

ORA DATA REQUEST
ORA-SCG-053-DAO
SOCALGAS 2019 GRC – A.17-10-008
SOCALGAS RESPONSE
DATE RECEIVED: DECEMBER 15, 2017
DATE RESPONDED: JANUARY 9, 2018

Exhibit Reference: SCG-04
SCG Witness: Gina Orozco-Mejia
Subject: Operations Management

Please provide the following:

1. Referring to Ex. SCG-04 testimony, page GOM-78, lines 20-26, please provide the following:
 - a. A copy of all calculations and supporting documents SCG used to determine an increase of \$298,000 in expenses for three project advisors for 2019; and
 - b. The number of project advisors and corresponding expenses incurred for each year from 2012-2017YTD.

SoCalGas Response 1:

- a. In 2017, SoCalGas hired four project advisors to support the leak inventory reduction project. Given that these positions were new and therefore not part of the Base Year 2016 costs, SoCalGas added the associated O&M costs to its forecast as an incremental increase. At the time the forecast was developed, SoCalGas projected 3.5 Project Advisors at an average expense of \$85,000 per FTE.
- b. Please see the corresponding expenses for the number of project advisors below. There were no associated expenses from 2012 – 2016 as these are new positions added to address the leak inventory reduction effort, as explained on Page GOM-78, lines 20-26.

Project Advisors	
	2017 YTD (Jan - Nov)
# of Advisors	4
Expenses	\$ 246,039

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2. Referring to SCG’s testimony page GOM-78, lines 28 to 31, please provide the following:
- a. A copy of all calculations and supporting documents SCG used to determine the addition of one project manager for leak repairs; and
 - b. The number of project managers assigned to manage the leak inventory under main maintenance activities and corresponding expenses for each year from 2012-2017YTD.

SoCalGas Response 2:

- a. In 2017, SoCalGas hired a project manager to support the leak inventory reduction project. Given that this position was new and therefore not part of the Base Year 2016 costs, SoCalGas added the associated O&M cost to its forecast as an incremental increase. At the time of the forecast, SoCalGas projected one Project Manager at an O&M cost of \$101,000.
- b. Please see the corresponding expenses for the project manager below. There are no expenses from 2012 – 2016 as this is a new position added to address the leak inventory reduction project, as explained on Page GOM-78, lines 28-31.

Project Managers	
	2017 YTD (Jan - Nov)
# of Project Managers	1
Expenses	\$ 77,630

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3. Referring to SCG testimony, page GOM-79, lines 3-13, please provide the following:

- a. A copy of all calculations and supporting documents SCG used to determine the addition of one director for workforce planning & resource management; and
- b. The number of directors for workforce planning & resource management assigned to Operations and Management and corresponding expenses incurred for each year from 2012-2017YTD.

SoCalGas Response 3:

- a. The director of Workforce Planning & Resource Management is a new position added in 2017 to better manage planning operations, resource management and local engineering. Given that this position was new and therefore not part of the Base Year 2016 costs, SoCalGas added the associated O&M cost to its forecast as an incremental increase. At the time of the forecast, SoCalGas projected an O&M cost for the workforce planning & resource management director of \$185,000.
- b. Please see the corresponding expenses of the director for workforce planning & resource management. There are no expenses from 2012 – 2016 as this is a new position added to address the management of the planning operations, resource management and local engineering, as explained on Page GOM-79, lines 3-13.

Director of Workforce Management	
	2017 YTD (Jan - Nov)
# of Directors	1
Expenses	\$192,310

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4. Referring to SCG testimony, page GOM-79, lines 15-23, please provide the following:
- a. A copy of all calculations and supporting documents SCG used to determine the addition of one operations manager; and
 - b. The number of operations manager assigned to Operations and Management and corresponding expenses incurred for each year from 2012-2017YTD.

SoCalGas Response 4:

- a. The operations manager is a new position created to focus on finding ways to improve the efficiency and effectiveness of Gas Distribution processes. Given that this position was not part of the Base Year 2016 costs, SoCalGas added the associated O&M cost to its forecast as an incremental increase. At the time of the forecast, SoCalGas projected an associated O&M cost of \$125,000 for this position.
- b. Please see the corresponding expenses of the Operation Manager. There are no expenses from 2012 – 2016 as this is a new position added to identify and manage opportunities for improving the efficiency and effectiveness of Gas Distribution processes, as explained on Page GOM-79, lines 15-23.

Operations Manager	
	2017 YTD (Jan - Nov)
# of Operations Manager	1
Expenses	\$ 101,000

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5. Referring to SCG testimony, page GOM-79, lines 25 to 28, please provide a copy of all calculations and supporting documents SCG used to determine the incremental increase of \$112,000 and the number of “some management employees” affected.

SoCalGas Response 5:

Please see below the recorded expenses incurred and the corresponding FTEs related to support the Aliso Canyon incident in 2016:

Aliso Canyon Incident			
	2016	FTE	Position
Expenses	\$ 21,847	0.34	Administrative Associate
	\$ 29,793	0.31	Project Manager
	\$ 9,171	0.15	Administrative Associate
	\$ 14,821	0.18	Technical Advisors (2)
	\$ 37,343	0.43	Technical Advisors (2)
Total	\$ 112,975	1.40	

Approximately 7 management employees were involved related to the expenses shown above. This cost was excluded from the GRC filing and therefore, it is not part of the 2016 Base Year expense. However, as these employees went back to their regular positions to resume routine operations, SoCalGas is accounting for this cost post 2016. For additional detail regarding the costs incurred, and excluded, related to the Aliso Canyon incident, please see the testimony of Mr. Andrew Steinberg, Exhibit SCG-12.