	0	0
Total	-11	0	0	-7	-3
FTE	0.0	0.0	0.0	-0.1	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	681	741	764	772	832
Non-Labor	445	356	190	165	171
NSE	0	0	0	0	0
Total	1,126	1,097	954	937	1,003
FTE	8.0	8.2	8.2	7.9	8.6
acation & Sick (Nominal \$)					
Labor	116	128	145	136	147
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	116	128	145	136	147
FTE	1.4	1.5	1.6	1.6	1.7
scalation to 2021\$					
Labor	92	74	51	27	0
Non-Labor	56	32	14	13	0
NSE	0	0	0	0	0
Total	148	106	65	40	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2021\$)				
Labor	889	943	960	934	978
Non-Labor	500	389	204	178	171
NSE	0	0	0	0	0
Total	1,389	1,331	1,164	1,112	1,150
FTE	9.4	9.7	9.8	9.5	10.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Workpaper: 200007.000 - Measurement Data Ops (MDO)

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs									
	Years	2017	2018	2019	2020	2021				
Labor		0	0	0	-2	0				
Non-Labor		-11	0	0	-5	-3				
NSE		0	0	0	0	0				
	Total	-11	0	0	-7	-3				
FTE		0.0	0.0	0.0	-0.1	0.0				

Detail of Adjustments to Recorded:

Year	Lal	oor N	ILbr N	ISE	FTE	Adj Type
2017		0	-11	0	0.0	1-Sided Adj
Explanation:	Adjustment in CC 2200-0228 for cost element 6220250 to remove 2016 AutoSol support agreement costs paid in 2017. This was a timing issue where a portion of the 2016 invoice was paid in 2017.					
2017 Total		0	-11	0	0.0	
2018 Total		0	0	0	0.0	
2019 Total		0	0	0	0.0	
2020		-2	-5	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).					
2020 Total		-2	-5	0	-0.1	
2021		0	-3	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).					
2021 Total		0	-3	0	0.0	

Supplemental Workpapers for Workpaper 200007.000

GRC Workpaper Group: 200007.000 - Measurement Data Ops (MDO)

Published 2/25/2022

Telecommunications Costs Due to Utilizing Digital Wireless Communications

releconfind floations costs Due to offizing Digital	vviiei	ess Commi	uni	calions											
		In 2021\$ (000) Incurred Costs													
			Adjusted-Recorded Adjusted-Forecast												
		2017		2018		2019		2020		2021		2022	2023		2024
MDO Telecommunications Cost	\$	452	\$	348	\$	178	\$	153	\$	152	\$	47	\$ 46	\$	46
Percent Decrease due to Utilizing AM Technology												-69%	-2%		0%
*Decrease in Telecommunication Dollars											\$	(104)	\$ (1)	\$	-
Total Dollars Below Base Year											\$	(104)	\$ (105)	\$	(105)
+				-						1 11 11	-				

*Reduction in telecommunication cost associated with upgrading Non-Core customer measurement equipment to communicate over digital wireless communications versus telephony analog hardlines.

Southern California Gas Company 2024 GRC - APPLICATION ERRATA

Non-Shared Service Workpapers

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Summary of Shared Services Workpapers:

Description

A. CS - Office Operations

Total

In 2021 \$ (000) Incurred Costs									
Adjusted- Recorded		Adjusted-Forecas	t						
2021	2022	2023	2024						
4,346	4,556	4,556	4,556						
4,346	4,556	4,556	4,556						

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides
Category: A. CS - Office Operations

Cost Center: VARIOUS

Summary for Category: A. CS - Office Operations

		In 2021\$ (000) Incu	ırred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2021	2022	2023	2024
Labor	3,535	3,745	3,745	3,745
Non-Labor	811	811	811	811
NSE	0	0	0	0
Total	4,346	4,556	4,556	4,556
FTE	42.1	44.6	44.6	44.6
Cost Centers belonging	g to this Category:			
2200-0355.000 Payme	nt Processing			
Labor	3,038	3,248	3,248	3,248
Non-Labor	810	810	810	810
NSE	0	0	0	0
Total	3,848	4,058	4,058	4,058
FTE	38.5	41.0	41.0	41.0
2200-2247.000 Manag	er of Remittance Processing			
Labor	497	497	497	497
Non-Labor	1	1	1	1
NSE	0	0	0	0
Total	498	498	498	498
FTE	3.6	3.6	3.6	3.6

Beginning of Workpaper 2200-0355.000 - Payment Processing

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Activity Description:

Payment Processing expenses cover the cost of processing payments mailed to SoCalGas through the United States Postal Service (USPS) as well as electronic payments received through home banking, electronic data interchange, wire transfers and electronic pay programs, including direct debit, pay-by-phone, and My Account.

Additional functions performed by Payment Processing include handling returned checks, investigating payments received without associated account information, processing of all miscellaneous non-gas revenues (e.g., oil lease revenues) and responding to payment inquiries from banking institutions and authorized payment locations.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Payment Processing O&M costs. The costs fluctuated from 2017 through 2020. However, 2021 cost levels were similar to historical averages and a good representation for the forecast because they are in-line with the workgroup's TY 2024 estimated labor expenses. With the exception for the increased labor to support complexity in the administration of a new electronic payment portal for non-gas invoices.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Payment Processing O&M costs. The costs fluctuated from 2017 through 2020. However, 2021 cost levels were similar to historical averages and a good representation for the forecast because they are in-line with the workgroup's TY 2024 estimated non-labor expenses with no changes anticipated.

NSE - Base YR Rec

Not applicable to this workgroup.

Summary of Results:

				ln 2021\$ (00	0) Incurred (Costs		
		Adju	ısted-Recor	Adjusted-Forecast				
Years	2017	2018	2019	2020	2021	2022	2023	2024
Labor	2,925	2,880	2,832	2,911	3,038	3,248	3,248	3,248
Non-Labor	904	442	1,131	746	810	810	810	810
NSE	0	0	0	0	0	0	0	0
Total	3,829	3,322	3,964	3,657	3,848	4,058	4,058	4,058
FTE	37.2	37.4	36.2	36.4	38.5	41.0	41.0	41.0

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2021 Adju	sted-Reco	rded			2022 Adjı	usted-Fore	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	7	0	7	0.0	0	7	0	7	0.0
0	0	0	0	0.0	0	0	0	0	0.0
3,038	803	0	3,841	38.6	3,248	803	0	4,051	41.1
3,038	810	0	3,848	38.5	3,248	810	0	4,058	41.0
94.78%	94.78%				94.78%	94.78%			
5.22%	5.22%				5.22%	5.22%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2023 Adju	sted-Fore	cast			2024 Adju	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	7	0	7	0.0	0	7	0	7	0.0
0	0	0	0	0.0	0	0	0	0	0.0
3,248	803	0	4,051	41.1	3,248	803	0	4,051	41.1
3,248	810	0	4,058	41.0	3,248	810	0	4,058	41.0
94.78%	94.78%				94.78%	94.78%			
5.22%	5.22%				5.22%	5.22%			
0.00%	0.00%	•			0.00%	0.00%		•	•
0.00%	0.00%				0.00%	0.00%			

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2021

Based on the total payments processed for each company the allocation percentage is derived, and applied to the direct costs posted to this cost center.

Annually, the allocation percentage is updated with data reported at year-end. Annual updates for 2021 reflect Year-end 2020 data.

Cost Center Allocation Percentage for 2022

Based on the total payments processed for each company the allocation percentage is derived, and applied to the direct costs posted to this cost center. Annual percentage applies to any given year is based on year-end volume of 2021.

Cost Center Allocation Percentage for 2023

Based on the total payments processed for each company the allocation percentage is derived, and applied to the direct costs posted to this cost center. Annual percentage applies to any given year is based on year-end volume of 2021.

Cost Center Allocation Percentage for 2024

Based on the total payments processed for each company the allocation percentage is derived, and applied to the direct costs posted to this cost center. Annual percentage applies to any given year is based on year-end volume of 2021

CS - OFFICE OPERATIONS Area:

Witness: Bernardita M. Sides

A. CS - Office Operations Category: Category-Sub: 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs										
Forecast	Forecast Method Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast				
Years	3	2022	2023	2024	2022	2023	2024	2022	2023	2024	
Labor	Base YR Rec	3,038	3,038	3,038	210	210	210	3,248	3,248	3,248	
Non-Labor	Base YR Rec	810	810	810	0	0	0	810	810	810	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	I	3,848	3,848	3,848	210	210	210	4,058	4,058	4,058	
FTE	Base YR Rec	38.5	38.5	38.5	2.5	2.5	2.5	41.0	41.0	41.0	

Forecast Adjusti	ment Details:					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	39	0	0	39	0.5	1-Sided Adj
Explanation:	Staffing at full complement time off and delay in filling hours * \$37.36 *0.5 FTEs	g vacancies.			_	- · · · · ·
2022	171	0	0	171	2.0	1-Sided Adj
Explanation:	Due to increased comple FTEs at \$40.92 hourly ra	•				•
2022 Total	210	0	0	210	2.5	
2023	39	0	0	39	0.5	1-Sided Adj
Explanation:	Staffing at full complement time off and delay in filling hours * \$37.36 *0.5 FTEs	g vacancies.			_	- · · · · ·
2023	171	0	0	171	2.0	1-Sided Adj
Explanation:	Due to increased comple FTEs at \$40.92 hourly ra	•				<u> </u>
2023 Total	210	0	0	210	2.5	
2024	39	0	0	39	0.5	1-Sided Adj
Explanation:	Staffing at full complement time off and delay in filling hours * \$37.36 *0.5 FTEs	g vacancies.		• •	•	• , ,
2024	171	0	0	171	2.0	1-Sided Adj
Explanation:	Due to increased comple FTEs at \$40.92 hourly ra	•			•	_
2024 Total	210	0	0	210	2.5	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Determination of Adjusted-Recorded (Incurred Costs):

termination of Aujustea	-Recorded (Incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	2,261	2,272	2,252	2,391	2,585
Non-Labor	817	408	1,070	732	1,119
NSE	0	0	0	0	0
Total	3,078	2,680	3,323	3,124	3,703
FTE	31.6	31.7	30.3	30.5	32.6
djustments (Nominal \$) **					
Labor	0	0	0	-18	-3
Non-Labor	0	0	0	-17	-308
NSE	0	0	0	0	0
Total	0	0	0	-35	-311
FTE	0.0	0.0	0.0	-0.1	-0.1
ecorded-Adjusted (Nomin	al \$)				
Labor	2,261	2,272	2,252	2,373	2,582
Non-Labor	817	408	1,070	716	810
NSE	0	0	0	0	0
Total	3,078	2,680	3,323	3,089	3,392
FTE	31.6	31.7	30.3	30.4	32.4
acation & Sick (Nominal \$)				
Labor	383	391	427	418	456
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	383	391	427	418	456
FTE	5.6	5.7	5.9	6.0	6.1
scalation to 2021\$					
Labor	281	217	153	119	0
Non-Labor	87	33	61	31	0
NSE	0	0	0	0	0
Total	368	251	214	150	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	2,925	2,880	2,832	2,911	3,038
Non-Labor	904	442	1,131	746	810
NSE	0	0	0	0	0
Total	3,829	3,322	3,964	3,657	3,848
FTE	37.2	37.4	36.2	36.4	38.5

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-0355.000 - Payment Processing

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs											
	Years	2017	2018	2019	2020	2021						
Labor		0	0	0	-18	-3						
Non-Labor		0	0	0	-17	-308						
NSE		0	0	0	0	0						
	Total		0	<u> </u>	-35	-311						
FTE		0.0	0.0	0.0	-0.1	-0.1						

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2017 Total	0	0	0	0.0	
2018 Total	0	0	0	0.0	
2019 Total	0	0	0	0.0	
2020	-18	-17	0	-0.1	1-Sided Adj
Explanation:	Incremental COVID-19 related Catastrophic Event Memora			be requeste	ed for recovery through a non-GRC
2020 Total	-18	-17	0	-0.1	
2021	0	-12	0	0.0	1-Sided Adj
Explanation:	Incremental COVID-19 related Catastrophic Event Memora		•	be requeste	ed for recovery through a non-GRC
2021	-3	0	0	-0.1	1-Sided Adj
Explanation:	Removing non-GRC costs r	elated to regulato	ry memorand	um accounts	s (RM 300808367)
2021	0	-296	0	0.0	1-Sided Adj
Explanation:	Adjustment for one-time spe	end in 2021.			
2021 Total	-3	-308	0	-0.1	

Beginning of Workpaper 2200-2247.000 - Manager of Remittance Processing

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Activity Description:

This cost center is used to track labor and non-labor expenditures associated with researching, advisory, and strategic planning services provided to both SoCalGas and SDG&E by the Manager of Remittance Processing and supporting staff.

Forecast Explanations:

Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Manager of Remittance Processing O &M costs. BY 2021 cost levels were similar to historical averages and a good representation for the forecast because they are in-line with the workgroup's TY 2024 estimated labor expenses with no changes anticipated.

Non-Labor - Base YR Rec

A Base Year forecasting methodology was applied to project Manager of Remittance Processing O &M costs. However, 2021 cost levels were similar to historical averages and a good representation for the forecast because they are in-line with the workgroup's TY 2024 estimated non-labor expenses with no changes anticipated.

NSE - Base YR Rec

Not applicable to this workgroup.

Summary of Results:

				In 2021\$ (00	0) Incurred (Costs		
		Adjι	ısted-Recor	ded	Ad	justed-Fore	recast	
Years	2017	2018	2019	2020	2021	2022	2023	2024
Labor	430	485	521	514	497	497	497	497
Non-Labor	2	0	1	0	1	1	1	1
NSE	0	0	0	0	0	0	0	0
Total	432	485	522	514	498	498	498	498
FTE	3.4	3.5	3.7	3.6	3.6	3.6	3.6	3.6

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2021 Adju	sted-Reco	rded			2022 Adjı	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	0	0	0	0.0	0	0	0	0	0.0
0	0	0	0	0.0	0	0	0	0	0.0
497	1	0	498	3.6	497	1	0	498	3.6
497	1	0	498	3.6	497	1	0	498	3.6
74.62%	74.62%				74.62%	74.62%			
25.38%	25.38%				25.38%	25.38%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2023 Adju	sted-Fore	cast			2024 Adju	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	0	0	0	0.0	0	0	0	0	0.0
0	0	0	0	0.0	0	0	0	0	0.0
497	1	0	498	3.6	497	1	0	498	3.6
497	1	0	498	3.6	497	1	0	498	3.6
74.62%	74.62%				74.62%	74.62%			
25.38%	25.38%				25.38%	25.38%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%		-		0.00%	0.00%			·

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2021

This cost center is used to track expenditures Labor and Non-Labor, associated with managerial, advisory, and strategic planning services provided to both SoCalGas and SDG&E by the Manager of Remittance Processing and Supporting Staff. Posting to this cost center will include the Manager of Remittance Processing, the Project Manager, the Business Advisor, the Business Systems Analyst, and the Administrative Assistant, whose services encompass Customer Data Distribution, Customer Remittance Processing, and the Branch Offices, including Authorized Payment Locations. Based on volumes reported as of Year-End 2020.

Cost Center Allocation Percentage for 2022

This cost center is used to track expenditures Labor and Non-Labor, associated with managerial, advisory, and strategic planning services provided to both SoCalGas and SDG&E by the Manager of Remittance Processing and Supporting Staff. Posting to this cost center will include the Manager of Remittance Processing, the Project Manager, the Business Advisor, the Business Systems Analyst, and the Administrative Assistant, whose services encompass Customer Data Distribution, Customer Remittance Processing, and the Branch Offices, including Authorized Payment Locations. Annual percentage applies to any given year is based on year-end volume of 2021.

Cost Center Allocation Percentage for 2023

This cost center is used to track expenditures Labor and Non-Labor, associated with managerial, advisory, and strategic planning services provided to both SoCalGas and SDG&E by the Manager of Remittance Processing and Supporting Staff. Posting to this cost center will include the Manager of Remittance Processing, the Project Manager, the Business Advisor, the Business Systems Analyst, and the Administrative Assistant, whose services encompass Customer Data Distribution, Customer Remittance Processing, and the Branch Offices, including Authorized Payment Locations. Annual percentage applies to any given year is based on year-end volume of 2021.

Cost Center Allocation Percentage for 2024

This cost center is used to track expenditures Labor and Non-Labor, associated with managerial, advisory, and strategic planning services provided to both SoCalGas and SDG&E by the Manager of Remittance Processing and Supporting Staff. Posting to this cost center will include the Manager of Remittance Processing, the Project Manager, the Business Advisor, the Business Systems Analyst, and the Administrative Assistant, whose services encompass Customer Data Distribution, Customer Remittance Processing, and the Branch Offices, including Authorized Payment Locations. Annual percentage applies to any given year is based on year-end volume of 2021.

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecas	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years	s	2022 2023 2024 2022 202		2023	2024	2022	2023	2024		
Labor	Base YR Rec	497	497	497	0	0	0	497	497	497
Non-Labor	Base YR Rec	1	1	1	0	0	0	1	1	1
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	498	498	498	0	0	0	498	498	498
FTE	Base YR Rec	3.6	3.6	3.6	0.0	0.0	0.0	3.6	3.6	3.6

<u>Year Labor NLbr NSE Total FTE</u>	Adj Type	
--------------------------------------	----------	--

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations
Category-Sub: 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Determination of Adjusted-Recorded (Incurred Costs):

terrimation of Aujustea	i-Recorded (incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	332	383	415	419	422
Non-Labor	2	0	1	0	1
NSE	0	0	0	0	0
Total	334	383	415	419	423
FTE	2.9	3.0	3.1	3.0	3.0
ljustments (Nominal \$) **	•				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	nal \$)				
Labor	332	383	415	419	422
Non-Labor	2	0	1	0	1
NSE	0	0	0	0	0
Total	334	383	415	419	423
FTE	2.9	3.0	3.1	3.0	3.0
cation & Sick (Nominal \$	5)				
Labor	56	66	79	74	75
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	56	66	79	74	75
FTE	0.5	0.5	0.6	0.6	0.6
scalation to 2021\$					
Labor	41	37	28	21	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	42	37	28	21	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2021\$)				
Labor	430	485	521	514	497
Non-Labor	2	0	1	0	1
NSE	0	0	0	0	0
Total	432	485	522	514	498
FTE	3.4	3.5	3.7	3.6	3.6

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Category: A. CS - Office Operations

Category-Sub: 1. CS - Office Operations

Cost Center: 2200-2247.000 - Manager of Remittance Processing

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs						
	Years	2017	2018	2019	2020	2021
Labor		0	0	0	0	0
Non-Labor		0	0	0	0	0
NSE		0	0	0	0	0
	Total		0	0	0	0
FTE		0.0	0.0	0.0	0.0	0.0

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Appendix A: List of Non-Shared Cost Centers

	Sub	Description
2200-0018	000	Description CS-CUST OPS LVC for Budget Use Only
	000	CUSTOMER CORRESPONDENCE
2200-0164	000	SOCAL GAS CUSTOMER OPERATIONS DIRECTOR
2200-0226		MAJOR MARKETS BILLING-NORTH
2200-0227	000	
2200-0228	000	SCG MEASUREMENT DATA OPERATIONS MANAGER
2200-0340	000	SCG CREDIT & COLLECTIONS - ADJ
2200-0344	000	CS TRAINING & DEVELOPMENT MANAGER
2200-0347	000	UNCOLLECTIBLES - CORE
2200-0348	000	CUSTOMER BILLING SERVICES
2200-0349	000	SPECIAL BILLING C&I
2200-0350	000	SOCALGAS CREDIT & COLLECTIONS MGR
2200-0351	000	MASS MARKET CREDIT & COLLECTION SERVICES
2200-0352	000	MASS MARKET CREDIT & COLLECTION PROJECTS
2200-0353	000	COLLECTIONS AMP GROUP
2200-0354	000	MAJOR MARKETS CREDIT & COLLECTIONS
2200-0401	000	CUSTOMER CONTACT CENTER DIRECTOR
2200-0403	000	LOS MANAGEMENT (LOS)
2200-0404	000	CCC TECHNOLOGY
2200-0405	000	BRANCH OFC AREA 7
2200-0406	000	COMMERCIAL & INDUSTRIAL
2200-0407	000	CCC SITE MANAGER SAN DIMAS
2200-0408	000	HIGH BILL INVESTIGATION
2200-0409	000	RESIDENTIAL MARKETING
2200-0410	000	SPECIAL INVESTIGATIONS
2200-0411	000	CCC SITE MANAGER REDLANDS
2200-0412	000	CENTRALIZED SET DESKS
2200-0414	000	AUTHORIZED PYMNT AGENCIES
2200-0415	000	BRANCH OFC AREA 8
2200-0416	000	BRANCH OFC AREA 1
2200-0417	000	BRANCH OFC AREA 2
2200-0418	000	BRANCH OFC AREA 3
2200-0419	000	BRANCH OFC AREA 4
2200-0420	000	BRANCH OFC AREA 5
2200-0421	000	BRANCH OFC AREA 6
2200-0678	000	DATA DISTRIBUTION
2200-0884	000	SVP SCG CUSTOMER SERVICES
2200-0959	000	CCC MGR VIRTUAL AGEN
2200-1214	000	CCC SPECIAL SERVICES MANAGER
2200-1341	000	CARE PORTION OF DATA DISTRIBUTION
2200-1370	000	QUALITY ASSURANCE (SCG)
2200-1371	000	CUSTOMER CONTACT MULTILINGUAL SUPPORT
2200-1372	000	CCC OPS SUPPORT (SCG)
2200-2026	000	BILL PRESENTMENT & PAYMENT CHANNEL
2200-2027	000	CUSTOMER OPERATIONS TECHNOLOGY MANAGER
2200-2028	000	MGR CUSTOMER OPERATIONS SUPPORT
	60	CC/CS OFFICE OPERATIONS/Eyb No:SCC 15 WP E/Mitnoss: R. Sidos

SCG/CS - OFFICE OPERATIONS/Exh No:SCG-15-WP-E/Witness: B. Sides

Area: CS - OFFICE OPERATIONS

Witness: Bernardita M. Sides

Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-2050	000	BRANCH OFFICE OPERATIONS MGR - SCG
2200-2088	000	AUTHORIZED PAYMENT LOCATIONS -SCG
2200-2094	000	CUSTOMER OPERATIONS VP
2200-2154	000	CCC RESOURCE AND SERVICE LEVEL MANAGER
2200-2156	000	CCC OPERATIONS SUPPORT MANAGER
2200-2196	000	BRANCH OFC REGIONAL SUPERVISOR 2
2200-2199	000	REMITTANCE PROCESSING SUPPORT
2200-2239	000	DATA DISTRIBUTION LETTERS
2200-2240	000	SR VP CUSTSRVC/INNOVATION/BUS STRATEGY
2200-2257	000	CUSTOMER PRIVACY
2200-2269	000	DIR CUST PRIVACY
2200-2302	000	CS FINANCIAL
2200-2306	000	CUST OPS TECH PROJECT MANAGER – SCG
2200-2330	000	DIRECTOR OF REMITTANCE PROCESSING SCG
2200-2520	000	ESERVICE BUSINESS TECH SUPPORT
2200-2521	000	BILLING, CARE & MR BUSINESS TECH SUPPORT
2200-2522	000	CCC, FINANCE & CREDIT BUSINESS TECH SUPP
2200-2523	000	CUST PROGRAMS BUSINESS TECH SUPPORT
2200-2534	000	DATA PRIVACY - CS TECH OPS
2200-2606	000	REMITTANCE PROCESSING PLANNING & PROJECT
2200-2610	000	CUSTOMER CONTACT CENTER TECHNOLOGY MGR