Application of SOUTHERN	I CALIFORNIA GAS)
COMPANY for authority to	update its gas revenue)
requirement and base rates)
effective January 1, 2024	(U 904-G))
Application No. 22-05		
Exhibit No · (SCG-17-WP)		

WORKPAPERS TO PREPARED DIRECT TESTIMONY OF JOSEPH CHOW ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

May 2022



2024 General Rate Case - APP INDEX OF WORKPAPERS

Exhibit SCG-17-WP - SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

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Overall Summary For Exhibit No. SCG-17-WP

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Description
Non-Shared Services
Shared Services
Total

In 2021 \$ (000) Incurred Costs							
Adjusted-Recorded Adjusted-Forecast							
2021	2022	2023	2024				
30,116	30,257	30,747	31,022				
4,317	4,317	4,407	4,467				
34.433	34.574	35.154	35.489				

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Summary of Non-Shared Services Workpapers:

Description
A. Inventory
B. Procurement
C. Office Services
D. Supplier Diversity
E. VP SC&SS
F. Supply Chain & Support Services PMO
Total

	In 2021 \$ (000) Incurred Costs							
Adjusted- Recorded	Adjusted-Forecast							
2021	2022	2023	2024					
20,313	20,313	20,313	20,313					
2,412	2,682	3,132	3,287					
2,166	2,166	2,166	2,166					
928	928	928	928					
696	567	567	567					
3,601	3,601	3,641	3,761					
30,116	30,257	30,747	31,022					

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Workpaper: VARIOUS

Summary for Category: A. Inventory

L		<u>In 2021\$ (000) Incu</u>	rred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2021	2022	2023	2024
Labor	9,308	9,308	9,308	9,398
Non-Labor	11,004	11,004	11,004	10,914
NSE	0	0	0	0
Total	20,312	20,312	20,312	20,312
FTE	102.0	102.0	102.0	102.9
Workpapers belonging t	to this Category:			
2SS001.000 INVENTO	RY AND LOGISTICS			
Labor	8,222	8,222	8,222	8,222
Non-Labor	9,498	9,498	9,498	9,498
NSE	0	0	0	0
Total	17,720	17,720	17,720	17,720
FTE	91.1	91.1	91.1	91.1
2SS002.000 FABRICA	TION & TOOL REPAIR			
Labor	1,086	1,086	1,086	1,176
Non-Labor	1,506	1,506	1,506	1,416
NSE	0	0	0	0
Total	2,592	2,592	2,592	2,592
FTE	10.9	10.9	10.9	11.8

Beginning of Workpaper 2SS001.000 - INVENTORY AND LOGISTICS

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

Activity Description:

Inventory & Logistics maintains adequate warehouse inventories of "unrestricted stock" and "emergency stock." Unrestricted stock levels are forecasted based on known requirements and historical usage. Emergency stock levels are forecasted based on an assessment of the quality of the most vulnerable components currently in service in a particular location and the probability of their damage or destruction. Inventory requirements are also determined by business drivers such as New Business (increase in customer base growth), Capacity (new or upgraded infrastructure to safely manage increased customer demand), Corrective Maintenance Program (CPUC-mandated inspections resulting in repair/replacement of infrastructure components), and Service Restoration (emergency repair of system outages). To adequately maintain warehouse inventories, Inventory Management must interface with vendors and conduct material requirements planning daily.

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. Cost drivers include five additional warehouse personnel that support increased materials movement for capital, and maintenance operations as well as improvements for material traceability and compliance activity monitoring. Base year recorded costs include salaries and wages for the Manager of Inventory & Logistics, Logistics Team, Strategic Supply and Demand Side, Material Traceability, and Inbound and Outbound Operations.

Non-Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. Cost drivers for this area include upward pressures due to increases of the Company's projects to improve aging infrastructure, support system expansion, and comply with regulatory and environmental requirements. Base year recorded costs include expenses incurred to accomplish the timely and accurate ordering, receiving, and issuing of materials and supplies. This includes periodic physical inventory counts, daily loading and unloading of materials, and other ancillary services.

NSE - Base YR Rec

n/a

Summary of Results:

	In 2021\$ (000) Incurred Costs								
		Adju	ısted-Recor	ded		Ad	Adjusted-Forecast		
Years	2017	2018	2019	2020	2021	2022	2023	2024	
Labor	6,980	7,417	7,855	8,453	8,222	8,222	8,222	8,222	
Non-Labor	582	676	1,313	9,640	9,498	9,498	9,498	9,498	
NSE	0	0	0	0	0	0	0	0	
Total	7,563	8,093	9,168	18,093	17,720	17,720	17,720	17,720	
FTE	78.8	83.0	87.2	94.1	91.1	91.1	91.1	91.1	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecas	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	8,222	8,222	8,222	0	0	0	8,222	8,222	8,222
Non-Labor	Base YR Rec	9,498	9,498	9,498	0	0	0	9,498	9,498	9,498
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	17,720	17,720	17,720	0	0	0	17,720	17,720	17,720
FTE	Base YR Rec	91.1	91.1	91.1	0.0	0.0	0.0	91.1	91.1	91.1

	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	
- 1								

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	5,352	5,841	6,253	7,143	6,988
Non-Labor	517	620	1,224	9,133	9,516
NSE	0	0	0	0	0
Total	5,870	6,462	7,477	16,276	16,504
FTE	66.9	70.7	73.2	79.9	76.6
djustments (Nominal \$) **					
Labor	0	-10	0	-164	0
Non-Labor	0	-1	0	-178	-17
NSE	0	0	0	0	0
Total	0	-11	0	-342	-17
FTE	0.0	-0.4	-0.1	-1.2	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	5,352	5,831	6,253	6,979	6,988
Non-Labor	517	619	1,224	8,955	9,498
NSE	0	0	0	0	0
Total	5,870	6,450	7,477	15,934	16,487
FTE	66.9	70.3	73.0	78.7	76.7
acation & Sick (Nominal \$)					
Labor	907	1,003	1,185	1,230	1,233
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	907	1,003	1,185	1,230	1,233
FTE	11.9	12.7	14.2	15.4	14.4
scalation to 2021\$					
Labor	721	583	417	244	0
Non-Labor	65	56	88	684	0
NSE	0	0	0	0	0
Total	786	639	505	929	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	nt 2021\$)				
Labor	6,980	7,417	7,855	8,453	8,222
Non-Labor	582	676	1,313	9,640	9,498
NSE	0	0	0	0	0
Total	7,563	8,093	9,168	18,093	17,720
FTE	78.8	83.0	87.2	94.1	91.1

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years	2017	2018	2019	2020	2021			
Labor		0	-10	-0.074	-164	0			
Non-Labor		0	-1	0	-178	-17			
NSE		0	0	0	0	0			
	Total	0	-11	-0.074	-342	-17			
FTE		0.0	-0.4	-0.1	-1.2	0.0			

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Lal</u>	oor <u>N</u>	NLbr <u>N</u>	<u>ISE</u>	<u>FTE</u>	Adj Type		
2017 Total		0	0	0	0.0			
2018		0	0	0	-0.1	1-Sided Adj		
Explanation:	Incremental costs that a Memorandum Account (•	be requested	for recove	ry through a ।	non-GRC Catastrophic Event		
2018		-8	-1	0	-0.1	1-Sided Adj		
Explanation:	ion: Incremental costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Ever Memorandum Account (CEMA).							
2018		0	0	0	0.0	1-Sided Adj		
Explanation:	Incremental costs that a Memorandum Account (•	be requested	for recove	ry through a ι	non-GRC Catastrophic Event		
2018		-1	0	0	-0.1	1-Sided Adj		
Explanation:	Incremental costs that a Memorandum Account (•	be requested	for recove	ry through a ।	non-GRC Catastrophic Event		
2018		-1	0	0	-0.1	1-Sided Adj		
Explanation:	Incremental costs that a Memorandum Account (•	be requested	for recove	ry through a ।	non-GRC Catastrophic Event		
2018 Total	-	10	-1	0	-0.4			
2019		0	0	0	-0.1	1-Sided Adj		
Explanation:	Incremental costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2019 Total		0	0	0	-0.1			
2020	-	44	-4	0	-0.3	1-Sided Adj		
Explanation:	Incremental COVID-rela Catastrophic Event Mem		•	to be reque	ested for reco	very through a non-GRC		

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

vvorkpaper.	255001.000 - 111121110	,	_			
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2020	-25	-2	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	ecovery through a non-GRC	
2020	0	-2	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020	-46	-8	0	-0.3	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020	0	-154	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020	-10	-2	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020	0	-3	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020	-34	-2	0	-0.2	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand			quested for re	covery through a non-GRC	
2020	-5	-1	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2020 Total	-164	-178	0	-1.2		
2021	0	-3	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	ecovery through a non-GRC	
2021	0	-2	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	ecovery through a non-GRC	
2021	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•		quested for re	covery through a non-GRC	
2021	0	0	0	0.0	1-Sided Adj	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS001.000 - INVENTORY AND LOGISTICS

Voor	Labor	NLbr	NSE	FTE	Adi Type					
<u>Year</u> Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).									
2021	0	-6	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•	•	uested for r	ecovery through a non-GRC					
2021	0	-1	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	-	•	uested for r	ecovery through a non-GRC					
2021	0	-4	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•	•	uested for r	ecovery through a non-GRC					
2021	0	-1	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•	•	uested for r	ecovery through a non-GRC					
2021	0	-1	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related co Catastrophic Event Memorand	•	•	uested for r	ecovery through a non-GRC					
2021 Total	0	-17	0	0.0						

Beginning of Workpaper 2SS002.000 - FABRICATION & TOOL REPAIR

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub 1. Inventory

Workpaper: 2SS002.000 - FABRICATION & TOOL REPAIR

Activity Description:

The Fabrication and Tool Repair Shops provide specialized support to field operations as both a supplier of custom materials and tools and as a service provider in the modification and repair of materials and tools. In particular, the Fabrication department provides the specialized machining and fabrication of tools, materials, and equipment required to support SoCalGas's operations. The Fabrication and Tool Repair department performs the periodic maintenance and repair of the gas handling, electronic, and pneumatic tools. The departments also support the evaluation of new tools.

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. An incremental Fabrication Mechanic will help meet the demand, which would otherwise need to be outsourced at potentially higher costs. Base year recorded costs include salaries and wages for the Fabrication & Tool Repair Supervisor, Logistics Representatives, Repair Shop Mechanics, Metal Crafters, Welders, Electronic Equipment Technicians, and Administrative Clerks.

Non-Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. Cost drivers for this area consists of labor and rising costs of raw materials associated with fabrication, tool repair, and testing services. Base year recorded costs include tools, machinery, and materials needed for the periodic maintenance and repair of the gas handling, electronic, and pneumatic tools. Furthermore, testing equipment is necessary to support the evaluation of new tools.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2021\$ (000) Incurred Costs									
		Adjι	ısted-Recor	ded		Adjusted-Forecast					
Years	2017	2018	2019	2020	2021	2022	2023	2024			
Labor	1,105	1,173	1,270	1,135	1,086	1,087	1,087	1,177			
Non-Labor	1,157	1,370	1,332	1,295	1,506	1,506	1,506	1,416			
NSE	0	0	0	0	0	0	0	0			
Total	2,262	2,543	2,602	2,430	2,592	2,593	2,593	2,593			
FTE	11.0	11.8	12.7	11.1	10.9	10.9	10.9	11.8			

SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY Area:

Joseph Chow Witness: Category: A. Inventory Category-Sub: 1. Inventory

Workpaper: 2SS002.000 - FABRICATION & TOOL REPAIR

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs											
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast				
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024		
Labor	Base YR Rec	1,086	1,086	1,086	0	0	90	1,086	1,086	1,176		
Non-Labor	Base YR Rec	1,506	1,506	1,506	0	0	-90	1,506	1,506	1,416		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Tota	ıl	2,592	2,592	2,592	0	0	0	2,592	2,592	2,592		
FTE	Base YR Rec	10.9	10.9	10.9	0.0	0.0	0.9	10.9	10.9	11.8		

Forecast Adjusti	ment Details:					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type
2022 Total	0	0	0	0	0.0	
2023 Total	0	0	0	0	0.0	
2024	90	-90	0	0	0.9	1-Sided Adj
Explanation:	Labor \$90K for 0.9 FTE making materials in hou Non-Labor reduction of	se versus outs		•	osition will he	lp us non-labor by
2024 Total	90	-90	0	0	0.9	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS002.000 - FABRICATION & TOOL REPAIR

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-N	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	848	922	1,011	945	923
Non-Labor	1,028	1,256	1,243	1,202	1,506
NSE	0	0	0	0	0
Total	1,875	2,178	2,253	2,147	2,430
FTE	9.5	10.0	10.6	9.4	9.1
djustments (Nominal \$) **					
Labor	0	0	0	-8	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	-7	0
FTE	0.0	0.0	0.0	-0.1	0.0
Recorded-Adjusted (Nominal	\$)				
Labor	848	922	1,011	937	923
Non-Labor	1,028	1,256	1,243	1,203	1,506
NSE	0	0	0	0	0
Total	1,875	2,178	2,253	2,140	2,429
FTE	9.4	10.0	10.6	9.3	9.1
acation & Sick (Nominal \$)					
Labor	144	159	192	165	163
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	144	159	192	165	163
FTE	1.6	1.8	2.1	1.8	1.8
scalation to 2021\$					
Labor	114	92	67	33	0
Non-Labor	129	114	90	92	0
NSE	0	0	0	0	0
Total	243	206	157	125	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constan	t 2021\$)				
Labor	1,105	1,173	1,270	1,135	1,086
Non-Labor	1,157	1,370	1,332	1,295	1,506
NSE	0	0	0	0	0
Total	2,262	2,543	2,602	2,430	2,592
FTE	11.0	11.8	12.7	11.1	10.9

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: A. Inventory
Category-Sub: 1. Inventory

Workpaper: 2SS002.000 - FABRICATION & TOOL REPAIR

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
	Years	2017	2018	2019	2020	2021					
Labor		0	0	0	-8	0					
Non-Labor		0	0	0	0.339	-0.300					
NSE		0	0	0	0	0					
	Total		0 -	0	-7	-0.300					
FTE		0.0	0.0	0.0	-0.1	0.0					

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type	
2017 Total	0	0	0	0.0		
2018 Total	0	0	0	0.0		
2019 Total	0	0	0	0.0		
2020	-8	0	0	-0.1	1-Sided Adj	
Explanation:	Incremental COVID-related Catastrophic Event Memora		•	requested f	or recovery through a non-GRC	
2020 Total	-8	0	0	-0.1		
2021	0	0	0	0.0	1-Sided Adj	
Explanation:	Incremental COVID-related Catastrophic Event Memora		•	requested f	or recovery through a non-GRC	
2021 Total	0	0	0	0.0		

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

690

2,413

16.2

0

Witness: Joseph Chow
Category: B. Procurement
Workpaper: 2SS003.000

Non-Labor

Total

FTE

NSE

Summary for Category: B. Procurement

		In 2021\$ (000) Incu	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2021	2022	2023	2024
Labor	1,723	1,993	2,443	2,758
Non-Labor	690	690	690	530
NSE	0	0	0	0
Total	2,413	2,683	3,133	3,288
FTE	16.2	18.9	23.4	27.7
Workpapers belonging	to this Category:			
2SS003.000 PROCUR				
Labor	1,723	1,993	2,443	2,758

690

2,683

18.9

0

690

3,133

23.4

0

530

3,288

27.7

0

Beginning of Workpaper 2SS003.000 - PROCUREMENT

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub 1. Procurement

Workpaper: 2SS003.000 - PROCUREMENT

Activity Description:

The Procurement and Contracting division is a team of portfolio managers, category managers, procurement project managers, category advisors, procurement projects advisors, category analyst, contracting agents and buyers who: (1) develop and execute supply management strategies that support operating requirements; (2) align sourcing strategy by partnering closely with key lines of business to promote changes that reduce the total cost of ownership; (3) explore supply market capabilities and insights to capitalize on new developments; and (4) identify sourcing opportunities.

Procurement/Contracting areas are assigned into their support portfolios: Gas Operations; Customer Programs & Support Services; and Major Projects.

Forecast Explanations:

Labor - Base YR Rec

A base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. The primary increased cost drivers consist of additional category managers that will meet company project and sourcing demands in addition to supporting the design and implementation of a new supplier relationship management function and program capability. The Base year recorded costs include salaries for the Director of Supply Management, Customer Programs portfolio, and Support Services portfolio employees.

Non-Labor - Base YR Rec

A base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. The cost drivers support nonlabor costs for supplier relationship management and program functionality, which includes business unit training and seminars, computer equipment, office equipment, relocating cost, travel and expenses, certification fees, and consulting expenses.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2021\$ (000) Incurred Costs									
		Adju	sted-Recor	ded		Adjusted-Forecast					
Years	2017	2018	2019	2020	2021	2022	2023	2024			
Labor	1,189	1,206	1,502	1,396	1,723	1,993	2,443	2,758			
Non-Labor	3,179	571	58	305	690	689	689	529			
NSE	0	0	0	0	0	0	0	0			
Total	4,368	1,776	1,560	1,700	2,412	2,682	3,132	3,287			
FTE	11.3	11.0	15.0	12.2	16.2	18.9	23.4	27.7			

Southern California Gas Company 2024 GRC - APP

Non-Shared Service Workpapers

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Workpaper: 2SS003.000 - PROCUREMENT

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs											
Forecast	Method	Bas	se Foreca	st	Forec	Forecast Adjustments			Adjusted-Forecast			
Years	3	2022	2023	2024	2022	2023	2024	2022	2023	2024		
Labor	Base YR Rec	1,723	1,723	1,723	270	720	1,035	1,993	2,443	2,758		
Non-Labor	Base YR Rec	690	690	690	0	0	-160	690	690	530		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Tota	I	2,412	2,412	2,412	270	720	875	2,682	3,132	3,287		
FTE	Base YR Rec	16.2	16.2	16.2	2.7	7.2	11.5	18.9	23.4	27.7		

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	270	0	0	270	2.7	1-Sided Adj
Explanation:	Labor vacancies needed	to support op	erations.			
2022 Total	270	0	0	270	2.7	
2023	270	0	0	270	2.7	1-Sided Adj
Explanation:	Labor vacancies needed	to support op	erations.			
2023	450	0	0	450	4.5	1-Sided Adj
Explanation:	Labor incease of \$0.45M supplier relationship. 2. Sr. Category Advisor (x Increase in FTE due to inmanagement	(2)	Ū			

2023 Total	720	0	0	720	7.2			
2024	270	0	0	270	2.7	1-Sided Adj		
Explanation:	Labor vacancies needed to support operations.							
2024	765	-160	0	605	8.8	1-Sided Adj		
Explanation:	Labor incease of \$0.765M	I for the follow	ving 8.8 FTFs·	1 SRM N	Manager (x5) for	Supplier Relationship		

Explanation: Labor incease of \$0.765M for the following 8.8 FTEs: 1. SRM Manager (x5) for Supplier Relationship

Department

2. Sr. Category Advisor (x2) and Category Advisor (x1)

Due to increase in FTE due to increase in contract volume related to capital project and contract & vendor management

3. Distribution Supply ManagementAdvisor (x2)

to support Gas Construction, which has an expected spend to increase of approximately 20% through 2025.

Non-Labor reduction of \$160K represents the expected outsourced saving from internal labor.

0004 T-4-1	4.005	400	•	075	44 5
2024 Total	1,035	-160	U	8/5	11.5
	•				

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Workpaper: 2SS003.000 - PROCUREMENT

Determination of Adjusted-Recorded (Incurred Costs):

	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
ecorded (Nominal \$)*					
Labor	911	948	1,195	1,152	1,464
Non-Labor	2,825	523	54	288	694
NSE	0	0	0	0	0
Total	3,737	1,471	1,250	1,441	2,159
FTE	9.6	9.3	12.6	10.2	13.6
djustments (Nominal \$) **	*				
Labor	0	0	0	0	0
Non-Labor	0	0	0	-5	-5
NSE	0	0	0	0	0
Total	0	0	0	-5	-5
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	911	948	1,195	1,152	1,464
Non-Labor	2,825	523	54	283	690
NSE	0	0	0	0	0
Total	3,737	1,471	1,250	1,435	2,154
FTE	9.6	9.3	12.6	10.2	13.6
cation & Sick (Nominal \$	5)				
Labor	154	163	227	203	258
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	154	163	227	203	258
FTE	1.7	1.7	2.4	2.0	2.6
scalation to 2021\$					
Labor	123	95	80	40	0
Non-Labor	354	47	4	22	0
NSE	0	0	0	0	0
Total	477	142	84	62	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2021\$)				
Labor	1,189	1,206	1,502	1,396	1,723
Non-Labor	3,179	571	58	305	690
NSE	0	0	0	0	0
Total	4,368	1,776	1,560	1,700	2,412
FTE	11.3	11.0	15.0	12.2	16.2

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Workpaper: 2SS003.000 - PROCUREMENT

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs										
	Years 2017 2018 2019 2020 2021										
Labor		0	0	0	0	0					
Non-Labor		0	0	0	-5	-5					
NSE		0	0	0	0	0					
	Total	0	0	0	-5	-5					
FTE		0.0	0.0	0.0	0.0	0.0					

Detail of Adjustments to Recorded:

<u>Year</u>	<u>L:</u>	<u>abor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
2017 Total		0	0	0	0.0				
2018 Total		0	0	0	0.0				
2019 Total		0	0	0	0.0				
2020		0	-1	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2020		0	-5	0	0.0	1-Sided Adj			
Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through Catastrophic Event Memorandum Account (CEMA).						ecovery through a non-GRC			
2020		0	0	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2020 Total		0	-5	0	0.0				
2021		0	0	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2021		0	-3	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-rel Catastrophic Event Me		•		uested for re	ecovery through a non-GRC			
2021		0	-1	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-rel Catastrophic Event Me		•		uested for re	ecovery through a non-GRC			
2021 Total		0	-5	0	0.0				

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: C. Office Services
Workpaper: 2SS004.000

Summary for Category: C. Office Services

		In 2021\$ (000) Inc	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2021	2022	2023	2024
Labor	0	0	0	0
Non-Labor	2,166	2,166	2,166	2,166
NSE	0	0	0	0
Total	2,166	2,166	2,166	2,166
FTE	0.0	0.0	0.0	0.0

Workpapers belonging to this Category:

2SS004.000 OFFICE SERVICES

Labor	0	0	0	0
Non-Labor	2,166	2,166	2,166	2,166
NSE	0	0	0	0
Total	2,166	2,166	2,166	2,166
FTE	0.0	0.0	0.0	0.0

Beginning of Workpaper 2SS004.000 - OFFICE SERVICES

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: C. Office Services
Category-Sub 1. Office Services

Workpaper: 2SS004.000 - OFFICE SERVICES

Activity Description:

Document management, courier service, mail and postage costs, and copy services are provided by a third-party contractor. Although SDG&E manages the contract for SoCal Gas and Corporate Center, services provided for SoCalGas are directly charged back based on usage. One of the primary services provided by the third-party contractor is courier and mail services throughout the SoCalGas service territory.

Forecast Explanations:

Labor - Base YR Rec

n/a

Non-Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. The cost drivers consist of the following costs: Mail, Copy Centers, and Postage Costs for U.S. Mail, interoffice mail, couriers, mass mailings, three copy centers, and over 530 convenience multi-functional copier/fax/printer machines. Travel Agency and Management Forms and Stationery Interoffice forms, customer materials, letterhead, business cards, and stationery. Archives and Records Management Costs for Offsite storage of records, retention policy, retention schedules, data management, and shredding services. Courier Service provides pick-up and delivery service for intercompany mail throughout SoCalGas's territory.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2021\$ (000) Incurred Costs								
		Adjι	sted-Recor	ded		Ad	justed-Fore	cast		
Years	2017 2018 2019 2020 2021					2022	2023	2024		
Labor	0	0	0	0	0	0	0	0		
Non-Labor	2,515	2,575	2,326	2,139	2,166	2,166	2,166	2,166		
NSE	0	0	0	0	0	0	0	0		
Total	2,515	2,575	2,326	2,139	2,166	2,166	2,166	2,166		
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: C. Office Services
Category-Sub: 1. Office Services

Workpaper: 2SS004.000 - OFFICE SERVICES

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs										
Forecast Method		Base Forecast			Forecast Adjustments			Adjusted-Forecast			
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024	
Labor	Base YR Rec	0	0	0	0	0	0	0	0	0	
Non-Labor	Base YR Rec	2,166	2,166	2,166	0	0	0	2,166	2,166	2,166	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ıl	2,166	2,166	2,166	0	0	0	2,166	2,166	2,166	
FTE	Base YR Rec	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	

	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	
- 1								

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: C. Office Services
Category-Sub: 1. Office Services

Workpaper: 2SS004.000 - OFFICE SERVICES

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	2,235	2,361	2,170	1,988	2,166
NSE	0	0	0	0	0
Total	2,235	2,361	2,170	1,988	2,166
FTE	0.0	0.0	0.0	0.0	0.0
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	0	0
Non-Labor	2,235	2,361	2,170	1,988	2,166
NSE	0	0	0	0	0
Total	2,235	2,361	2,170	1,988	2,166
FTE	0.0	0.0	0.0	0.0	0.0
acation & Sick (Nominal \$)					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
scalation to 2021\$					
Labor	0	0	0	0	0
Non-Labor	280	214	156	152	0
NSE	0	0	0	0	0
Total	280	214	156	152	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	nt 2021\$)				
Labor	0	0	0	0	0
Non-Labor	2,515	2,575	2,326	2,139	2,166
NSE	0	0	0	0	0
Total	2,515	2,575	2,326	2,139	2,166
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: C. Office Services
Category-Sub: 1. Office Services

Workpaper: 2SS004.000 - OFFICE SERVICES

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs										
Years 2017 2018 2019 2020 2021											
Labor		0	0	0	0	0					
Non-Labor		0	0	0	0	0					
NSE		0	0	0	0	0					
	Total		0	0	0	0					
FTE		0.0	0.0	0.0	0.0	0.0					

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity

Workpaper: 2SS005.000

Summary for Category: D. Supplier Diversity

		In 2021\$ (000) Incu	rred Costs				
	Adjusted-Recorded	Adjusted-Forecast					
	2021	2022	2023	2024			
Labor	531	531	531	531			
Non-Labor	397	397	397	397			
NSE	0	0	0	0			
Total	928	928	928	928			
FTE	4.6	4.6	4.6	4.6			
'							

Workpapers belonging to this Category:

2SS005.000 SUPPLIER DIVERSITY

Labor	531	531	531	531
Non-Labor	397	397	397	397
NSE	0	0	0	0
Total	928	928	928	928
FTE	4.6	4.6	4.6	4.6

Beginning of Workpaper 2SS005.000 - SUPPLIER DIVERSITY

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity
Category-Sub 1. Supplier Diversity

Workpaper: 2SS005.000 - SUPPLIER DIVERSITY

Activity Description:

The Supplier Diversity organization conducts outreach efforts in under-represented areas with woman, minority and service disable veteran, lesbian, gay, bi-sexual, transgender owned business enterprises and facilitates compliance with General Order 156 target of 21.5% women, minority, disabled veteran, lesbian, gay, bi-sexual, and transgender business enterprises spending.

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. Cost drivers are driven by our overall supplier diversity program, which includes outreach, technical assistance, consulting, recruiting, and bidding opportunities for the diversity, equity, and inclusion enterprises. The base year recorded costs include salaries for the Supplier Diversity Manager, Diversity Project Manager, Senior Supplier Diversity Advisors, and Business Analysts.

Non-Labor - Base YR Rec

A base year forecast methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. Cost drivers are driven by our overall supplier diversity program, which includes outreach, technical assistance, consulting, recruiting, and bidding opportunities for the diversity, equity, and inclusion enterprises. Base year costs include business unit training and seminars, computer equipment, office equipment, relocating cost, travel and expenses, certification fees, and consulting expenses.

NSE - Base YR Rec

n/a

Summary of Results:

	In 2021\$ (000) Incurred Costs										
		Adjι	sted-Recor	ded		Ad	justed-Fore	cast			
Years	2017	2018	2019	2020	2021	2022	2023	2024			
Labor	323	631	451	510	531	531	531	531			
Non-Labor	359	332	352	375	397	397	397	397			
NSE	0	0	0	0	0	0	0	0			
Total	681	963	803	886	928	928	928	928			
FTE	2.7	4.4	3.6	4.5	4.6	4.6	4.6	4.6			

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity
Category-Sub: 1. Supplier Diversity

Workpaper: 2SS005.000 - SUPPLIER DIVERSITY

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecast Method Base Forecast			st	Forecast Adjustments			Adjusted-Forecast			
Years	s	2022	2 2023 2024 202		2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	531	531	531	0	0	0	531	531	531
Non-Labor	Base YR Rec	397	397	397	0	0	0	397	397	397
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	928	928	928	0	0	0	928	928	928
FTE	Base YR Rec	4.6	4.6	4.6	0.0	0.0	0.0	4.6	4.6	4.6

1	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	
- 1								

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity
Category-Sub: 1. Supplier Diversity

Workpaper: 2SS005.000 - SUPPLIER DIVERSITY

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Adjusted-r	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	248	496	359	421	451
Non-Labor	319	305	329	351	399
NSE	0	0	0	0	0
Total	566	801	687	772	850
FTE	2.3	3.7	3.0	3.8	3.9
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	-2	-1
NSE	0	0	0	0	0
Total		0	0	-2	-1
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal	l \$)				
Labor	247	496	359	421	451
Non-Labor	319	305	329	349	397
NSE	0	0	0	0	0
Total	566	801	687	770	848
FTE	2.3	3.7	3.0	3.8	3.9
acation & Sick (Nominal \$)					
Labor	42	85	68	74	80
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	42	85	68	74	80
FTE	0.4	0.7	0.6	0.7	0.7
scalation to 2021\$					
Labor	33	50	24	15	0
Non-Labor	40	28	24	27	0
NSE	0	0	0	0	0
Total	73	77	48	41	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constar	nt 2021\$)				
Labor	323	631	451	510	531
Non-Labor	359	332	352	375	397
NSE	0	0	0	0	0
Total	681	963	803	886	928
FTE	2.7	4.4	3.6	4.5	4.6

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity
Category-Sub: 1. Supplier Diversity

Workpaper: 2SS005.000 - SUPPLIER DIVERSITY

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs									
	Years	2017	2018	2019	2020	2021				
Labor		-0.024	-0.024	-0.024	-0.024	-0.024				
Non-Labor		0	0	0	-2	-1				
NSE		0	0	0	0	0				
	Total	-0.024	-0.024	-0.024	-2	-1				
FTE		0.0	0.0	0.0	0.0	0.0				

Detail of Adjustments to Recorded:

<u>Year</u>	<u>La</u> i	<u>bor</u> <u>N</u>	ILbr N	<u>SE</u>	<u>FTE</u>	Adj Type
2017		0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses other costs that have alr			•	,	s adjustment is in addition to attributes.
2017 Total		0	0	0	0.0	
2018		0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses other costs that have alr			•	,	s adjustment is in addition to attributes.
2018 Total		0	0	0	0.0	
2019		0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses other costs that have alr			•	,	s adjustment is in addition to attributes.
2019 Total		0	0	0	0.0	
2020		0	-2	0	0.0	1-Sided Adj
						,
Explanation:	Incremental COVID-rela Catastrophic Event Men			be reques	sted for recov	•
Explanation: 2020				be reques	oted for recovered	•
2020 Explanation:	Catastrophic Event Men	norandum Accou 0 associated with	nt (CEMA). 0 lobbying activi	0 ities (FERC	0.0 3 426.4). Thi	very through a non-GRC 1-Sided Adj s adjustment is in addition to
2020	Catastrophic Event Men Exclude labor expenses	norandum Accou 0 associated with	nt (CEMA). 0 lobbying activi	0 ities (FERC	0.0 3 426.4). Thi	very through a non-GRC 1-Sided Adj s adjustment is in addition to
2020 Explanation:	Catastrophic Event Men Exclude labor expenses	norandum Accou 0 associated with eady been exclu	nt (CEMA). 0 lobbying activided based oth	0 ities (FERC er specific	0.0 3426.4). Thi accounting a	very through a non-GRC 1-Sided Adj s adjustment is in addition to
2020 Explanation: 2020 Total	Catastrophic Event Men Exclude labor expenses	orandum Account of associated with eady been exclusion of the costs that are	nt (CEMA). 0 lobbying activided based oth -2 -1 e anticipated to	0 ities (FERC er specific 0	0.0 2426.4). Thi accounting a 0.0	very through a non-GRC 1-Sided Adj s adjustment is in addition to attributes. 1-Sided Adj

Southern California Gas Company 2024 GRC - APP

Non-Shared Service Workpapers

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: D. Supplier Diversity
Category-Sub: 1. Supplier Diversity

Workpaper: 2SS005.000 - SUPPLIER DIVERSITY

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
Explanation:	Exclude labor expenses associa	ated with lobbying	activities (FE	ERC 426.4). T	his adjustment is in addition to
	other costs that have already be	en excluded base	ed other spec	cific accounting	g attributes.
2021 Total	0	-1	0	0.0	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Workpaper: 2SS006.000

Summary for Category: E. VP SC&SS

		In 2021\$ (000) Incu	irred Costs			
	Adjusted-Recorded	Adjusted-Recorded Adjusted-Forecast				
	2021	2022	2023	2024		
Labor	477	405	405	405		
Non-Labor	220	163	163	163		
NSE	0	0	0	0		
Total	697	568	568	568		
FTE	1.3	1.0	1.0	1.0		

Workpapers belonging to this Category:

2SS006.000 VP SUPPLY MANAGEMENT & LOGISTICS

Labor	477	405	405	405
Non-Labor	220	163	163	163
NSE	0	0	0	0
Total	697	568	568	568
FTE	1.3	1.0	1.0	1.0

Beginning of Workpaper
2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Category-Sub 1. VP SC&SS

Workpaper: 2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Activity Description:

The Vice President of Supply Chain and Operations Support provides day-to-day executive oversight of all activities relating to supply management, logistics, supplier diversity, fleet, and facility functions at SoCalGas. This role is responsible for overseeing the planning, development, and implementation of the Company's key procurement functions, processes, and policies, as it relates to safety, supply chain sustainability, reliability, and compliance.

Forecast Explanations:

Labor - Base YR Rec

Base year methodology was selected as this is the most accurate representation of the current employee headcounts and the related labor costs supported by Vice President of Supply Chain and Support Services.

Non-Labor - Base YR Rec

A base year methodology was selected as this is the most accurate representation of the related nonlabor costs supported by Vice President of Supply Chain and Support Services. The cost drivers behind this forecast are due to business unit training and seminars, office equipment, relocating cost, travel, consulting, and other miscellaneous expenses related to strategy, planning and overall operation of Supply Management, Logistics, and Supplier Diversity.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2021\$ (000) Incurred Costs							
		Adju	sted-Recor	Ad	cast				
Years	2017	2018	2019	2020	2021	2022	2023	2024	
Labor	653	524	542	316	477	405	405	405	
Non-Labor	181	256	59	358	220	162	162	162	
NSE	0	0	0	0	0	0	0	0	
Total	834	780	601	674	696	567	567	567	
FTE	3.5	3.2	3.5	1.9	1.3	1.0	1.0	1.0	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Category-Sub: 1. VP SC&SS

Workpaper: 2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecast	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast		
Years	Years 2022 2023		2024	2022	2023	2024	2022	2023	2024	
Labor	Base YR Rec	477	477	477	-72	-72	-72	405	405	405
Non-Labor	Base YR Rec	220	220	220	-57	-57	-57	163	163	163
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total —		696	696	696	-129	-129	-129	567	567	567
FTE	Base YR Rec	1.3	1.3	1.3	-0.3	-0.3	-0.3	1.0	1.0	1.0

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	
2022	-72	-57	0	-129	-0.3	1-Sided Adj	
Explanation:	Labor & Non-Labor adjus	tments to bet	ter reflect the	true operatin	g costs of the	SMSS VP.	
2022 Total	-72	-57	0	-129	-0.3		
2023	-72	-57	0	-129	-0.3	1-Sided Adj	
Explanation:	Labor & Non-Labor adjus	tments to bet	ter reflect the	true operatin	g costs of the	SMSS VP.	
2023 Total	-72	-57	0	-129	-0.3		
2024	-72	-57	0	-129	-0.3	1-Sided Adj	
Explanation:	Labor & Non-Labor adjus	tments to bet	ter reflect the	true operatin	g costs of the	SMSS VP.	
2024 Total	-72	-57	0	-129	-0.3		

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Category-Sub: 1. VP SC&SS

Workpaper: 2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-r	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	501	412	431	261	405
Non-Labor	161	235	55	334	220
NSE	0	0	0	0	0
Total	661	647	486	594	625
FTE	3.0	2.7	3.0	1.6	1.1
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	-1	0
NSE	0	0	0	0	0
Total	0	0	0	<u>-1</u>	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	I \$)				
Labor	501	412	431	261	405
Non-Labor	161	235	55	333	220
NSE	0	0	0	0	0
Total	661	646	486	594	625
FTE	3.0	2.7	2.9	1.6	1.1
acation & Sick (Nominal \$)					
Labor	85	71	82	46	72
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	85	71	82	46	72
FTE	0.5	0.5	0.6	0.3	0.2
scalation to 2021\$					
Labor	67	41	29	9	0
Non-Labor	20	21	4	25	0
NSE	0	0	0	0	0
Total	88	62	33	35	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constar	nt 2021\$)				
Labor	653	524	542	316	477
Non-Labor	181	256	59	358	220
NSE	0	0	0	0	0
Total	834	780	601	674	696
FTE	3.5	3.2	3.5	1.9	1.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Category-Sub: 1. VP SC&SS

Workpaper: 2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2017	2018	2019	2020	2021		
Labor		-0.124	-0.124	-0.124	-0.124	-0.124		
Non-Labor		0	0	0	-0.550	-0.375		
NSE		0	0	0	0	0		
	Total	-0.124	-0.124	-0.124	-0.674	-0.499		
FTE		0.0	0.0	0.0	0.0	0.0		

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2017	0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses ass other costs that have alread	•	•	•	4). This adjustment is in addition to unting attributes.
2017 Total	0	0	0	0.0	
2018	0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses ass other costs that have alread	•	•	•	4). This adjustment is in addition to unting attributes.
2018 Total	0	0	0	0.0	
2019	0	0	0	0.0	1-Sided Adj
Explanation:	Exclude labor expenses assother costs that have alread	•	•	•	4). This adjustment is in addition to
		•	acca culoi c	occinc accor	inting attributes.
2019 Total	0	0	0	0.0	mung aunbutes.
2019 Total 2020					1-Sided Adj
	0 0	0 -1 costs that are anti	0 0 cipated to be	0.0 0.0	
2020	0 Incremental COVID-related	0 -1 costs that are anti	0 0 cipated to be	0.0 0.0	1-Sided Adj
2020 Explanation:	0 Incremental COVID-related Catastrophic Event Memora 0	0 -1 costs that are anti ndum Account (Cl 0 ociated with lobby	0 cipated to be EMA). 0 ring activities	0.0 0.0 requested fo 0.0 (FERC 426.4	1-Sided Adj or recovery through a non-GRC 1-Sided Adj 4). This adjustment is in addition to
2020 Explanation: 2020	0 Incremental COVID-related Catastrophic Event Memora 0 Exclude labor expenses ass	0 -1 costs that are anti ndum Account (Cl 0 ociated with lobby	0 cipated to be EMA). 0 ring activities	0.0 0.0 requested fo 0.0 (FERC 426.4	1-Sided Adj or recovery through a non-GRC 1-Sided Adj 4). This adjustment is in addition to
2020 Explanation: 2020 Explanation:	0 Incremental COVID-related Catastrophic Event Memora 0 Exclude labor expenses assother costs that have alread	o -1 costs that are anti ndum Account (Cl 0 ociated with lobby y been excluded b	0 cipated to be EMA). 0 ring activities based other s	0.0 0.0 requested for 0.0 (FERC 426.0 pecific accounts)	1-Sided Adj or recovery through a non-GRC 1-Sided Adj 4). This adjustment is in addition to
2020 Explanation: 2020 Explanation: 2020 Total	0 Incremental COVID-related Catastrophic Event Memora 0 Exclude labor expenses assother costs that have alread 0	o -1 costs that are anti ndum Account (Cl 0 ociated with lobby y been excluded b -1 0 costs that are anti	0 0 cipated to be EMA). 0 ring activities based other s 0 0 cipated to be	0.0 0.0 requested for 0.0 (FERC 426.4 pecific account) 0.0 0.0	1-Sided Adj or recovery through a non-GRC 1-Sided Adj 4). This adjustment is in addition to unting attributes.

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: E. VP SC&SS
Category-Sub: 1. VP SC&SS

Workpaper: 2SS006.000 - VP SUPPLY MANAGEMENT & LOGISTICS

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
Explanation:	Exclude labor expenses associated vother costs that have already been expenses.	•	•	,	•
2021 Total	0	0	0	0.0	

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO

Workpaper: 2SS007.000

Summary for Category: F. Supply Chain & Support Services PMO

	In 2021\$ (000) Incurred Costs							
	Adjusted-Recorded		Adjusted-Forecast					
	2021	2022	2023	2024				
Labor	1,299	1,299	1,479	1,659				
Non-Labor	2,302	2,302	2,162	2,102				
NSE	0	0	0	0				
Total	3,601	3,601	3,641	3,761				
FTE	11.7	11.7	13.5	15.3				

Workpapers belonging to this Category:

2SS007.000 SUPPLY CHAIN & SUPPORT SERVICES PMO

1,299	1,299	1,479	1,659
2,302	2,302	2,162	2,102
0	0	0	0
3,601	3,601	3,641	3,761
11.7	11.7	13.5	15.3
	2,302 0 3,601	2,302 2,302 0 0 3,601 3,601	2,302 2,302 2,162 0 0 0 3,601 3,601 3,641

Beginning of Workpaper 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO
Category-Sub 1. Supply Chain & Support Services PMO

Workpaper: 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

Activity Description:

The Supply Chain & Support Services PMO group provide support services to optimize performance and analysis for Supply Management, Logistics, Supplier Diversity, Fleet and Facility services departments. The function of this group is to maintain and ensure successful adoption of business applications suites for Supply Management, Warehouse & Logistics, Supplier Diversity and Fleet & Facility services departments. The Supply Chain & Support Services PMO team drives continuous improvement through system upgrades and support the implementation of new applications to support Supply Management's goals of being best in class. The PMO in this area provides key oversight body for specific enterprise-wide initiatives such as Sustainability and risk management through policy and training. The PMO also provides data reporting, analytics and modeling for Supply Chain and Support Services. The PMO, a highly specialized team manage mid to large size projects and programs for the Supply Management, Warehouse & Logistics, Fleet and Facility departments all under the Supply Chain organization

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. Incremental cost drivers include additional support staff for source-to-pay system expansion, data reporting and analytics, portfolio planning and execution, change management, and sustainability and risk policy management and training. Base year recorded costs include salaries for the Director of SC & SS PMO, PMO group, Business Intelligence team, Business Applications Support, Sustainability Policy, Compliance, and Continuous Improvement and Training personnel.

Non-Labor - Base YR Rec

A base year forecast methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. The cost drivers are associated with services provided to develop and deliver compliance policy, create, and maintain data analytics and reporting, optimize project management performance, and support change management. Base year costs include business unit training and seminars, computer equipment, reporting software, office equipment, relocating cost, travel and expenses, certification fees, and consulting expenses.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2021\$ (000) Incurred Costs								
		Adjι	sted-Recor	Adjusted-Forecast						
Years	2017	2018	2019	2020	2021	2022	2023	2024		
Labor	370	1,136	1,136	1,470	1,299	1,298	1,478	1,658		
Non-Labor	422	345	143	2,136	2,302	2,302	2,162	2,102		
NSE	0	0	0	0	0	0	0	0		
Total	792	1,481	1,279	3,606	3,601	3,600	3,640	3,760		
FTE	3.4	11.4	12.0	14.3	11.7	11.7	13.5	15.3		

Southern California Gas Company 2024 GRC - APP

Non-Shared Service Workpapers

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO
Category-Sub: 1. Supply Chain & Support Services PMO

Workpaper: 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs											
Forecas	Forecast Method Base Forecast			Fored	Forecast Adjustments			Adjusted-Forecast				
Years		2022	2023	2024	2022	2023	2024	2022	2023	2024		
Labor	Base YR Rec	1,299	1,299	1,299	0	180	360	1,299	1,479	1,659		
Non-Labor	Base YR Rec	2,302	2,302	2,302	0	-140	-200	2,302	2,162	2,102		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Total		3,601	3,601	3,601	0	40	160	3,601	3,641	3,761		
FTE	Base YR Rec	11.7	11.7	11.7	0.0	1.8	3.6	11.7	13.5	15.3		

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022 Total	0	0	0	0	0.0	
2023	180	-140	0	40	1.8	1-Sided Adj

Explanation:

Labor increase of \$180K for 1.8 new FTEs, Non-labor for reduction of contracted labor replacements:

- 1. Business Applications PM for Responsible for the overall adoption, usage, and expansion of the Ariba Source-to-Pay system. Lead the company in the move to industry best practices utilizing the end-to-end system. Manage the expansion projects of catalog suppliers for Ariba.
- 2. Business Applications Advisor for Leading new projects and initiatives driven by supply management, support services and roadmap initiatives.

2023 Total	180	-140	0	40	1.8	
2024	360	-200	0	160	3.6	1-Sided Adj

Explanation:

Labor increase of \$360K for 3.6 new FTEs: 1. Business Applications PM for Responsible for the overall adoption, usage, and expansion of the Ariba Source-to-Pay system. Lead the company in the move to industry best practices utilizing the end-to-end system. Manage the expansion projects of catalog suppliers for Ariba.

- 2. Business Applications Advisor for Leading new projects and initiatives driven by supply management, support services and roadmap initiatives.
- 3. Change Management Advisor for project execution and facilitating change management value streams.
- 4. Sustainability Advisor for addressing sustainability needs which will increase in the coming years, as we get closer to ASPIRE 2045.

		2024 Total	360	-200	0	160	3.6		
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Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO
Category-Sub: 1. Supply Chain & Support Services PMO

Workpaper: 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-N	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	284	893	904	1,111	700
Non-Labor	310	267	133	1,990	2,272
NSE	0	0	0	0	0
Total	593	1,160	1,037	3,100	2,971
FTE	3.0	9.7	10.1	11.6	7.2
Adjustments (Nominal \$) **					
Labor	0	0	0	103	404
Non-Labor	65	49	0	-5	30
NSE	0	0	0	0	0
Total	65	49	0	98	434
FTE	0.0	0.0	0.0	0.5	2.6
Recorded-Adjusted (Nominal	\$)				
Labor	284	893	904	1,213	1,104
Non-Labor	375	316	133	1,984	2,302
NSE	0	0	0	0	0
Total	659	1,210	1,037	3,198	3,406
FTE	2.9	9.7	10.1	12.0	9.8
Vacation & Sick (Nominal \$)					
Labor	48	154	171	214	195
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	48	154	171	214	195
FTE	0.5	1.7	1.9	2.3	1.9
Escalation to 2021\$					
Labor	38	89	60	42	0
Non-Labor	47	29	10	152	0
NSE	0	0	0	0	0
Total	85	118	70	194	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constan	t 2021\$)				
Labor	370	1,136	1,136	1,470	1,299
Non-Labor	422	345	143	2,136	2,302
NSE	0	0	0	0	0
Total	792	1,481	1,279	3,606	3,601
FTE	3.4	11.4	12.0	14.3	11.7

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO
Category-Sub: 1. Supply Chain & Support Services PMO

Workpaper: 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs											
Years 2017 2018 2019 2020 2021												
Labor		0	0	0	103	404						
Non-Labor		65	49	0	-5	30						
NSE		0	0	0	0	0						
	Total	65	49	0 -	98	434						
FTE		0.0	0.0	0.0	0.5	2.6						

Detail of Adjustments to Recorded:

Year	Labor	NLbr	NSE	FTE	Adi Tvpe				
2017	0	43	0	0.0	CCTR Transf From 2100-3016.000				
Explanation:	Adjustment to transfer SCG	share of EBIX sul	oscription tha	was previo	usly paid by SDG&E.				
2017	0	23	0	0.0	CCTR Transf From 2100-3016.000				
Explanation:	ation: Adjustment to transfer SCG share of IBISWORLD subscription that was previously paid by SDG8								
2017 Total	0	65	0	0.0					
2018	0	49	0	0.0	CCTR Transf From 2100-3016.000				
Explanation:	Adjustment to transfer SCG share of EBIX subscription that was previously paid by SDG&E.								
2018 Total	0	49	0	0.0					
2019 Total	0	0	0	0.0					
2020	0	-7	0	0.0	1-Sided Adj				
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2020	103	2	0	0.5	CCTR Transf From 2200-2057.000				
Explanation:	To transfer Labor and Non-La CC 2200-2573 is under SUP				VP 2SS07.00 due to re-organization. ness area				
2020	0	0	0	0.0	CCTR Transf From 2200-2057.000				
Explanation:	n: To correct the previous transaction as extra \$300 NL costs were transferred out-"To transfer Labor and Non-Labor costs from 2200-2057 to 2200-2573 WP 2SS07.00 due to re-organization. CC 2200-2573 is under SUPPLY CHAIN POLICY & INTEGRATION witness area"								
2020 Total	103	-5	0	0.5					
2021	0	-3	0	0.0	1-Sided Adj				
Explanation:	,								

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Category: F. Supply Chain & Support Services PMO
Category-Sub: 1. Supply Chain & Support Services PMO

Workpaper: 2SS007.000 - SUPPLY CHAIN & SUPPORT SERVICES PMO

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
2021	0	-1	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2021	0	0	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2021	404	33	0	2.6	CCTR Transf From 2200-2057.000			
Explanation:	To transfer Labor and Non-Labor costs to the 2200-2573 due to re-organization. CC 2200-2573 is under SUPPLY CHAIN POLICY & INTEGRATION witness area							
2021 Total	404	30	0	2.6				

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Summary of Shared Services Workpapers:

Description
B. Procurement
Total

In 2021 \$ (000) Incurred Costs								
Adjusted- Recorded		t						
2021	2022	2023	2024					
4,317	4,317	4,407	4,467					
4,317	4,317	4,407	4,467					

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Cost Center: VARIOUS

Summary for Category: B. Procurement

	In 2021\$ (000) Incurred Costs								
	Adjusted-Recorded		Adjusted-Forecast						
	2021	2022	2023	2024					
Labor	3,091	3,091	3,181	3,241					
Non-Labor	1,226	1,226	1,226	1,226					
NSE	0	0	0	0					
Total	4,317	4,317	4,407	4,467					
FTE	29.1	29.1	30.0	30.6					
Cost Centers belonging to this Category:									
2200-0620.000 PROCU	JREMENT								
Labor	1,272	1,272	1,362	1,422					
Non-Labor	566	566	566	566					
NSE	0	0	0	0					
Total	1,838	1,838	1,928	1,988					
FTE	11.2	11.2	12.1	12.7					
2200-2437.000 PROCU	JREMENT								
Labor	1,819	1,819	1,819	1,819					
Non-Labor	660	660	660	660					
NSE	0	0	0	0					
Total	2,479	2,479	2,479	2,479					
FTE	17.9	17.9	17.9	17.9					

Beginning of Workpaper 2200-0620.000 - PROCUREMENT

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub 1. Procurement

Cost Center: 2200-0620.000 - PROCUREMENT

Activity Description:

Gas Operations procurement professionals work collaboratively with the business unit clients to plan and execute the contracting requirements to ensure procurement services meet operational and financial needs while complying with internal controls and policies.

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. Drivers for base year recorded costs includes salaries and wages for the Gas Operations Portfolio Manager, Senior Category Managers, Senior Category Management Advisors, and Category Management Advisors.

Non-Labor - Base YR Rec

A base year forecast methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. The cost drivers include business unit training and seminars, computer equipment, office equipment, relocating cost, travel and expenses, certification fees, and consulting expenses.

NSE - Base YR Rec

n/a

Summary of Results:

	In 2021\$ (000) Incurred Costs										
		Adju	sted-Recor	Adjusted-Forecast							
Years	2017	2018	2019	2020	2021	2022	2023	2024			
Labor	658	989	1,236	1,211	1,272	1,272	1,362	1,422			
Non-Labor	16	45	45	308	566	566	566	566			
NSE	0	0	0	0	0	0	0	0			
Total	674	1,034	1,282	1,518	1,837	1,838	1,928	1,988			
FTE	7.3	8.7	11.0	10.4	11.2	11.2	12.1	12.7			

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-0620.000 - PROCUREMENT

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2021 Adju	sted-Reco	rded			2022 Adjı	usted-Fore	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	1	0	1	0.0	0	1	0	1	0.0
0	0	0	0	0.0	0	0	0	0	0.0
1,272	565	0	1,837	11.2	1,272	565	0	1,837	11.2
1,272	566	0	1,838	11.2	1,272	566	0	1,838	11.2
90.00%	90.00%				90.00%	90.00%			
10.00%	10.00%				10.00%	10.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2023 Adju	sted-Fore	cast			2024 Adjı	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
0	1	0	1	0.0	0	1	0	1	0.0
0	0	0	0	0.0	0	0	0	0	0.0
1,362	565	0	1,927	12.1	1,422	565	0	1,987	12.7
1,362	566	0	1,928	12.1	1,422	566	0	1,988	12.7
90.00%	90.00%				90.00%	90.00%			
10.00%	10.00%				10.00%	10.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2021

C/Y Budgeted Activity

Cost Center Allocation Percentage for 2022

C/Y Budgeted Activity

Cost Center Allocation Percentage for 2023

C/Y Budgeted Activity

Cost Center Allocation Percentage for 2024

C/Y Budgeted Activity

SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY Area:

Witness: Joseph Chow B. Procurement Category: Category-Sub: 1. Procurement

Cost Center: 2200-0620.000 - PROCUREMENT

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs										
Forecast	t Method	Base Forecast Forecast Adjustments Adjusted-Forecast				ast					
Years	3	2022	2022 2023 2024			2023	2024	2022	2023	2024	
Labor	Base YR Rec	1,272	1,272	1,272	0	90	150	1,272	1,362	1,422	
Non-Labor	Base YR Rec	566	566	566	0	0	0	566	566	566	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	I	1,837	1,837	1,837	0	90	150	1,837	1,927	1,987	
FTE	Base YR Rec	11.2	11.2	11.2	0.0	0.9	1.5	11.2	12.1	12.7	

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type
2022 Total	0	0	0	0	0.0	
2023	90	0	0	90	0.9	1-Sided Adj

Explanation:

Total Labor incease of \$90K in year 2023 due to the following 0.9 incremental FTEs:

1. Sr. Category Advisor to support Transmission BU spend continues to increase. Additional FTE

needed to support YOY increased spend.

2023 Total	90	0	0	90	0.9	
2024	150	0	0	150	1.5	1-Sided Adj

Explanation:

Total Labor incease of \$0.15M in year 2024 due to the following 1.5 incremental FTE:

- 1. Sr. Category Advisors: Material requirements and contracting activities increase proportionately for the increased Transmission and Storage project budgets and spending. Additional Material contracting advisor is needed to keep up with increased demand.
- 2. Category Advisor to support Storage BU spend continues to increase. Additional FTE needed to support YOY increased spend.

2024 Total	150	0	0	150	1.5

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-0620.000 - PROCUREMENT

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-N	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	509	780	983	987	1,081
Non-Labor	15	41	43	304	650
NSE	0	0	0	0	0
Total	523	821	1,026	1,292	1,731
FTE	6.2	7.4	9.2	8.7	9.4
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	-9	-84
NSE	0	0	0	0	0
Total	0	0	0	-9	-84
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal	\$)				
Labor	509	780	983	987	1,081
Non-Labor	15	41	43	295	566
NSE	0	0	0	0	0
Total	523	821	1,026	1,282	1,647
FTE	6.2	7.4	9.2	8.7	9.4
acation & Sick (Nominal \$)					
Labor	86	134	186	174	191
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	86	134	186	174	191
FTE	1.1	1.3	1.8	1.7	1.8
scalation to 2021\$					
Labor	63	75	67	50	0
Non-Labor	2	3	2	13	0
NSE	0	0	0	0	0
Total	65	78	69	62	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constan	t 2021\$)				
Labor	658	989	1,236	1,211	1,272
Non-Labor	16	45	45	308	566
NSE	0	0	0	0	0
Total	674	1,034	1,282	1,518	1,837
FTE	7.3	8.7	11.0	10.4	11.2

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-0620.000 - PROCUREMENT

Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred Co	ests		
	Years	2017	2018	2019	2020	2021
Labor		0	0	0	0	0
Non-Labor		0	0	0	-9	-84
NSE		0	0	0	0	0
	Total		0 -		-9	-84
FTE		0.0	0.0	0.0	0.0	0.0

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type					
2017 Total	0	0	0	0.0						
2018 Total	0	0	0	0.0						
2019 Total	0	0	0	0.0						
2020	0	-4	0	0.0	1-Sided Adj					
Explanation:		ncremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2020	0	-5	0	0.0	CCTR Transf To 2200-2011.002					
Explanation:	Transfer costs to GOSI CC	2200-2011.002 re	lated to SB13	871 (BLM) Er	missions Strategy Program					
2020 Total	0	-9	0	0.0						
2021	0	-84	0	0.0	1-Sided Adj					
Explanation:	Incremental COVID-related Catastrophic Event Memora		•	requested f	or recovery through a non-GRC					
2021 Total	0	-84	0	0.0						

Beginning of Workpaper 2200-2437.000 - PROCUREMENT

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub 1. Procurement

Cost Center: 2200-2437.000 - PROCUREMENT

Activity Description:

Major Projects procurement professionals work collaboratively with the business unit clients to plan and execute the contracting requirements to ensure procurement services meet operational and financial needs while complying with internal controls and policies.

Forecast Explanations:

Labor - Base YR Rec

Base year forecasting methodology was used as the 2021 recorded costs most accurately reflects the expected staffing levels to operate this area. Drivers for base year recorded costs includes salaries and wages for the Major Projects Portfolio Manager, Senior Category Managers, Senior Category Management Advisors, and Category Management Advisors.

Non-Labor - Base YR Rec

A base year forecast methodology was used as the 2021 recorded costs most accurately reflects the expected non-labor requirements to operate this area. The cost drivers include business unit training and seminars, computer equipment, office equipment, relocating cost, travel and expenses, certification fees, and consulting expenses.

NSE - Base YR Rec

n/a

Summary of Results:

				In 2021\$ (00	0) Incurred (Costs				
		Adjι	ısted-Recor	ded		Adjusted-Forecast				
Years	2017	2018	2019	2021	2022	2023	2024			
Labor	89	479	494	1,520	1,819	1,820	1,820	1,820		
Non-Labor	20	54	97	1,871	660	660	660	660		
NSE	0	0	0	0	0	0	0	0		
Total	108	533	591	3,391	2,479	2,480	2,480	2,480		
FTE	0.7	4.1	4.3	14.5	17.9	17.9	17.9	17.9		

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-2437.000 - PROCUREMENT

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2021 Adju	sted-Reco	rded			2022 Adjı	usted-For	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
9	2	0	11	0.1	9	2	0	11	0.1
0	0	0	0	0.0	0	0	0	0	0.0
1,811	658	0	2,469	17.8	1,811	658	0	2,469	17.8
1,820	660	0	2,480	17.9	1,820	660	0	2,480	17.9
85.00%	85.00%				85.00%	85.00%			
15.00%	15.00%				15.00%	15.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2023 Adju	sted-Fore	cast			2024 Adju	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
9	2	0	11	0.1	9	2	0	11	0.1
0	0	0	0	0.0	0	0	0	0	0.0
1,811	658	0	2,469	17.8	1,811	658	0	2,469	17.8
1,820	660	0	2,480	17.9	1,820	660	0	2,480	17.9
85.00%	85.00%				85.00%	85.00%			
15.00%	15.00%				15.00%	15.00%			
0.00%	0.00%				0.00%	0.00%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2021

C/Y Budgeted Activities

Cost Center Allocation Percentage for 2022

C/Y Budgeted Activities

Cost Center Allocation Percentage for 2023

C/Y Budgeted Activities

Cost Center Allocation Percentage for 2024

C/Y Budgeted Activities

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-2437.000 - PROCUREMENT

Summary of Adjustments to Forecast:

			In 202	1 \$(000) li	ncurred Co	sts				
Forecast	t Method	Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast		
Years	3	2022	2022 2023 2024			2023	2024	2022	2023	2024
Labor	Base YR Rec	1,819	1,819	1,819	0	0	0	1,819	1,819	1,819
Non-Labor	Base YR Rec	660	660	660	0	0	0	660	660	660
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	2,479	2,479	2,479	0	0	0	2,479	2,479	2,479
FTE	Base YR Rec	17.9	17.9	17.9	0.0	0.0	0.0	17.9	17.9	17.9

1	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	
- 1								

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-2437.000 - PROCUREMENT

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-N	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	69	377	393	1,240	1,546
Non-Labor	18	50	92	1,805	666
NSE	0	0	0	0	0
Total	86	427	485	3,045	2,212
FTE	0.6	3.5	3.6	12.2	15.0
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	-11	-6
NSE	0	0	0	0	0
Total	0	0	0	-11	-6
FTE	0.0	0.0	0.0	-0.1	0.0
Recorded-Adjusted (Nominal	\$)				
Labor	69	377	393	1,239	1,546
Non-Labor	18	50	92	1,794	660
NSE	0	0	0	0	0
Total	86	427	485	3,034	2,206
FTE	0.6	3.5	3.6	12.1	15.1
/acation & Sick (Nominal \$)					
Labor	12	65	74	218	273
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	12	65	74	218	273
FTE	0.1	0.6	0.7	2.4	2.8
scalation to 2021\$					
Labor	9	36	27	62	0
Non-Labor	2	4	5	77	0
NSE	0	0	0	0	0
Total	10	40	32	139	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	t 2021\$)				
Labor	89	479	494	1,520	1,819
Non-Labor	20	54	97	1,871	660
NSE	0	0	0	0	0
Total	108	533	591	3,391	2,479
FTE	0.7	4.1	4.3	14.5	17.9

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow
Category: B. Procurement
Category-Sub: 1. Procurement

Cost Center: 2200-2437.000 - PROCUREMENT

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs						
	Years	2017	2018	2019	2020	2021	
Labor		0	0	0	-0.287	0	
Non-Labor		0	0	0	-11	-6	
NSE		0	0	0	0	0	
	Total		0	0	-11	-6	
FTE		0.0	0.0	0.0	-0.1	0.0	

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
2017 Total	0	0	0	0.0				
2018 Total	0	0	0	0.0				
2019 Total	0	0	0	0.0				
2020	0	-7	0	0.0	1-Sided Adj			
Explanation:	n: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2020	0	-3	0	-0.1	CCTR Transf To 2200-2011.002			
Explanation:	Transfer costs to GOSI CC 2200-2011.002 related to SB1371 (BLM) Emissions Strategy Program							
2020 Total	0	-11	0	-0.1				
2021	0	-6	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2021 Total	0	-6	0	0.0				

Area: SUPPLY MGT, LOGISTICS, & SUPPLIER DIVERSITY

Witness: Joseph Chow

Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-0621	000	VALENCIA STOREROOM
2200-0622	000	OXNARD STOREROOM
2200-0679	000	SAN DIMAS STOREROOM
2200-0680	000	SAN BERNADINO STOREROOM
2200-0791	000	LOGISTICS NORTH MANAGER
2200-0794	000	MATERIAL DISTRIBUTION
2200-0795	000	MATERIAL SERVICES INVENTORY
2200-0796	000	SOUTH STOREROOM
2200-0797	000	RECEIVING AND SUPPORT
2200-0800	000	FABRICATION & REPAIR
2200-0939	000	PMO MANAGER
2200-0940	000	SUSTAINABILITY & COMPLIANCE MANAGER
2200-2142	000	SUPPLY MANAGEMENT DIRECTOR
2200-2159	000	OFFICE SERVICES
2200-2301	000	SUPPLY CHAIN PROJECTS
2200-2352	000	SUPPLIER DIVERSITY
2200-2380	000	CUSTPROGRAMS & SS
2200-2476	000	CAT MGMT ANLYSTS
2200-2517	000	VP OPS SUPPORT SCG
2200-2562	000	VP SUPPLY MANAGEMENT & LOGISTICS
2200-2573	000	TECHNOLOGY INTELLIGENCE POLICY SOLUTIONS
2200-2593	000	GAS MATERIALS PORTFOLIO